



Annual Report

2022-23



VISION

**Committed
to being the
best place to
live, work
and enjoy life.**

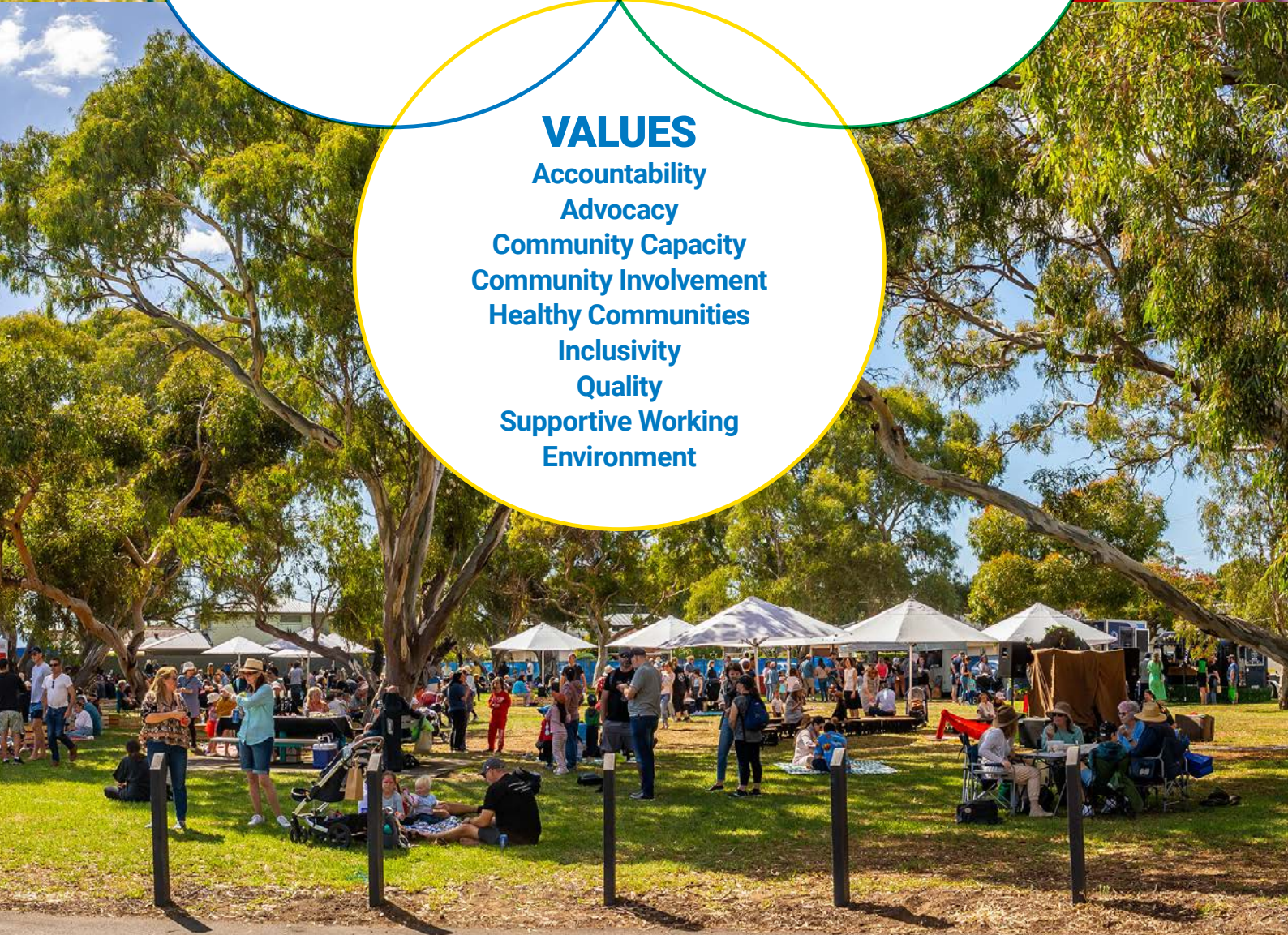


MISSION

**To strive for
excellence
in serving our
diverse
community.**

VALUES

**Accountability
Advocacy
Community Capacity
Community Involvement
Healthy Communities
Inclusivity
Quality
Supportive Working
Environment**



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Kaurna Acknowledgement

The City of West Torrens is located on the Traditional Homelands of the Kaurna Nation of People, the first Traditional Owners and Custodians of the Adelaide Region.

It is important to recognise that, while colonisation has resulted in the dispossession and dislocation of the Kaurna Meyunna, their Spiritual, Cultural Heritage and relationship with their Country is enduring. Kaurna's Connection and obligation to their Ancestral Lands the (Yarta) is still as important to the living Kaurna people today. The Kaurna people have lived on their lands for more than 50,000 years and developed strong and enduring spiritual, social, economic and governance systems that are still relevant for Aboriginal Title and are recognised within the 1836 Letters Patent.

From the Mayor and Chief Executive Officer

Greetings to all Elected Members, the greater City of West Torrens team and all our community.

It's Mayor Michael Coxon here, welcoming you to our Annual Report for the 12 months from 1 July 2022 to 30 June 2023. Before being joined by Chief Executive Officer (CEO) Terry Buss to share some of the significant achievements of the year in review, allow me to take a few moments to thank Terry for his 38 years of service – the last 15 of which have been as our CEO – to local government.

Terry, as you may or may not know, will retire in the fourth quarter of 2023. He has rightfully been recognised with a Public Service Medal (PSM), which is presented by the Governor-General, as part of the Australian Honours system, to recognise public sector employees, including those of the Australian Government and State, Territory and Local Governments, who have given outstanding public service.

I now wish to add my recognition to a man who I have come to know as the consummate public officer, who has expertly guided our city through chapters of sustained development and periods of significant economic challenges.

Terry helped us weather the Global Financial Crisis and, more recently, it was his steady hand and calm demeanour that played a significant role in us emerging from the darkest days of the COVID-19 pandemic better than just about any other local government authority.

That's in no small measure thanks to the many creative initiatives he helped put in place that allowed us to continue to provide residents and ratepayers with the expected services – albeit in a different fashion – and retain a sense of belonging and community even when everything screamed 'isolation'.

More generally, he has overseen significant capital works programs that have given light to the Thebarton Community Centre, the Camden Oval precinct upgrade, the Lockleys Oval upgrade and the Weigall Oval Reserve upgrade.

His term has further been characterised by the outstanding working relationship he has developed, nurtured and enjoyed with Adelaide Airport that

has allowed Council to achieve rate equivalent payments from the airport in this regard; and the acquisition of our new depot site on Morphett Road, a development that has greatly enhanced our service delivery capability and capacity.

In addition, Terry's expertise was at play in steering the negotiations of the Brickworks Markets redevelopment and its subsequent sale to Woolworths, and again evident in helping to negotiate the foundations of the Thebarton Oval Precinct masterplan proposal by the Adelaide Football Club.

These are just a few highlights, but for me personally, Terry's greatest contribution to the City of West Torrens lies in his prudent financial and economic management that allowed so many outstanding and community-enriching projects to be delivered, while consistently ensuring that our average residential rates remained the second lowest across metropolitan Adelaide.

I know everyone linked in some way or another with the City of West Torrens joins me in thanking Terry Buss PSM for his enormous contribution to our city and wishing him a long, happy, healthy and rewarding retirement.

Turning to the year just ended and in our capacity as Mayor and CEO of the City of West Torrens, it has been a particularly busy period, even if many of the projects and services – more information on these can be found in the relevant reports elsewhere in this document – are continuations of initiatives that have their origins in previous years and are being delivered in staged approaches.

Some \$30 million was set aside for capital works in 2022-23, with the lion's share allocated to roads, footpaths and bridges (\$14.7 million), buildings and public land (\$5.6 million), stormwater and drainage (\$6.1 million), recreational facilities (\$2.3 million) and plant and equipment (\$2.1 million).

Key among these were upgrades to the iconic Thebarton Theatre, the redevelopment of Richmond Oval, the Torrens-to-Darlington upgrade of South Road, ongoing flood mitigation works at the Brown Hill and Keswick Creeks, the final stages of the Breakout Creek Sanctuary project, efforts to arrive at a win-win outcome at Thebarton Oval, and a range of ventures to deliver on our commitment to combating climate change.



Concept plan image: JPE Design Studio.

“Thebarton Theatre is arguably the most loved destination in our city and synonymous with live performances ever since it was officially opened in 1928.”



Thebarton Theatre is arguably the most loved destination in our city and synonymous with live performances ever since it was officially opened by Mayor HS Hatwell almost 95 years ago to the day – on 11 June 1928.

Then a statement of the age, a grand and luxurious facility filled with beautiful and ornate features and every modern convenience, its functionality and amenity for both performers and theatre-goers needs to – and will – be brought into the 21st Century with an \$8 million redevelopment funded equally by Council and the State Government through the Local Government Infrastructure Partnership Program.

Given the building’s heritage status, our masterplan has been meticulously developed with theatre and heritage experts and now completed, provides a detailed long-term vision for the site that allows us to tackle the upgrade in stages. Stage one is due to commence in late 2023, with improvements to vehicular and pedestrian access, a revamp of the arrival lobby, the bar and lounge areas, and enhancements to the external presentation on the building’s eastern flank.

The entire project is earmarked for completion by mid- 2025, with the ‘Thebbie’ closed for the duration of the construction period.

To meet the growing needs of our community and provide improved user-friendly recreational spaces for ratepayers, residents and visitors, we embarked on our multi-phased Asset Renewal and Open Space Program some years ago and have since attended to upgrades at Weigall, Lockleys and Camden Ovals. Our attention is now firmly on Richmond Oval, with community consultation and the masterplan completed.

While stage one focused on the eastern side of the oval and saw the installation of new outdoor furniture and play elements, stage 2 will focus on the western side of the precinct and includes a new grandstand, changerooms, meeting rooms and a function area, along with enhanced carparking and additional recreation elements.

Other components will see the construction of a new footbridge at the northern end of the oval, new cricket nets and storage space, a bike and running track around the perimeter of the oval and netball and basketball courts.

On completion, the redeveloped Richmond Oval will provide a facility we can all be proud of – a sustainable, high-quality public open space that is user-friendly for residents while also offering multi-user sporting and recreational activities and opportunities.

Another life-enhancing project to enjoy much of our attention during the year was the Torrens-to-Darlington upgrade of South Road, more specifically the section that passes through West Torrens. With a change of State Government last year and associated amendments to the plan providing us with a clearer picture of what's at stake and how it will impact on us, we have been hard at work preparing for the inevitable: the relocation of the Thebarton Community Centre.

Thankfully, Council still owns a sizeable 1.7-hectare site on the northern side of the Brickworks Markets and, being just across the road from the community centre's currently location, this area will seriously be considered.

On the flood mitigation front, we continue to work with our fellow councils, the Cities of Adelaide, Burnside, Mitcham and Unley, and the State Government's Stormwater Management Authority, to deliver a comprehensive program of infrastructure works that will protect the community from the effects of flooding from Brown Hill, Keswick, Park Lands and Glen Osmond Creeks.

With much upstream work now attended to, we are now concentrating on the next stage, which involves the upgrade of Lower Brown Hill Creek, particularly the 3.3-kilometre-long channel that runs from the south-eastern corner of Adelaide Airport to Anzac Highway. Its capacity is being doubled to allow it to contain the flows associated with a one-in-100-year flood event.

Works recently completed, or currently underway, involve the removal of weeds and exotic trees from the channel and its revegetation with local and native species that improve canopy cover, habitat values and biodiversity.

Speaking of our watercourses, it is worth noting that, in conjunction with our partners, the City of Charles Sturt and Green Adelaide, we have embarked on the final stage – stage 3 – of the Breakout Creek Sanctuary.

This significant project has at its core protecting and nurturing the creek's fauna and flora and returning

it to its more open, pre-colonial state. We believe we have achieved this goal and when the project draws to a close early in the new financial year, locals and visitors alike will enjoy greater access to this important piece of our natural heritage.

Our natural heritage, of course, is not immune to the impacts of climate change and in this area, Council continues to explore and implement a raft of measures to reduce its sway, ranging from strategies to address waste and resource recovery, undertaking water efficiency audits of various Council-owned properties in a bid to reduce our reliance on mains water, expanding our fleet to include electric vehicles and installing charging stations at both our works depot and the Civic Centre, to encouraging and incentivising our community to be more environmentally conscious by introducing a reusable cloth nappy and sanitary items rebate, and adding to our city's 34,000 trees by attending to an additional 1,000 plantings.

We know from our surveys and interactions with our community that trees are important, not only for their aesthetic and softening appeal but in helping to address urban heating and cooling.

In a related exercise and under our Native Plant Giveaway, we also used the year in review to provide 5,000 native plants to residents. And while we're not all about winning awards, it was pleasing to learn that our Adapt Now! Changing for Climate Change project, a collaboration with our neighbouring western councils the Cities of Charles Sturt and Port Adelaide Enfield, received national recognition as one of just 2 local government winners in the 2022 Resilient Australia Awards.

The year further saw continuing discussions with the Adelaide Football Club (the Crows), the community-led Masterplan Advisory Group and other interested parties in relation to the Club's proposed lease of the Thebarton Oval Precinct as its new headquarters and training facilities.

Our goal has always been to achieve a win-win outcome that will address and satisfy community concerns while allowing the AFC to redevelop the area and, in the process, provide residents, ratepayers and visitors with more usable community space. While it has been a long and at times arduous journey, we believe the groundwork has been laid, there's a workable strategy and plan in place and we can look forward to achieving the desired outcome during the first 6 months of the new financial year.



“
We are delighted to report that all our festivals are back on track post COVID and the year in review saw us host our first Riverbank Christmas display.
”

We are delighted to report, too, that all our festivals are back on track post COVID and the year in review saw us host our first Riverbank Christmas display along the banks of the River Torrens after stepping in to save the iconic event following the closure of West End Brewery and the sale of its site on the corner of the river and Port Road. With locals and visitors flocking in their tens of thousands to view the display and feedback being most positive, this much-loved event is sure to remain on the Adelaide Christmas calendar for many years to come.

May we add that we are equally delighted to report that following the Local Government elections of November 2022, we welcomed 5 new Elected Members to the team, these councillors bringing fresh ideas to the mix and complementing the rich experience of existing members. We are also pleased that the new team of Elected Members has the highest female representation – it’s now a 50:50 split – in the history of the City of West Torrens and more closely reflects the demographics of our area.

Before bringing our report for 2022-23 to a close, we wish to acknowledge just how challenging the economic environment has become in recent years and assure all that we continue to work hard to keep our rates as low as possible.

We are cognisant of the pressures on household incomes and considering the economic headwinds we’re facing, we have certainly trimmed our coat according to our cloth. We are not immune; indeed, we are very much subject to these inflationary

costs as the materials we purchase to deliver our services to the community rise just like the basket of goods at the supermarket.

Our constant challenge is to strike a balance between what is a reasonable rate rise and how else we can find savings in our overall operations.

While it is true that our average rate increase of 7.84 per cent for the 2023-24 financial year is higher than in previous years, it nonetheless remains consistent with the current Consumer Price Index (CPI) figures and will enable us to not only provide the expected level of services but allow for capital investment that will ensure that the city we call home will remain financially sustainable, now and into the future.

Thank you to everyone, from Elected Members and Council staff to ratepayers, residents and visitors. You have all played your part in helping us move closer to our vision for West Torrens – that being the best place to live, work, play and enjoy life.



Michael S. Coxon

Michael S. Coxon
Mayor



Terry Buss

Terry Buss PSM
Chief Executive Officer

West Torrens – our city

West Torrens is an appealing metropolitan location as it is close to the Adelaide Central Business District (CBD) and the city's coastline. It provides retail, industrial and service opportunities that contribute to a vibrant employment sector.

With a population of more than 63,000 residents, housing needs are increasing and new residential developments are being established each year. There is also an increasing need for public amenities and new services and our Council is mindful that these need to suit our way of life now and into the future.



With a population of around 63,000 residents, housing needs are increasing and new residential developments are being established each year.

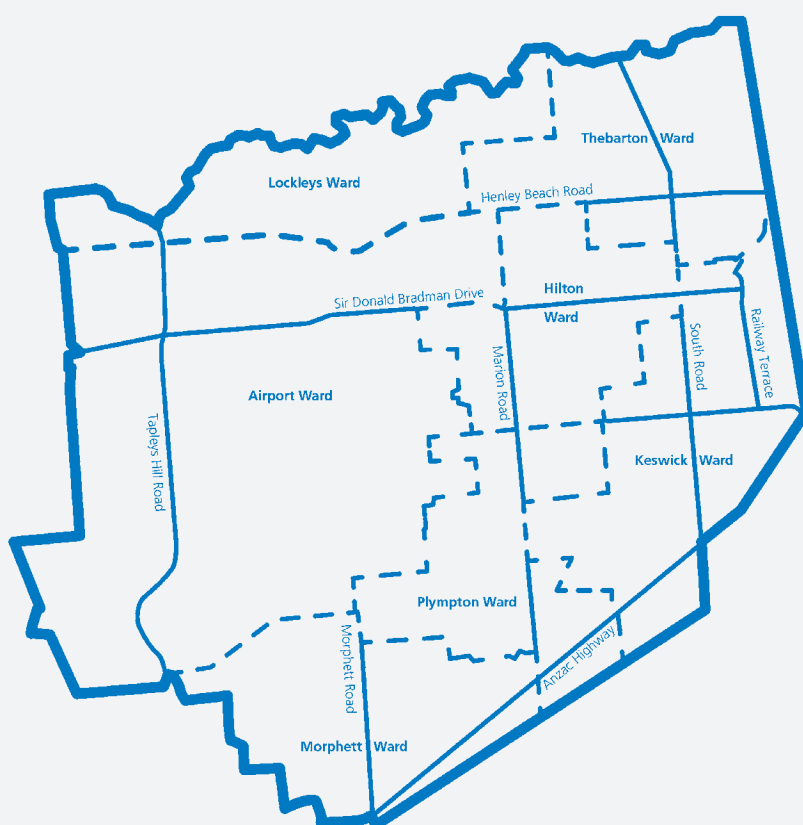


In recent years, we have focussed on upgrading numerous recreational and sporting facilities to better cater for our community's need; these facilities often serve more than one purpose. Some of these major upgrades are ongoing staged projects and will continue during the coming years.

Data released from the Australia Bureau of Statistics (2022) shows that we are attracting higher proportions of people born in India, the UK and China and that more than 30 per cent of our residents were born overseas. West Torrens is attractive to those in the 20 - 45 age group and our older population (75+) is still strong in our community. To read more about West Torrens, visit westtorrens.sa.gov.au/profileid

West Torrens is well-known for its larger shopping precincts which attract visitors from further afield. Precincts such as Ikea, Harbour Town, the Brickworks Marketplace and HomeCo. at Mile End all help keep the local economy flourishing.

City of West Torrens ward map



Climate Impact Statement



As a Council, the City of West Torrens acknowledges the scientific consensus regarding the existence of climate change and the substantial contribution the human population is making to this via greenhouse gas emissions.

We are committed to reading and adapting to the impact of climate change by:

- Considering climate adaptation in our decision making processes.
- Regularly reviewing and responding to the risks associated with climate change.
- Participating in the AdaptWest Climate Adaptation Program.
- Participating in the Western Adelaide Zone Emergency Management Committee.
- Reducing our carbon footprint by reducing energy and fossil fuel usage.
- Increasing the use of renewable energy and sustainable fuel sources.

The City of West Torrens will help increase the resilience of our community by:

- providing community programs and grants
- responsive infrastructure and greening programs that reduce urban heat
- encouraging active transport and outdoor activities
- protecting the community from the consequences of severe weather events and heatwaves.

Elected Council operations



Elected Members

The City of West Torrens' principal decision-making body is the Elected Council in session, with the Mayor and 2 councillors from each of the city's 7 electoral wards voted onto Council for a 4-year term of office.

Under the year in review we had had a periodic Local Government election, which took place in November 2022. As such, for this reporting year we have 2 sets of information pertaining to our Elected Members.

Mayor



Michael Coxon

- Prior to November 2022 Periodic Election - Michael Coxon.
- Post November 2022 Periodic Election - Michael Coxon.

Airport Ward

Suburbs included:
Brooklyn Park (part),
Fulham, Lockleys, West
Beach, Airport, Glenelg
North (part)



Sara
Comrie



Jassmine
Wood

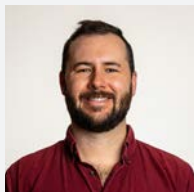
- Prior to November 2022 Periodic Election - Councillor Brandon Reynolds, Councillor Jassmine Wood.
- Post November 2022 Periodic Election - Councillor Sara Comrie, Councillor Jassmine Wood.

Hilton Ward

Suburbs included:
Brooklyn Park (part),
Cowandilla, Hilton, Mile
End (part), Richmond (part)
Torrensville (part), West
Richmond



Cindy
O'Rielley



Sam
Whiting

- Prior to November 2022
Periodic Election -
Councillor Cindy O'Rielley,
Councillor George Vlahos.
- Post November 2022
Periodic Election -
Councillor Cindy O'Rielley,
Councillor Sam Whiting.

Keswick Ward

Suburbs included: Ashford,
Glandore, Keswick, Keswick
Terminal, Kurralta Park,
Marleston (part), Mile End
(part), Mile End South, North
Plympton (part), Plympton
(part) Richmond (part)



Elisabeth
Papanikolaou



John
Woodward

- Prior to November 2022
Periodic Election - Councillor
Elisabeth Papanikolaou,
Councillor John Woodward.
- Post November 2022
Periodic Election - Councillor
Elisabeth Papanikolaou,
Councillor John Woodward.

Lockleys Ward

Suburbs included:
Fulham (part), Lockleys
(part), Torrensville (part)
Underdale (part)



Daniel
Huggett



Kym
McKay

- Prior to November 2022
Periodic Election -
Councillor Daniel Huggett,
Councillor Kym McKay.
- Post November 2022
Periodic Election -
Councillor Daniel Huggett,
Councillor Kym McKay.

Morphett Ward

Suburbs included:
Camden Park, Glenelg
North, Novar Gardens,
Plympton (part)



George
Demetriou



Anne
McKay

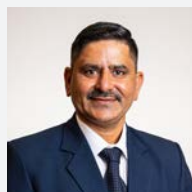
- Prior to November 2022
Periodic Election -
Councillor Anne McKay,
Councillor David Wilton.
- Post November 2022
Periodic Election -
Councillor George Demetriou,
Councillor Anne McKay.

Plympton Ward

Suburbs included:
Marleston (part), Netley,
North Plympton (part),
Plympton (part)



Lana
Gelonese



Surender
Pal

- Prior to November 2022
Periodic Election -
Councillor Surender Pal,
Councillor Simon Tsiaparis.
- Post November 2022
Periodic Election -
Councillor Lana Gelonese,
Councillor Surender Pal.

Thebarton Ward

Suburbs included:
Mile End (part), Thebarton,
Torrensville (part),
Underdale (part)



Graham
Nitschke



Zoi
Papafilopoulos

- Prior to November 2022
Periodic Election -
Councillor Dominic Mugavin,
Councillor Graham Nitschke.
- Post November 2022
Periodic Election -
Councillor Graham Nitschke,
Councillor Zoi Papafilopoulos.

Professional development

The Council Policy 'Elected Members Professional Development' was adopted by Council on 16 November 2019. Elected Members attended a variety of local, state and national seminars and conferences during the 2022-2023 period including:

Prior to November 2022 Periodic Election

- Waste Expo Australia Conference.
- Local Government Financing Authority Annual General Meeting.
- Local Government Association Annual General Meeting.

Post November 2022 Periodic Election

- New Council Induction Session.
- Mandatory Elected Member Local Government Induction Session.
- Local Government Association Audit and Risk Committee Induction Session.
- Local Government Association Board Strategic Planning Workshop.
- Assessment Panel Training for Elected Members.
- Elected Member Training - Module 1 (Behaviour).
- Elected Member Training - Module 2 (Civic).
- Elected Member Training - Module 3 (Legal).
- Local Government Association Ordinary General Meeting.
- Australian Local Government Association National General Assembly.

Decision making framework

Council meetings

During the past year, Council met to consider information, reports and recommendations from the administration; to set budgets and arrive at decisions on strategies and policies to benefit the community.

Until November 2022, regular Council meetings took place on the first and third Tuesday of each month, however only one meeting was held in December 2022 and one in January 2023. Meetings were held in the City of West Torrens Civic Centre, 165 Sir Donald Bradman Drive, Hilton. The audio of each meeting was also livestreamed via a public Zoom link available on the City of West Torrens website.

Following the November 2022 Local Government elections, Council adopted that its ordinary Council Meetings, for the period 1 December 2022 to the conclusion of the term of Council, be held at 7pm on the third Tuesday of every month, with the exception of December of each year when it would meet on the second Tuesday of the month, in the Council Chamber, Civic Centre, 165 Sir Donald Bradman Drive, Hilton SA 5033. The meetings continued to be audio livestreamed via a Zoom public link, available on the City of West Torrens website.

Notices of meetings

Notices of meetings were on public display in the Civic Centre (165 Sir Donald Bradman Drive, Hilton), the Hamra Centre Library (1 Brooker Terrace, Hilton) as well as on Council's website, westtorrens.sa.gov.au

Agendas and minutes

Council, Committee and Council Assessment Panel agendas were placed on public display not less than 3 days before meetings, in the Civic Centre (165 Sir Donald Bradman Drive, Hilton), the Hamra Centre Library (1 Brooker Terrace, Hilton) as well as on Council's website, westtorrens.sa.gov.au. Minutes of the meetings were also on display in the Civic Centre and Hamra Centre Library within 5 days of the meeting being held and were available via Council's website, westtorrens.sa.gov.au. Members of the public could obtain copies of agendas and minutes of Council and Committee meetings for a fee, or view the information free of charge from our website or by visiting either the Civic Centre or Hamra Centre Library.

Information or Briefing Sessions (previously known as Informal Gatherings)

A reform undertaken into Local Government has seen some changes made to the *Local Government Act 1999* (the Act) by the *Statutes Amendment (Local Government Review) Act 2021*.

Due to this reform, Informal Gatherings are now known as Information or Briefing Sessions under Section 90A of the Act, which is a new section that replaces previous provisions and regulations relating to Informal Gatherings under Section 90(8).

Section 90A of the Act provides that the Council or the Chief Executive Officer may arrange to hold an information or briefing session where more than one member of the Council or Council Committee is invited to attend or be involved in the session, provided that any matters discussed relating to a matter that would ordinarily form part of the agenda for a formal meeting of the Council or a Council Committee are not dealt with in such a way as to obtain, or effectively obtain a decision.

Information or Briefing Sessions are used for the sole purpose of discussing a matter that is, or is intended to be, part of the agenda for a formal meeting of the Council or Council Committee.

In 2022-2023, under s90(8) of the *Local Government Act 1999*, Council held:

- Prior to November 2022 Periodic Election - 11 Information or Briefing Sessions, of which 4 were confidential.
- Post November 2022 Periodic Election - 10 Information or Briefing Sessions, of which 4 were confidential.

Council committees

Council committees were established in accordance with Section 41 of the *Local Government Act 1999*. In line with its 'Terms of Reference', the role of each committee was to consider reports and other information, such as the results of community consultation, and then make recommendations to Council. The recommendations were given effect only when adopted by Council.

During 2022-23, the City of West Torrens had 2 sets of committees, one being prior to the 2022 periodic election, the other being post, both of which are outlined below.

30 June 2022 - 15 November 2022 (Prior to November 2022 Periodic Election)

Prior to the 2022 periodic election, Council established 2 Standing Committees (being committees comprising all Members and known as 'committees of the whole') as well as 2 General Committees, being committees which generally comprise no more than 8 Elected Members, known as 'committees of the part'.

In addition to those Standing and General committees which were established by Council (2 Standing and 2 General), Council was legally required to establish 2 Statutory Committees, being the Audit Committee and the CEO's Performance Review Committee.

Separate to these 4 committees, the Mendelson Trust Deed requires our Council to maintain a committee, established under the 'Deed for the Management of the Mendelson Trust'. In addition, Council was required to appoint staff to its Building Fire Safety Committee, but was not able to appoint Elected Members to this committee.



City Finance and Governance Standing Committee

Presiding member: Cr Brandon Reynolds

Meetings: third Tuesday of every month in conjunction with Council.

Comprised all Elected Members and met to discuss issues and make recommendations to Council on:

- financial sustainability and reporting
- long-term financial plan and annual plan and budget
- budget review
- rating matters
- procurement
- information technology
- fees and charges
- accounting functions
- creditor payments and credit card reporting
- Elected Member allowances and benefits reporting
- Australian and State government funding
- records management
- corporate governance
- by-laws
- legislation
- roads opening and closing
- annual report
- legislation
- Freedom of Information.

City Services and Climate Adaption Standing Committee

Presiding member: Cr Dominic Mugavin

Meetings: first Tuesday of every month in conjunction with Council

Comprised all Elected Members and met to discuss issues and make recommendations to Council on:

- public works
- traffic and parking management
- library services
- aged services
- youth services
- service centre
- capital works
- fleet management
- animal management
- parking matters
- public and environmental health
- immunisation
- stormwater drainage
- public lighting
- development control administration
- environmental sustainability
- climate change.

City Advancement and Prosperity General Committee

Presiding member: Cr George Vlahos

Meetings: fourth Tuesday of the month in February, April, June, August, October.

Comprised 8 Elected Members and met to discuss issues and make recommendations to Council on:

- strategic asset management
- economic development
- corporate planning, performance and policy
- strategic land use policy
- community land management plans
- community and partnership grants
- community engagement
- Civic awards and Australia Day awards
- festivals and events.

City Facilities and Waste Recovery General Committee

Presiding member: Cr Kym McKay

Meetings: fourth Tuesday of the month in March, May, July, September, November

Comprised 9 Elected Members and met to discuss issues and make recommendations to Council on:

- open space, sport and recreation
- community hubs and management of community centres
- property leasing, disposal and acquisition
- building and facilities management
- waste management and resource recovery.

Audit General Committee

Presiding Member: Cr John Woodward

Meetings: second Tuesday of the month in February, April, June, August, October.

Comprised 2 Elected Members and 2 independent members. The Committee was established pursuant to Section 126 of the *Local Government Act 1999* with responsibility to monitor the risk management and internal control environment of Council's operations as well as overseeing Council's internal and statutory audit functions.

Chief Executive Officer Performance Review General Committee

Presiding member: Cr Cindy O'Rielley

Meetings: annually.

Comprised 8 Elected Members who met annually to review and make recommendations to Council in relation to the performance of the Chief Executive Officer.

Council Assessment Panel

The Council established its independent Council Assessment Panel in accordance with the *Planning, Development and Infrastructure Act 2016* on 1 October 2017.

Presiding member: Shanti Ditter

Meetings: second Tuesday of each month.

Comprised of one Council member and 4 independent members.

Met to consider and make decisions on certain development applications submitted to Council. Decisions made by CAP are not subject to review by Council. Appeals against most CAP decisions can, however, be made to the Environment, Resources and Development Court (ERDC).

Building Fire Safety Committee

Meetings: as required

Comprised one Council staff member, a Metropolitan Fire Service (MFS) representative, a person with relevant expertise in fire safety and a person with qualifications in building surveying. There was no Elected Member representation. This Committee operated pursuant to Section 157 of the *Planning, Development and Infrastructure Act 2016*.

29 November 2022 - 30 June 2023 (Post November 2018 Periodic Election)

Following the November 2022 Local Government elections, Council established 4 Standing Committees (being committees comprising all Elected Members and known as 'committees of the whole') for the period 1 February 2023 to the conclusion of the November 2026 Local Government periodic elections.

In addition to those Standing committees, Council was legally required to establish 2 statutory committees, being the Audit Committee and the CEO's Performance Review Committee.

Separate to these 2 committees, the Mendelson Trust Deed required Council to maintain a committee, established under the 'Deed for the Management of the Mendelson Trust'. In addition, Council was required to appoint staff to its Building Fire Safety Committee, but was not able to appoint Elected Members to this committee.

City Finance and Governance Standing Committee

Presiding member: Cr Anne McKay

Meetings: first Tuesday of alternate months commencing March 2023, with the exception of January and December of each year when no meetings were held.

Comprised all Elected Members and met to discuss issues and make recommendations to Council on:

- financial reporting
- financial sustainability including Local Government Advice Scheme (ESCOSA)
- long term financial plan
- annual business plan and budget
- budget review
- rating matters
- procurement
- information technology
- fees and charges
- accounting functions
- creditor payments
- credit card reporting
- Elected Member allowances and benefits reporting

- Australian and State Government funding
- records management
- corporate governance
- By-laws
- Council policies
- legislation
- roads opening and closing
- annual report
- freedom of information
- any other matter within the powers and functions of the Council and which was referred to the Committee by the Council.

City Advancement and Prosperity Standing Committee

Presiding member: Cr Elizabeth Papanikolaou

Meetings: first Tuesday of alternate months commencing March 2023, with the exception of January and December of each year when no meetings will be held. These meetings were held immediately following the conclusion of the City Finance and Governance Standing Committee meeting.

Comprised all Elected Members and met to discuss issues and make recommendations to Council on:

- strategic asset management
- economic development
- corporate planning
- Planning and Design Code and strategic land use matters
- corporate performance
- community land management plans
- community heritage and environment grants
- partnership grants
- community engagement
- Civic awards
- Australia Day and other awards
- festivals and events
- any other matter which was within the powers and functions of the Council and which was referred to the Committee of Council by the Council.

City Services and Climate Adaption Standing Committee

Presiding member: Cr Daniel Huggett

Meetings: first Tuesday of alternate months commencing February 2023, with the exception of January and December of each year when no meetings will be held.

Comprised all Elected Members and met to discuss issues and make recommendations to Council on:

- public works
- traffic, parking, transportation and movement
- library services
- aged services
- youth services
- service centre
- capital works
- fleet management
- animal management
- public and environmental health
- Local nuisance and litter control
- immunisation
- stormwater management and flood mitigation
- public lighting
- planning, development and infrastructure reporting
- environmental sustainability
- climate mitigation and adaptation
- community development
- any other matter which was within the powers and functions of the Council and which was referred to the Committee by the Council.

City Facilities and Waste Recovery Standing Committee

Presiding member: Cr Kym McKay

Meetings: first Tuesday of alternate months commencing February 2023, with the exception of January and December of each year when no meetings will be held. Meetings were held immediately following the conclusion of the City Services and Climate Adaptation Standing Committee meeting.

Comprised all Elected Members and met to discuss issues and make recommendations to Council on:

- open space
- sport and recreation
- community hubs
- property leasing
- property disposal
- property acquisition
- building and facilities management and development
- waste management
- resource recovery
- any other matter which was within the powers and functions of the Council and which was referred to the Committee by the Council.

Audit General Committee

Presiding Member: Cr John Woodward

Meetings: second Tuesday of the month in February, April, June, August, October.

Comprised 2 Elected Members and 2 independent members. The Committee was established pursuant to Section 126 of the *Local Government Act 1999* with responsibility to monitor the risk management and internal control environment of Council's operations as well as overseeing Council's internal and statutory audit functions.



Chief Executive Officer Performance Review General Committee

Presiding member: Cr Surender Pal

Meetings: annually.

Comprised 8 Elected Members who met annually to review and make recommendations to Council in relation to the performance of the Chief Executive Officer.

Council Assessment Panel

The Council established its independent Council Assessment Panel in accordance with the *Planning, Development and Infrastructure Act 2016* on 1 October 2017.

Presiding member: Shanti Ditter

Meetings: second Tuesday of each month.

Comprised of one Council member and 4 independent members.

Met to consider and make decisions on certain development applications submitted to Council. Decisions made by CAP were not subject to review by Council. Appeals against most CAP decisions could, however, be made to the Environment, Resources and Development Court (ERDC).

Building Fire Safety Committee

Meetings: as required

Comprised one Council staff member, a Metropolitan Fire Service (MFS) representative, a person with relevant expertise in fire safety and a person with qualifications in building surveying. There was no Elected Member representation. This Committee operated pursuant to Section 157 of the *Planning, Development and Infrastructure Act 2016*.

Max and Bette Mendelson Foundation Management Committee

In addition to Council committees, 2 Elected Members were also appointed to the Max and Bette Mendelson Foundation Management Committee, which oversees a scholarship program for local students studying at university. This committee met on the fourth Wednesday of each month via the electronic platform, Zoom.

From 1 January 2023 - 30 November 2024, Councillors George Demetriou and Daniel Huggett were appointed to the committee.

Public participation

Members of the public could express their views and opinions to Council in a number of ways including deputations, petitions and consultation.

Deputations

A deputation is a verbal way of presenting an issue to the notice of all Elected Members at a Council

meeting. It is undertaken in accordance with the Code of Practice - Procedures at Meetings and the Local Government (Procedures at Meetings) Regulations 2013. All deputation requests must be made in writing to the Chief Executive Officer (CEO) no later than one week before the Council meeting.

In 2022-2023, the CEO and Mayor approved 20 deputations during the reporting year.

Prior to November 2022 Period Election (6 deputations in total)

Date	Nature of deputation
6 September 2022	Parking signage and enforcement on Arthur Street, Richmond.
4 October 2022	Adelaide Football Club lease proposal for the Thebarton Oval Precinct.
18 October 2022	Concerns regarding the Thebarton Oval Precinct public consultation process.
1 November 2022	Adelaide Football Club lease proposal for Thebarton Oval Precinct.
8 November 2022	Adelaide Football Club lease proposal for Thebarton Oval Precinct - community concerns.
8 November 2022	Adelaide Football Club (AFC) lease proposal for Thebarton Oval Precinct - CEO of AFC Tim Silvers.

Post November 2022 Periodic Election (14 deputations in total)

Date	Nature of deputation
13 December 2022	Guiding principles for Adelaide Football Club in the development of the Thebarton Oval Precinct Masterplan.
13 December 2022	Masterplan Advisory Group and guiding principles for the Thebarton Oval Precinct.
13 December 2022	40km/h zones in the City of West Torrens.
17 January 2023	Weigall Oval Sporting Complex proposed changes - resident feedback.
17 January 2023	Weigall Oval Sporting Complex proposed changes - Adelaide Omonia Cobras Football Club.
21 February 2023	Break Out Creek Stage 3 Redevelopment Project.
21 February 2023	Camden Community Centre funding.
21 March 2023	Richmond Baptist Church - request for support.
21 March 2023	BAPS Shri Swaminarayan Temple.
18 April 2023	Reduction of maximum speed limit in residential streets to 40km/hr.
16 May 2023	Airport Over 50s Club.
16 May 2023	Investigation into possible World War I commemorative trees on Thebarton Oval/Kings Reserve.
16 May 2023	Thebarton Oval Precinct community consultation process.
16 May 2023	Thebarton Oval/Kings Reserve Precinct.

Elected Council operations (continued)

Petitions

A petition is a formal written request or submission to Council which has been signed by multiple people. A standard petition form is available on Council's website and provides a template for compiling a petition.

In 2022-2023, 8 petitions were presented to Council during the reporting year (shown in the tables below).

Written requests

A member of the public may write to Council on any Council policy, activity or service.

Elected Members

Members of the public may contact Elected Members to discuss any issue relevant to Council. Elected Member contact details are available on Council's website and in each issue of Council's quarterly magazine, letterbox distributed to households in West Torrens (4 times per year).

Website

The Council's website provides an online feedback form which may be completed to provide any comment on Council's services or programs.

Community consultation

Council provides the community and general public with the opportunity to be involved in various consultations. Consultations can occur either across the whole of Council, or to specific areas, wards, suburbs and streets. Your Say is Council's online community engagement tool and provides subscribers with the opportunity to be kept up-to-date with community engagement projects throughout the year. A list of consultation undertaken during this reporting period can be found in the Creative Services section of the Annual Report. More information can be found at yoursay.westtorrens.sa.gov.au

Other

Members of the public can also contact Council via phone, sms, online chat, email, social media and face to face.

Prior to November 2022 Period Election (3 petitions in total)

Date	Nature of petition
2 August 2022	Petition to rename Dew Street Reserve to Barbara Hanrahan Park.
1 November 2022	Petition seeking further consultation for Thebarton Oval Precinct.
8 November 2022	Petition seeking further consultation for Thebarton Oval Precinct.

Post November 2022 Periodic Election (5 petitions in total)

Date	Nature of petition
21 February 2023	Petition requesting for parking restrictions on Armour Avenue, Underdale.
21 March 2023	Petition advising of traffic concerns in Formby Street and Pearson Street, Hilton.
21 March 2023	Non-compliant petition objecting to a public toilet at Frank Norton Reserve, Mile End.
21 March 2023	Petition objecting to proposed location of toilet at Frank Norton Reserve.
20 June 2023	Request to change parking restrictions on Fernleigh Street, Underdale.

Council, Committee and CAP meetings

The table below details the number of Council and/or committee meetings for the reporting period.

Meetings from 1 July 2022 to 15 November 2022 (pre-elections):	
Type of meeting	Number
Council	11
City Services and Climate Adaptation Standing Committee	5
City Finance and Governance Standing Committee	4
Audit General Committee	2
City Advancement and Prosperity General Committee	2
City Facilities and Waste Recovery General Committee	2
Council Assessment Panel	3
Chief Executive Officer Performance Review General Committee	1
Building and Fire Safety Committee	1
Special Meeting of Building and Fire Safety Committee	1

Meetings from 29 November 2022 to 30 June 2023 (post-elections):	
Type of meeting	Number
Council	8
Special Meeting of Council	1
City Services and Climate Adaptation Standing Committee	3
City Finance and Governance Standing Committee	2
Special Meeting of City Finance and Governance Standing Committee	1
City Advancement and Prosperity Standing Committee	2
City Facilities and Waste Recovery Standing Committee	3
Audit General Committee	1
Special Meeting of Audit General Committee	1
Council Assessment Panel	6
Building and Fire Safety Committee	3

Elected Member attendance

Council and Standing Committee meetings 1 July 2022 to 15 November 2022 (pre-elections)						
Elected Member	Full Council	Special meeting of Council	Standing Committees	Total number of meetings	Leave of absence granted	Apology for meeting
Total number of meetings	9	2	9	20	N/A	N/A
Mayor M Coxon	9	2	9	20	0	0
Cr B Reynolds	6	1	6	13	0	7
Cr J Wood	5	1	5	11	0	9
Cr C O'Rielley	8	2	8	18	2	0
Cr G Vlahos	8	2	8	18	0	2
Cr E Papanikolaou	9	2	9	20	0	0
Cr J Woodward	7	1	7	15	4	1
Cr K McKay	9	2	9	20	0	0
Cr D Huggett	6	2	6	14	2	4
Cr A McKay	8	2	8	18	0	2
Cr D Wilton	2	0	2	4	0	16
Cr S Pal	8	2	8	18	0	2
Cr S Tsiaparis	4	1	4	9	9	2
Cr G Nitschke	8	2	8	18	2	0
Cr D Mugavin	9	2	9	20	0	0

The above figures exclude the Council Assessment Panel and General Committees as not all Elected Members were appointed to these committees.

Council and Standing Committee meetings 29 November 2022 to 30 June 2023 (post-elections)

Elected Member	Full Council	Special meeting of Council	Standing Committees	Special meeting of City Finance and Governance Standing Committee	Total number of meetings	Leave of absence granted	Apology for meeting
Total number of meetings	8	1	10	1	20	N/A	N/A
Mayor M Coxon	7	1	10	1	19	1	0
Cr S Comrie	8	1	8	1	18	0	2
Cr J Wood	7	1	6	1	15	0	5
Cr C O'Rielley	7	1	10	1	19	0	1
Cr S Whiting	6	0	6	1	13	2	5
Cr E Papanikolaou	8	1	10	1	20	0	0
Cr J Woodward	8	1	10	1	20	0	0
Cr K McKay	7	1	10	1	19	0	1
Cr D Huggett	6	1	6	1	14	3	3
Cr A McKay	7	1	10	1	19	0	1
Cr G Demetriou	8	1	10	1	20	0	0
Cr S Pal	8	1	10	1	20	0	0
Cr L Gelonese	7	1	8	0	16	0	4
Cr G Nitschke	8	1	10	1	20	0	0
Cr Z Papafilopoulos	8	1	10	1	20	0	0

The above figures exclude the Council Assessment Panel and General Committees as not all Elected Members were appointed to these committees.

Confidential items and review of Council decisions

Confidential items

Section 90(1) of the *Local Government Act 1999* (Act) specifies that Council and Committee meetings are to be held in a place open to the public. The principle of an open public meeting, however, is occasionally outweighed by the need to keep information or discussion confidential.

Section 90(3) of the Act details the types of matters which may be discussed in confidence.

The relevant subsections that were applied to business items considered during 2022-23 are detailed here.

Council meetings

Prior to the November 2022 Periodic Election, 9 of 177 items (5.08%) of Council and Standing Committees business were dealt with and/or retained in confidence. Of the 9 items retained in confidence, one was released and 8 remained in confidence as at 30 June 2023.

Post November 2022 Periodic Election, 5 of 243 items (2.05%) of Council and Standing Committees business were dealt with and/or retained in confidence. The 5 items retained in confidence were not released and still remained in confidence as at 30 June 2023.

Confidential orders were reviewed by the Chief Executive Officer on a monthly basis and revoked if required. Any confidential order that exceeded 12 months or required extension was reviewed by Council.



2022-2023 items

Three business items, tabled below, were considered under s90(3)(a) and 2 were retained in confidence under s91(7) of the Act on the basis that the premature disclosure of the information would be unreasonable; given it contains personal information relating to the applicants which could inadvertently prejudice their future career aspirations and breach any duty of confidentiality owed to them by Council. One business item, related to the negotiations and details of the contractual employment arrangements of an employee and disclosure may breach a duty of confidence owed to the employee and result in the unreasonable disclosure of information concerning the personal affairs of the employee. One was released in this financial year (2022 - 23).

Meeting date	Item	Status
5 July 2022	Appointment of member to the Brown Hill and Keswick Creeks Stormwater Board.	Confidential
1 November 2022	Chief Executive Officer's Performance Review - 2022.	Released 1 May 2023
16 May 2023	Appointment of Council Assessment Panel 2023-2025.	Confidential

One business item, tabled below, was considered under s(90)(3)(a) and (i) and retained in confidence under s91(7) of the Act because the report involves personal affairs of the ratepayers named in the report and Council litigation.

Meeting date	Item	Status
19 July 2022	Sale of property for the non-payment of rates.	Confidential

Six business items, tabled below, were considered under s90(3)(b)(i) and (ii) and retained in confidence under s 91(7) of the Act on the basis that they may prejudice the commercial position of the Council and lead to Council not obtaining or securing the best possible price or outcome which would, on balance, be contrary to the public interest.

Meeting date	Item	Status
19 July 2022	Leasing arrangements for Thebarton Oval Precinct - update.	Confidential
	Possible acquisition of land.	Confidential
16 August 2022	Thebarton Theatre Complex and Weslo Holdings Pty Ltd negotiations - update.	Confidential
17 January 2023	Expression of Interest for the Glenelg Tram 361.	Confidential
21 February 2023	Possible acquisition of land and staged upgrade - update.	Confidential
21 March 2023	Thebarton Theatre Complex and Weslo Holdings Pty Ltd negotiations - update.	Confidential

Elected Council operations (continued)

One business item, tabled below, was considered under s90(3)(b)(i) and (ii), and (d)(i) and (ii), and retained in confidence under s91(7) of the Act because of ongoing negotiations relating to the proposed lease that may impact both the existing lessee and also a future prospective lessee of (portion of) the premises and would, on balance, be contrary to the public interest.

Meeting date	Item	Status
15 September 2022	Adelaide Football Club - proposed relocation to Thebarton Oval Precinct.	Confidential

One business item, tabled below, was considered under s90(3)(b)(i),(b)(ii),(d)(i),(d)(ii) and (h), and retained in confidence under s91(7) of the Act because the information discussed and considered in relation to this agenda item is information, the disclosure of which could reasonably be expected to severely prejudice Council's ability to achieve the best possible outcome for the land under consideration and provide a commercial advantage to those with whom Council is in discussions with and would, on balance, be contrary to the public interest.

Meeting date	Item	Status
5 July 2022	Application for ministerial exemption to make designated decision during Caretaker Period.	Confidential

One business item, tabled below, was considered under s90(3)(j)(i) and (j)(ii) and retained in confidence under s91(7) of the Act on the basis that the State Government requires this matter to be dealt with in confidence and is contrary to the public interest as disclosure may result in development which is contrary to the intent of the Urban Corridor (Boulevard) Zone.

Meeting date	Item	Status
20 September 2022	Planning and Design Code update.	Confidential

One business item, tabled below, was considered under s90(3)(k) on the basis that Council is considering tenders (RFQs) submitted by recruitment consultants to provide services for the recruitment of Council's new Chief Executive Officer.

Meeting date	Item	Status
27 June 2023	Chief Executive Officer recruitment.	Confidential

Confidential Items from 2021-2022 that were reviewed in the 2022-2023 financial year

Two items that were retained in confidence during the 2021-22 financial year were released in this financial year (2022-23) and 17 items were retained in confidence as tabled below.

Meeting date	Item	Status
6 July 2021	Kerbside waste management services.	Confidential
	Public lighting rebate dispute.	Confidential
3 August 2021	Thebarton Theatre update.	Confidential
	Appointment of member to the Brown Hill and Keswick Creeks Stormwater Board.	Confidential
3 August 2021	Request to use Hoffmann Kiln Chimney to display SANFL Premier and Runner Up colours (attachment 2).	Released 3 August 2022
7 September 2021	Possible acquisition of land - update.	Confidential
	Request for rent and other relief -	
	Weslo Holdings Pty Ltd.	Confidential
	Planning, Development and Infrastructure Act: Anzac Highway, Glandore.	Confidential
2 November 2021	Weslo Holdings Pty Ltd request for rent and other relief - update.	Confidential
16 November 2021	Resignation and Appointment of Council Assessment Panel Deputy Independent Member (attachment 1).	Confidential
14 December 2021	Thebarton Theatre Redevelopment - update.	Confidential
18 January 2022	Sale of property for the non-payment of rates.	Confidential
19 April 2022	Possible acquisition of land - update.	Confidential
10 May 2022	Resumption of Item 9.1 - Budget and Annual Business Plan 2022-23 (motion moved to consider in confidence).	Released 10 May 2023
17 May 2022	Response to the State Planning Commission on Glandore Character Code Amendment.	Confidential
	Leasing arrangements - Thebarton Oval Precinct - update.	Confidential
	Confidential motion with notice - possible acquisition of land.	Confidential
	Thebarton Theatre Complex and Weslo Holdings Pty Ltd Negotiations - update.	Confidential
7 June 2022	Thebarton Theatre Complex and Weslo Holdings Pty Ltd Negotiations - update.	Confidential

Elected Council operations (continued)

Confidential Items from 2020-2021 that were reviewed in the 2022-2023 financial year

Thirteen items that were retained in confidence during 2020-21 financial year were not released in this financial year (2022-2023) and still remain in confidence as tabled below.

Meeting date	Item	Status
7 July 2020	Rate equivalent payments by Adelaide Airport Limited.	Confidential
	Weslo Holdings and Thebarton Theatre - update.	Confidential
4 August 2020	Appointment of members to the Brown Hill and Keswick Creeks Stormwater Board (attachments and any associated documentation).	Confidential
18 August 2020	Possible acquisition of land - update.	Confidential
20 October 2020	Weslo Holdings - update.	Confidential
3 November 2020	Possible acquisition of land - update.	Confidential
17 November 2020	Weslo - request for new lease.	Confidential
16 March 2021	Lease matters for 3RT Technologies - tenant of 240 Morphett Rd, North Plympton (Depot).	Confidential
20 April 2021	Waste recycling options assessment.	Confidential
4 May 2021	Thebarton Theatre Complex - update.	Confidential
	Possible Acquisition of Land - update.	Confidential
18 May 2021	Confidential motion with notice - possible acquisition of land.	Confidential
1 June 2021	Reappointment of member to the Brown Hill and Keswick Creeks Stormwater Board (attachment one).	Confidential

Confidential Items from 2019-20 that were reviewed in the 2022-2023 financial year

One item that was retained in confidence during 2019-20 financial year was released in this financial year (2022-23) and 6 items were retained in confidence as tabled below.

Meeting date	Item	Status
2 July 2019	Divestment of Council property at 108-120 Marion Road, Brooklyn Park.	Confidential
3 September 2019	Divestment of Council property at 108-120 Marion Road, Brooklyn Park.	Released 3 September 2022
18 February 2020	Weslo Holdings - update.	Confidential
3 March 2020	3RT Technologies Pty Ltd Lease - 240 Morphett Road, North Plympton.	Confidential
17 March 2020	Weslo Holdings - update.	Confidential
31 March 2020 (Special Council)	Interim COVID-19 support measures for commercial leases and licences.	Confidential
5 May 2020	Possible acquisition of property.	Confidential

Confidential Items from 2018 - 19 that were reviewed in the 2022-2023 financial year

Two items that were retained in confidence during 2019-20 financial year were released in this financial year (2022-23) and one item was retained in confidence as tabled below.

Meeting date	Item	Status
15 January 2019	Audit General Committee establishment (attachment 2).	Confidential
19 February 2019	Divestment of Council property.	Released 6 July 2022
4 June 2019	Sale of property for the non-payment of rates.	Released 5 June 2023

Confidential Items from 2017 - 18 that were reviewed in the 2022-2023 financial year

One item that was retained in confidence during the 2017-18 financial year was released in this financial year (2022-23) as tabled below.

Meeting date	Item	Status
19 June 2018	Divestment of Council property.	Released 19 June 2023

Confidential Items from 2016 - 17 that were reviewed in the 2022-2023 financial year

There were no items still retained in confidence from the 2016-17 financial year.

Confidential Items from 2015-16 that were reviewed the 2022-2023 financial year

Three items that were retained in confidence during the 2015-16 financial year were not released in this financial year (2022-23) and still remain in confidence as tabled below.

Meeting date	Item	Status
15 March 2016	Rates agreement - Adelaide Airport.	Confidential
3 May 2016	Divestment proposal - Brickworks riverfront land.	Confidential
7 June 2016	Divestment proposal update - Brickworks riverfront land.	Confidential

Confidential Items from 2014 - 15 that were reviewed in the 2022-2023 financial year

Three items that were retained in confidence during the 2014-15 financial year were not released in this financial year (2022-23) and still remain in confidence as tabled below.

Meeting date	Item	Status
20 January 2015	Brickworks riverfront land - Expression of Interest.	Confidential
3 March 2015	Brickworks riverfront land - divestment proposal.	Confidential
21 April 2015	Brickworks riverfront land - divestment proposal.	Confidential

Confidential Items from 2013 - 14 that were reviewed in the 2022-2023 financial year

One item that was retained in confidence during the 2013-14 financial year was not released in this financial year (2022-23) and still remains in confidence as tabled below.

Meeting date	Item	Status
19 November 2013	Brickworks Markets - retained land.	Confidential

City Facilities and Waste Recovery General Committee meetings

The City Facilities and Waste Recovery General Committee was established pursuant to Section 41 of the *Local Government Act 1999* for the period 1 February 2019 to the conclusion of the 2022 Local Government elections.

Following the November 2022 Local Government elections, the City Facilities and Waste Recovery Standing Committee was established pursuant to s41 of the *Local Government Act 1999* for the period 1 February 2023 to the conclusion of the November 2026 Local Government periodic elections.

From 1 July 2022 to 30 June 2023, there were no Committee business items considered in confidence.

Confidential Items from 2021-2022 that were reviewed in the 2022-2023 financial year

One item that was retained in confidence during the 2021-22 financial year was not released in this financial year (2022-23) and still remains in confidence as tabled below.

Meeting date	Item	Status
22 March 2022	Torrens to Darlington (T2D) Project update and impacts to Council facilities (Thebarton Oval and Kings Reserve Precinct).	Confidential

Confidential items from 2020-21 that were reviewed in 2022-2023 financial year

One item that was retained in confidence during the 2020-21 financial year was not released in this financial year (2022-23) and still remains in confidence as tabled below.

Meeting date	Item	Status
22 September 2020	Richmond Oval and West Adelaide Football Club - update on master planning, request for variation of lease and acquisition.	Confidential

Confidential items from 2019-20 that were reviewed in 2022-2023 financial year

One item that was retained in confidence during the 2019-20 financial year was not released in this financial year (2022-23) and still remains in confidence as tabled below.

Meeting date	Item	Status
23 July 2019	Welso Holdings Pty Ltd - Thebarton Theatre Complex, Projects and Business Plan, lease update and air-conditioning upgrade.	Confidential

Council's representation quota

In accordance with Section 12 of the *Local Government Act 1999* (the Act), a council is required to conduct an Elector Representation Review at least once in every 8 years. A review may relate to the composition of the council, or of the wards of the council, or may relate to those matters generally.

The Act sets out the requirements for conducting a review and stipulates timeframes to ensure that members of the public have ample opportunity to make submissions at key stages of the review process.

In order to commence a review, a council is required to prepare a Representations Report (the Report) which outlines the representation structures available. The Report addresses the representation and governance issues that are likely to arise with respect to the matters under review, and also presents the advantages and disadvantages of the options under consideration.

At the end of the consultation process, the council must submit a report, which details a summary of any amendments resulting from the public consultation process, to the Electoral Commissioner of South Australia for certification.

Section 28 of the Act allows for eligible electors to initiate a proposal to alter the boundaries of a council area, or ward boundaries, or the composition of the council. This is a separate process from the automatic review provisions.

The City of West Torrens began an Elector Representation Review in October 2020 which was completed in November 2021. No ward boundary changes were made as part Review.

The following table shows a comparison of the elector representation quota for the City of West Torrens compared with similar sized councils in South Australia, using the Australian Classification of Local Governments (ACLG) Urban Development Medium (UDM) category.

Council	Population	Electors	Elected Members (including Mayor)	Representation quota
Burnside	46,692	32,295	13	2,484
Campbelltown	56,013	37,038	11	3,367
Holdfast Bay	38,061	28,533	13	2,194
Mitcham	68,403	49,411	13	3,800
Norwood, Payneham, St Peters	38,001	26,147	14	1,867
Unley	39,085	28,092	13	2,160
West Torrens	63,105	43,195	15	2,879

Elected Member allowances

The register of Elected Member allowances and benefits is available for inspection upon request at the Civic Centre. Elected Member allowances are determined by the State's Remuneration Tribunal.

Allowances payable to members for the reporting period were:

Position	Figure per annum until 17 November 2022	Figure per annum until 17 November 2023
Mayor	\$88,648	\$91,312
Councillors	\$22,162	\$22,828
Deputy Mayor	\$5,541	\$5,707 (see note)
Chair of a Prescribed Committee	\$5,541	\$5,707 (see note)
Member of the Max and Bette Mendelson Foundation Management Committee	\$5,541	\$5,707 (see note)
Presiding Member of the Council's Assessment Panel (CAP)	\$12,189	\$12,555
Member of the CAP	\$6,649	\$6,848 (see note)
Independent Member of Audit General Committee	\$893	\$920 sitting fee

Note: When an Elected Member occupies one or more of the additional positions listed above (eg Deputy Mayor and Chair of a Committee) they receive only one additional allowance - i.e. councillor allowance of \$22,828 plus one additional allowance of \$5,707 = \$28,535.00

In addition to the annual allowance determined by the Remuneration Tribunal, Elected Members were provided with communications equipment, such as computers, tablets and mobile telephones, to assist them in the proper discharge and performance of their legislative duties.

Elected Members were also afforded the opportunity to attend training and conferences in order to ensure that their knowledge and understanding of local government was contemporary, in order to make sound strategic, policy and financial decisions.

The Mayor was also provided with a vehicle to undertake official duties.

Elected Members were required to reimburse Council for any private use of equipment provided.

Review of internal decisions

Section 270 of the *Local Government Act 1999* provides for the internal review of decisions of the Council, employees and other people acting on Council's behalf. During 2022-2023, 2 applications for review of a Council decision were submitted.

Description of matter	Date Received	Outcome of Review
Internal review request received regarding vacant land rebate refusal	23 January 2023	Review completed and overturned.
Internal review request received regarding animal expiation notices	11 May 2023	Review completed and decision upheld.

Access to Council documents

A list of documents and registers, which are accessible to the public, is listed later in this document.

Freedom of Information

During 2022-23, Council processed 25 Freedom of Information (FOI) requests and 2 requests for internal review of an FOI determination and provided its Annual Return to State Records.

Information on the FOI process, application forms, fees and access to documents is available from Council's accredited FOI officers. If required, these officers will assist anyone seeking to amend Council records containing their personal affairs. More information on, and application forms for, the FOI process are available from Council, on our website and on the State Records website.

A member of the public wishing to amend the Council's records concerning their personal affairs may email governance@wtcc.sa.gov.au or phone 8416 6333 and speak with an accredited FOI officer.

In accordance with Section 9 of the *Freedom of Information Act 1991*, Council must make available for public inspection an annual 'Information Statement' that provides an overview of its structure, functions and documents. This information is detailed in other sections of this annual report and can be viewed on Council's website.

Subsidiaries

On 27 February 2018 a notice appeared in the South Australian Government Gazette announcing the establishment of the Brown Hill and Keswick Creeks Stormwater Board. The Cities of Adelaide, Burnside, Mitcham, Unley and West Torrens established the Board pursuant to Section 43 of the *Local Government Act 1999*. This Board oversees the construction of stormwater infrastructure of the Brown Hill and Keswick Creeks Stormwater Management Plan. The Board's financial statements and annual report for the year ended 30 June 2023 appear later in this report.

Public Interest Disclosure

The *Public Interest Disclosure Act 2018* protects people who disclose information about serious wrong doing within the South Australian public sector, including local government. The City of West Torrens does not tolerate improper conduct by its employees, officers or Elected Members, or the use of reprisals against those who disclose such conduct. Due to the changed nature of the *Public Interest Disclosure Act 2018*, there are no statistics on disclosures received.

Gifts and benefits

No Council-funded gifts were provided to Elected Members or staff in the reporting year. From time to time gifts may be provided to Elected Members or staff from the general public. A register of both Elected Members and employee gifts and benefits is available on our website - westtorrens.sa.gov.au

Credit cards

Council is required to provide the public with a statement outlining credit card spends for both Elected Members and staff during the annual reporting year.

Elected Members are not provided with Council credit cards, however a number of Executive, management and staff do have cards which enable the procurement of goods and services for Council business.

Council's Administration Policy - Credit Cards, outlines how cards are to be used. Cardholders are required to strictly adhere to the requirements of the policy and any new cards issued must be authorised by the Chief Executive Officer.

All staff issued with credit cards are required to provide tax invoices and proof of purchase, and all information is available for audit and scrutiny by the Australian Taxation Office. Credit card usage is reported as required by the *Local Government Act 1999*.

On cessation of employment, staff with credit cards must immediately return the card to the CEO, Deputy CEO or the General Manager of their division.

In the reporting year, 16 credit cards were active, with the majority of transactions being for the Library and Information Technology. Purchases were mostly made online or for payments which were required immediately.

The total monthly credit card spend is outlined below. Credit card spends are budgeted or subject to budget review if the need arises.

Month	Monthly credit card spend
July 2022	\$14,103.59
August 2022	\$24,244.24
September 2022	\$18,378.32
October 2022	\$19,181.06
November 2022	\$26,097.14
December 2022	\$24,774.38
January 2023	\$27,925.54
February 2023	\$21,855.77
March 2023	\$21,171.78
April 2023	\$25,867.51
May 2023	\$19,915.50
June 2023	\$28,105.57
Total	\$271,620.40



Elected Council operations (continued)

Travel

Councils are required to report on any interstate or international travel that has been undertaken by both Elected Members and employees of Council.

A summary of travel for the 2022-23 year is as follows.

This information is publicly available on Council's website - westtorrens.sa.gov.au under the section 'Registers and records'.

Elected Members

Elected Member	Destination	Purpose	Cost
Cr Kym McKay	Melbourne	Waste Expo Australia 2022 Conference	\$1,084.52
Cr Lana Gelonese	Canberra	ALGA National General Assembly 2023	\$760.80
Cr Surender Pal	Canberra	ALGA National General Assembly 2023	\$2,880.80
Mayor Michael Coxon	Canberra	ALGA National General Assembly 2023	\$2,880.80
Cr George Demetriou	Canberra	ALGA National General Assembly 2023	\$2,880.80

Staff

All travel was approved by the CEO.

Elected Member	Destination	Purpose	Cost
Team Leader, IT Business Applications	Sydney	Infor Public Sector User Forum	\$1,721.19
General Manager Corporate and Compliance	Melbourne	2022 Waste Expo Australia Conference	\$1,574.08
General Manager Business and Community Services	Canberra	ALGA National General Assembly 2023	\$3,063.29
Chief Executive Officer	Canberra	ALGA National General Assembly 2023	\$3,415.87
Manager Compliance and Waste and & Project Officer Waste and Resource Recovery	Melbourne	Waste Innovation and Recycling Awards	\$1,219.24
Manager Information Services	Melbourne	Infor Strategic Planning Day	\$313.96





The City of West Torrens' Administration is responsible for the day-to-day operations and affairs of the organisation.

It provides advice to the Elected Council on strategies and policy direction, implements Elected Council decisions and ensures that Council and its employees comply with statutory obligations. Managers and staff also carry out the regulatory and service roles of a local government body.

During this current reporting period, the Management Team comprised the Chief Executive Officer, one Deputy Chief Executive Officer, 2 General Managers, 11 Department Managers and 2 Business Leads, operating under delegated authority according to their levels of responsibility.

Management staff are employed on 5-year contracts, comprising a package of base salary plus allowances such as use of vehicle and provision of telecommunications equipment.

Remuneration

During the 2022-23 year, the Chief Executive Officer remuneration (including superannuation) was \$367,345.40. The Deputy Chief Executive Officer remuneration (including superannuation) was \$267,025. Remuneration for General Managers (including superannuation) ranged from \$228,879 - \$254,309.

In addition to monetary remuneration, all members of Executive were provided with mobile phones, tablets/ ipads and vehicles for work and personal use.

Schedule 4 of the *Local Government Act*, Clause 1(g) also states that councils must report on the number of senior executive officers who report directly to the CEO and whose total remuneration equals or exceeds \$100,000 per annum. This year Council had 3 officers who fit this criteria and other benefits included tablets/ipads for work use.

The register of employee remuneration and benefits is available for inspection on request at the Civic Centre and is also available on our website, [westtorrens.sa.gov.au](https://www.westtorrens.sa.gov.au)

The following flow chart shows the Management structure of the City of West Torrens as at the end of the financial year for 2023.

Management structure

As at 30 June 2022



Terry Buss PSM
Chief Executive Officer



Angelo Catinari
Deputy CEO

Hannah Bateman

Manager, City Development

Dean Ottanelli

Manager, City Property

Joe Ielasi

Manager, City Assets

Peter Richardson

Manager, City Operation



Pauline Koritsa
General Manager Business
and Community Services

Celine Luya

Manager, Community Services

Gordon Andersen

Manager, Strategy and Business

Liz Johnson

Manager, Governance and Risk



Paul Della
General Manager
Corporate and Compliance

Robyn Butterfield

Manager, Compliance and Waste

Lisa Gilmartin

Manager, Financial Services

Tracey Ryan

Manager, People and Safety

Chris James

Manager, Information Services

Strategic Management

One of the objectives of a council is to be responsive to the needs, interests and aspirations of individuals and groups within its community. We are also required to provide services, facilities and programs that are adequate and appropriate for our community.

‘Strategic planning’ establishes the future direction for the entire council in consultation with the local community - that is everyone who lives, works or visits the area. It provides an opportunity to determine the council’s long-term objectives, evaluate its operations and develop strategies to address unique local issues. It also helps identify opportunities to contribute to the achievement of State Government objectives, explore the potential to work in partnership with other government organisations in service delivery and participate, where appropriate, in activities on a regional basis.

The *Local Government Act 1999* requires councils to develop and adopt plans for the management of their area; these are referred to as strategic management plans. Our ‘Community Plan’ is the lead document in our Council’s suite of strategic management plans. This plan is a statement of what the City of West Torrens will do to help achieve the community’s vision of ‘*West Torrens - committed to being the best place to live, work and enjoy life*’.

Our current ‘Community Plan 2030’ was approved by Council in February 2021 and considers current challenges and societal trends, changing lifestyles and demographics of the area. Our focus areas and objectives for the West Torrens’ community are outlined on the following pages.

Other key strategic management plans complement and support the Community Plan 2030 including our 10 Year Financial Management Plan (incorporated in our Annual Budget, Business and Long Term Financial Plan) and our Infrastructure and Asset Management Plans.

Corporate plans and reporting

Annual Organisational Service Plan reporting continued to ensure our accountability to report and deliver on our organisation’s goals and aspirations.

The following plans were created or reviewed this past financial year:

- Climate Mitigation and Adaptation Strategy - new plan approved in February 2023.
- Dog and Cat Management Plan - reviewed and the new plan approved in March 2023.
- Transport and Movement Strategy - reviewed and new plan approved in October 2022.
- Waste and Resource Recovery Strategy 2022-2032 - new plan approved in February 2023.
- Water Management Action Plan 2023-2027 - new plan approved in April 2023.

Collectively, these plans provide the platform to focus our short-term allocation of resources in delivering our vision.

Our Organisational Annual Service Plan identifies and details projects the Council is focusing on and helps deliver long-term priorities.

Council’s Annual Budget, Business and Long Term Financial Plan defines priorities and allocates financial resources to ensure activities are delivered according to the long-term vision. The accompanying graph provides a visual snapshot of our overall performance throughout 2022-23 against the Annual Organisational Plans. Copies of all plans and quarterly reports can be viewed on our website, westtorrens.sa.gov.au

Community Land Management Plans

The *Local Government Act 1999* requires councils to develop management plans for all community land that is either owned by Council or under our control. These plans show how community land can be used and managed for the betterment and enjoyment of the whole community.

Community Land Management Plans are updated when changes occur, such as when land is purchased, sold or removed from the community land register.

Council currently has 3 Community Land Management Plans, which are expected to be reviewed in the coming year:

- Reserves and Sporting Grounds.
- Drainage Lands.
- Community and Commercial Facilities.

Strategic risks

The City of West Torrens has a robust and comprehensive enterprise risk management program that incorporates strategic operational project risks.

Strategic risks arise in pursuit of our objectives, strategy and/or work activity. We have identified 9 strategic risks which are reviewed by the organisation a minimum of every 6 months; more frequently if required. Each risk has a number of controls to ensure it is managed and these controls are also reviewed annually.

Our strategic risks this past year were:

1. Business performance.

This risk area considers how our daily operations ensure services and deliverables are efficient and effective. Overall this risk seeks to safeguard our continued business operation.

2. Workforce management.

This risk area focuses on our human resources - specifically staffing and work, health and safety. It concentrates on resource limitations, staff health, welfare and wellbeing programs and the systems and processes that address and/or manage WHS issues.

3. Fraud, corruption, misconduct and/or maladministration.

This risk area considers the systems, procedures and internal control frameworks that seek to reduce and eliminate opportunities for fraud or corruption and/or serious and systemic misconduct or maladministration (by employees, contractors, volunteers or Elected Members).

4. IT management and cyber security.

This risk area identifies with all things information technology (IT) and focuses on damage, long-term interruption, losses of key business information/systems and/or associate stored data. It also represents cyber security and associated threats to Council information, resources and/or assets and the ability for the organisation to capitalise on technological capabilities or opportunities.

5. Emergency management and resilience.

This risk area looks at our ability to plan, prepare and take adequate and appropriate action to prevent impacts, as well as aid response and recovery for emergency events and business continuity.

6. Asset management and urban form.

This risk area identifies with all Council-owned assets and infrastructure. It considers the ongoing upkeep and life-cycle of our asset, as well as projects, technology, innovation and community expectation. The risk also unpacks ongoing changes in our urban environment and the factors impacted by such change.

7. Waste and recyclables management.

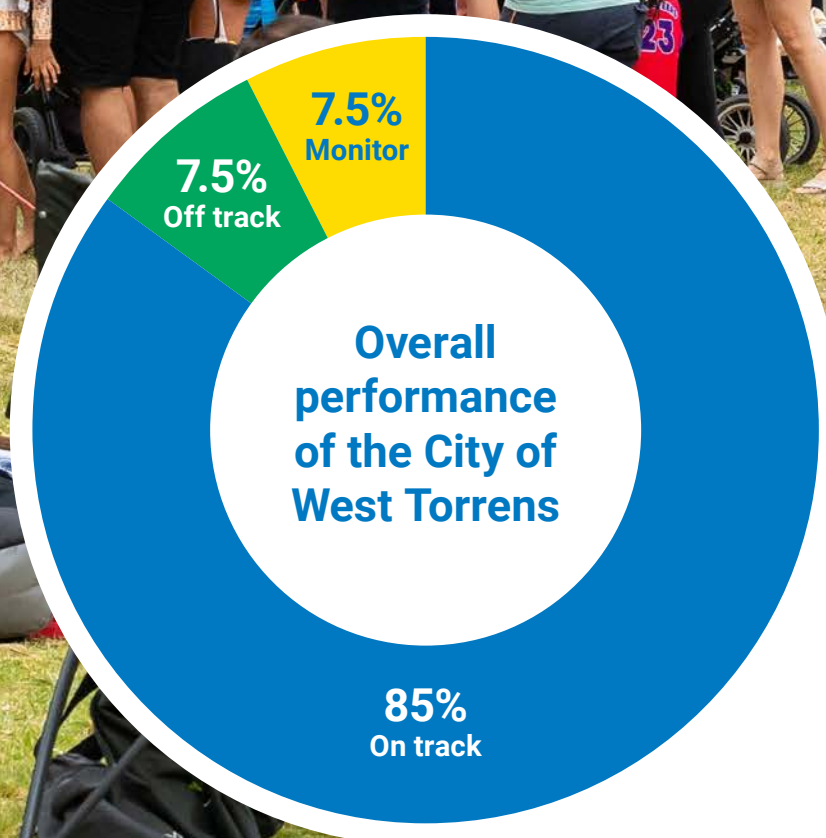
This risk focuses on the continued management of waste involving collection and processing (including during emergency events), innovation in the market and community expectations.

8. Financial sustainability.

This risk deals with variations in income and general cost management (or resulting increases in expenditure) caused through longer term societal/community trends, changes to State Government policy, or emergency events.

9. Climate adaptation.

Climate change presents a significant risk to our organisation and may have impacts on the asset rich environ in which we operate. There are a multitude of known and unknown risks associated with this area.



On track - at least 90% of action target.

Monitor - between 70% - 90% of action target.

Off track - less than 70% of action target.

City of West Torrens Community Plan

Our Vision

Committed to being the best place to live, work and enjoy life

The five focus areas for the delivery of our vision are:



Community life

We support diversity, health and well-being, community cohesion and connections, and create opportunities to learn and enjoy the local area.



Built environment

We ensure housing, urban development and infrastructure contribute to attractive and safe neighbourhoods, and how we travel in and beyond our area.



Organisational strength

Council ensures its services lead to quality outcomes and exceptional experiences for our community.



Environment and sustainability






We protect and conserve the natural environment, reuse and recycle resources, support biodiversity and respond to climate change.



Prosperity

We support jobs, businesses and industries to generate local economic growth and activity.

Our Strategic Objectives

 <p>Community life</p>	 <p>Built environment</p>	 <p>Prosperity</p>	 <p>Environment & sustainability</p>	 <p>organisational strength</p>
<ul style="list-style-type: none"> • A diverse, inclusive and welcoming community. • Universal accessibility to facilities and services. • Active and healthy lifestyles for all ages and abilities. • A resilient community through community involvement, social connections and life-long learning. • A community that embraces technological change and the opportunities it offers. • Facilitation of community health, wellbeing and safety. • Recognition of our unique local cultural identity and heritage. 	<ul style="list-style-type: none"> • An attractive, safe and cohesive urban environment that supports better quality development assessment outcomes, diverse housing choice and compatible non-residential development. • Infrastructure that meet the needs of a changing city and climate. • Neighbourhoods designed to promote safe, active travel and strengthen connections, amenity and accessibility. • A variety of indoor and outdoor sport, recreation and community facilities and open spaces. • Place-making and public art which enhance the visitor experience at key destinations. 	<ul style="list-style-type: none"> • A diverse, resilient and competitive economy, including small business, tourism and export sectors. • Optimise the benefits of local activity and key employment precincts. • Economic development through innovation, collaboration and investment and connections between businesses and the community. • Promote opportunities and economic advantage arising from Adelaide Airport and our proximity to the CBD. 	<ul style="list-style-type: none"> • Sustainably manage our resources through reuse, recycling and circular economy. • Reduce the City's impact on the environment. • Prepare for and respond to the challenges of a changing climate. • Open spaces that foster the natural environment, support biodiversity and encourage people to spend time outdoors. • Protect and expand the urban forest. 	<ul style="list-style-type: none"> • Strong partnerships and working relationships with our community, other organisations and spheres of Government. • Customer experience and community are at the centre of our considerations. • High levels of governance, transparency and integrity. • An inclusive, innovative, and collaborative organisation. • A safe, healthy and resilient workforce. • A workforce that meets current needs and plans for future needs. • Sustainable financial management principles. • Our community can communicate and meaningfully engage with Council. • Technology as a tool to help innovate how we interact with each other and our community. • A resilient organisation that is able to effectively respond to emergency incidents and events.

Action performance and timeframe – 2022-23

The following table provides a progress report of actions adopted under our Community Plan 2030.

Focus area - Community life Our focus - We support diversity, health and wellbeing, community cohesion and connections, and create opportunities to learn and enjoy the local area.				
Key projects	Start date	End date	Percentage complete as at June 23	Comments
Strategic objective - Active and healthy lifestyles for all ages and abilities				
Undertake the installation and upgrade of gym and fitness equipment at select reserves to enhance community accessibility.	1 July 2022	30 June 2023	95%	The annual program for installation of new and replacement of existing gym and fitness equipment is almost complete. Installation will be finalised by August 2023.
Strategic objective - Facilitation of community health, wellbeing and safety.				
Complete the review and update of the City of West Torrens Dog and Cat Management Plan.	1 July 2022	30 June 2023	100%	The Dog and Cat Management Plan was endorsed by Council on 21 February 2023. The plan was subsequently submitted to the Dog and Cat Management Board for approval, which was received on 7 March 2023. The Board advised that the plan had been approved for 5 years and could come into effect immediately.
Strategic objective - Recognition of our unique local cultural identity and heritage.				
Plan and manage the major redevelopment of Thebarton Theatre.	1 July 2022	30 June 2023	100%	The 2022-23 program was been completed and the next stage will continue in the next financial year. A Planning Application was lodged, and an EOI process was undertaken to determine appropriate and available contractors to undertake construction works. The procurement process will continue into the early months of the new financial year.
Commence a review of heritage listed buildings, areas and items located with the City of West Torrens.	1 January 2023	30 June 2023	15%	Procurement of an appropriate heritage professional consultant was unsuccessful as quoted costs far exceeded allocated budget. As a result, the scope had to be amended, with the review to be staged. Feedback from consultants highlighted a shortage of suitable professionals and high volume of competing work. Consequently, the project will need continue into the 2023-24 financial year.
Work in liaison with land owners to deliver the Riverbank Christmas Display.	1 July 2022	31 January 2023	100%	The Riverbank Christmas display was successfully installed and operated and was dismantled in January/February 2023.

Focus area - Built environment

Our focus - We ensure housing, urban development and infrastructure contribute to attractive and safe neighbourhoods, and how we travel in and beyond our area.

Key projects	Start date	End date	Percentage complete as at June 23	Comments
Strategic objective - An attractive, safe and cohesive urban environment that supports better quality development assessment outcomes, diverse housing choice and compatible non-residential development.				
Undertake an 'Infill Case Study' to determine the effects of infill development and urban corridor development on Neighbourhood type zones and identify the potential gaps and improvements to policy that could improve outcomes.	1 July 2022	30 June 2023	5%	This project did not progress due to resources being prioritised towards the Planning System Implementation Review, Glandore Code Amendment, Brewery Code Amendment and various other code amendments. Executive approved for this project to be deferred to the 2023-24 financial year.
Strategic objective - Infrastructure that meets the needs of a changing city and climate.				
Complete development of the City of West Torrens Transport Strategy.	1 July 2022	31 December 2022	100%	The Transport Strategy was adopted by Council on 16 August 2022 and is available on Council's website.
Continue to partner with other councils and the Brown Hill Keswick Creek Board to contribute to the Brown Hill Keswick Creek Flood Mitigation Scheme project.	1 July 2022	30 June 2023	100%	Regular meetings continued to be held with the Brown Hill Keswick Creek Project Group and the Administration continued to provide comment on proposed draft design plans. A report was presented to Council on 20 June 2023 on a proposed concept design for up-scaling the works to accommodate a future shared path, subject to community consultation.
Project manage the staged upgrade of the stormwater drainage systems in Kurralta Park and North Plympton/Plympton to mitigate the risk of flooding.	1 July 2022	30 June 2023	70%	The project is off track due to additional investigations of underground services. Design plans for the Kurralta Park project are complete. Tender documents are being developed for tendering in late July 2023. As such, the project will continue into 2023-24. Construction of the North Plympton/Plympton project was completed.
Complete development of a City of West Torrens Stormwater Management Plan.	1 July 2022	30 June 2023	90%	Awaiting final technical review of the Plan from the Stormwater Management Authority (SMA). Upon the receipt of feedback from the SMA, public consultation and stakeholder feedback will be reviewed and the draft document updated accordingly. The Plan will be presented for Council and other stakeholders for final approval.

Focus area - Built environment (continued)

Key projects	Start date	End date	Percentage complete as at June 23	Comments
Continue to work in partnership with the Department for Infrastructure and Transport on the North/South Corridor project.	1 July 2022	30 June 2023	100%	Continued to attend technical reference group meetings with the DIT project team. The partnership will continue into 2023-24 and beyond.
Strategic objective - Neighbourhoods designed to promote safe, active travel and strengthen connections, amenity and accessibility.				
Project manage the staged upgrade of the Reece Jennings Bicycle Path and the installation of bicycle racks and facilities in reserves.	1 July 2022	30 June 2023	95%	Works began in mid-February 2023 and are 95% complete. The balance of the project will occur in 2023-24.



Action performance and timeframe - 2022-23 (continued)

Focus area - Built environment (continued)				
Key projects	Start date	End date	Percentage complete as at June 23	Comments
Strategic objective - A variety of indoor and outdoor sport, recreation and community facilities, open spaces				
Manage the staged major redevelopment of Richmond Oval.	1 July 2022	30 June 2023	100%	The design of the second stage of works is underway and consultation has continued with stakeholders. Funding contributions from the State and Federal Governments for Stage 2 works are being investigated. This project will continue into the next financial year.
Manage the staged major redevelopment of Thebarton Oval/ Kings Reserve.	1 July 2022	30 June 2023	100%	The Masterplan Advisory Group (MAG) provided advice to Council and the Adelaide Football Club (AFC) to assist in the development of an agreed Masterplan. The AFC has advised of its intention to provide its proposed final Masterplan to the MAG. Council will consider the proposal and, if agreed, will endorse a community consultation process, after which a report will be provided to Council for a final decision on whether the Thebarton Oval Precinct will be leased to the AFC to implement its Masterplan.
Manage the staged major redevelopment of Apex Park.	1 July 2022	30 June 2023	100%	The program for the 2022-23 financial year is complete and included progressing the construction of a BMX area, paths, event space, installation of park furniture, and reshaping of the northern edge of the wetland. The second stage of works will continue into the new financial year.
Manage the staged redevelopment of Kesmond Reserve.	1 July 2022	30 June 2023	75%	The open space component of the redevelopment was awarded in June 2023. Design of the proposed new community facility at Kesmond Reserve was completed and confirmation from stakeholders to proceed is being sought in order to enable grant funding opportunities to be explored.
Develop a masterplan for a new lawn bowls facility at Lockleys Oval.	1 January 2023	30 June 2023	70%	The original proposal to merge Torrensville and Lockleys Bowling Clubs was abandoned due to Torrensville Bowling Club successfully negotiating a new home with DIT. A report was provided to Council in February 2023 proposing an alternative, being that the project proceed with the Grange and Lockleys Bowling Clubs. Council approval was granted for the change in scope and the master planning process is now underway. This project will continue into 2023-2024.

Focus area - Prosperity

Our focus - We support jobs, businesses and industries to generate local economic growth and activity

Key projects	Start date	End date	Percentage complete as at June 23	Comments
Strategic objective - A diverse, resilient and competitive economy, including small business, tourism and export sectors.				
Continue to participate in, and work with partner councils on, the Building Western Adelaide Strategy to improve economic prosperity.	1 July 2022	30 June 2023	100%	We continued to partner with other councils to provide networking events for local businesses. The Western Adelaide Tourism Alliance Tourism Destination Action Plan was completed and adopted by Council and actions will commence during the next 18 months.
Strategic objective - Optimise the benefits of local activity and key employment precincts.				
Develop a Masterplan for Henley Beach Rd as a main street precinct.	1 July 2022	30 June 2023	25%	A project has been submitted to be considered as part of the City Shaping Program under the North/South Corridor Project for part funding. Feedback on the success of this submission from DIT is pending. A draft consultancy brief has been developed for release to the market in late July/early August. The project will continue into 2023-24. The City Shaping Programs work shops have been re-established.
Strategic objective - Economic development through innovation, collaboration and investment and connections between businesses and the community.				
Work in partnership with private developers and government agencies to facilitate the development of the Port Road precinct, including the former Coca-Cola and West End Brewery sites.	1 July 2022	30 June 2023	100%	Continued to work in partnership with developers and partner agencies.
Strategic objective - Promote opportunities and economic advantage arising from Adelaide Airport to our proximity to the CBD.				
Continue to partner with Adelaide Airport Ltd. in assisting to achieve the objectives of the Adelaide Airport Master Plan.	1 Jul 2022	30 June 2023	100%	Meetings were held between the City of West Torrens and AAL management to discuss mutual issues as and when required. The CEO attended the regularly scheduled Adelaide Airport Consultative Committee meetings.

Focus area - Environment and sustainability

Our focus - We protect and conserve the natural environment, reuse and recycle resources, support biodiversity and respond to climate change.

Key projects	Start date	End date	Percentage complete as at June 23	Comments
Complete the development of a City of West Torrens Waste Management Strategy.	1 July 2022	30 March 2023	100%	The final Waste Management Strategy and report was endorsed by Council on 21 February 2023.
Strategic objective - Prepare for, and respond to, the challenges of a changing climate.				
Complete the development of a City of West Torrens Climate Adaptation Strategy.	1 July 2022	31 March 2023	100%	The Climate Mitigation and Adaptation Strategy was endorsed by Council on 21 February 2023. An internal implementation plan to deliver on actions will be developed.
Work in partnership with Green Adelaide, City of Charles Sturt and SA Water on the Breakout Creek Stage 3 redevelopment.	1 July 2022	30 June 2023	95%	This project is close to completion, with mid-July 2023 nominated as its practical completion. The Steering Group will continue to meet every alternate month in the short term to plan for the site reopening including an opening event.
Continue to work with partner councils and stakeholders on progressing the implementation of the AdaptWest Climate Adaptation Plan.	1 July 2022	30 June 2023	100%	RENEW Seminar Series - AdaptWest, in conjunction with other Regional Climate Partnerships, coordinated and co-funded 14 online seminars on energy transition and climate resilient housing, starting May 2023 and continuing to January 2024. My Cool Yard - was incorporated into the My Cool Home portal to provide advice on how to maximise greening and cooling around the home and the benefits. Assets forum - a forum was held with Asset Management teams across the AdaptWest partner councils to provide asset leads with insights into the impacts of climate change on assets, and strategies to mitigate and adapt to specific risks.
Strategic objective - Open spaces that foster the natural environment, support biodiversity and encourage people to spend time outdoors.				
Work in partnership with Green Adelaide on the River Torrens Recovery project to undertake environmental improvement works along River Torrens Linear Park.	1 July 2022	30 June 2023	100%	A successful community planting event was held in June 2023 in partnership with Green Adelaide and Greening Australia. The event was attended by 60 volunteers who planted 3,000 seedlings.

Focus area - Organisational strength

Our focus - Council ensures its services lead to quality outcomes and exceptional experiences for our community.

Key projects	Start date	End date	Percentage complete as at June 23	Comments
Strategic objective - High levels of governance, transparency and integrity.				
Continue to coordinate the implementation of the local government reforms.	1 July 2022	30 June 2023	100%	Local Government reforms were 75% implemented, with further substantial amendments to commence in late 2023.
Undertake the administration, as directed by the Electoral Commission of SA, for the 2022 City of West Torrens Local Government general elections.	1 July 2022	31 December 2022	100%	Elections were completed in November 2022. The new Council was inducted and a mandatory training program commenced.
Strategic objective - An inclusive, innovative and collaborative organisation.				
Facilitate, identify, assist to implement and measure improvements using LEAN framework for the following: - customer complaints process - plant and equipment process - name and register process.	1 July 2022	30 June 2023	100%	The Customer Service Standards project was completed. Customer Complaints Process was in its final stages. Business Requirements for Asset Management processes, Financial system were completed.
Identify opportunities for process improvement using results data from the City of West Torrens' Qualtrics Survey.	1 July 2022	30 June 2023	100%	New improvement plans were established and roadmap revised based on data analytics. Feedback to improve customer communication was the most important and as a result, CI & IT trialled email notification updates to customers for arboriculture requests. The intent is to roll this out across all customer request correspondence during the next 12-18 months.

Action performance and timeframe - 2022-23 (continued)

Focus area - Organisational strength (continued)				
Key projects	Start date	End date	Percentage complete as at June 23	Comments
Strategic objective - A safe, healthy and resilient workforce.				
Develop, implement and monitor strategies for the enhancement of organisational culture.	1 July 2022	30 June 2023	100%	People and Safety began a range of programs including: - conducting a campaign emphasising 'A positive CWT workplace culture begins with me!' - introduction of better recruitment, onboarding, remuneration, employee benefits and training and development programs and opportunities.
Undertake a review of how we measure our WHS performance, including identifying indicators that allow effective monitoring and timely reporting to management and clear accountabilities.	1 July 2022	30 June 2023	100%	The quarterly WHS&IM Performance Dashboard Report provided Executive Management with data and statistics relating specifically to the WHS&IM safety management system and contains recommendations for response and actioning. Monthly progress of the annual WHS&IM Improvement Plan was monitored by the LGAWCS and reported to Executive.
Align the current practices for volunteer management with our human resources processes, including induction, training and exit processes.	1 July 2022	30 June 2023	100%	Council's volunteer management, induction, training and exit processes were aligned to our human resources processes.
Undertake the program to become certified as an accredited White Ribbon organisation.	1 July 2022	30 June 2023	100%	The City of West Torrens continued to participate in the White Ribbon Program with the gathering of data and evidence that aligns with the White Ribbon criteria.
Launch a campaign across all CWT locations to raise awareness of Aggressive Violent and Threatening (AVT) Behaviour in the workplace.	1 July 2022	30 June 2023	100%	A campaign to raise awareness of AVT Behaviour in the workplace across all CWT locations began. The project plan was created and a communications consultant agency was engaged to assist in closing out the actions according to schedule.
Develop and implement 'Ageing and Work Health' programs to promote a positive culture within the workplace.	1 July 2022	30 June 2023	100%	The 'Ageing and Work Health' program aimed to implement initiatives and provide resources to support our inter-generational workforce, with a focus on active ageing, and a healthy and productive working life. The Executive provided support for this program and the CEO signed off on the AWH Charter. A range of activities will be planned for the 2023-23 financial year.

Focus area - Organisational strength (continued)

Key projects	Start date	End date	Percentage complete as at June 23	Comments
Strategic objective - A workforce that meets current needs and plans for future needs.				
Commence the development of a City of West Torrens Organisational Workforce Strategy.	1 July 2022	30 June 2023	100%	Initial planning and preparation work has been undertaken and the following programs/ initiatives are scheduled over the next 12 months: <ul style="list-style-type: none"> - White Ribbon - Ageing and Work Health Program - Talent and Succession (Recruitment and Selection) - Capability mapping - Leadership Program for the Management team - AVT Campaign.
Strategic objective - Sustainable financial management principles.				
Continue to implement changes to Council's Annual Budget, Business and Long-Term Financial Plan, to address legislative requirements arising from the local government reforms.	1 July 2022	30 June 2023	100%	The draft Plan for 23-24 was presented to Council and approved for release to public consultation. Based on feedback received, no changes were made. A report will be presented to the 18 July 2023 Council meeting for adoption of the Plan. The March budget review was adopted by Council.
Prepare for, and implement changes arising from, the local government rates oversight scheme and the roles played by the Essential Services Commission of SA (ESCOSA) and external auditors.	1 July 2022	30 June 2023	100%	Information was submitted as required and a response with advice has been received from ESCOSA. The City of West Torrens' prepared a response to this advice, which was endorsed by Council in March.
Strategic objective - Technology as a tool to help innovate how we interact with each other and our community.				
Enable access to contemporary business intelligence functionality and develop a data platform suitable to underpin performing business intelligence on customer service and community assets.	1 July 2022	30 June 2023	100%	Business intelligence information architecture based on business requirements for asset management was constructed to provide business intelligence on community assets.

Office of the Mayor and Chief Executive Officer

The Office of the Mayor and Chief Executive Officer (CEO) supports both the Elected Council and Administration by researching and developing opportunities for growth and prosperity for Council and the wider community.

This department continued to offer an internal and external focus; internally with regards to change and improvement and externally around community partnerships and economic development. This year Community Partnerships expanded its portfolio to take on the responsibility for deliverables around multiculturalism, tourism, reconciliation and community grant funding opportunities.

Community Partnerships

Business breakfast

The past year we hosted a successful breakfast collaboration with St George College with guests including South Australian Police Commissioner Grant Stevens, Operation Flinders Chief Executive Officer David Wark, and St George School Principal Mr Peter Karamoshos focussing on harnessing the power of youth.

Business interaction

We continued our successful regional partnership with our neighbouring councils (Cities of Port Adelaide Enfield, Charles Sturt and Holdfast Bay) as part of the 'Western Alliance', to amplify the benefit for small business and the broader economy. This partnership also saw the adoption of the Western Region Tourism Destination Plan. The intent of the Plan is to create an overarching collaborative approach to attracting visitors to Western Adelaide, with the aim of increasing economic benefit to the region through increased tourism. Individual councils undertook the promotion of its own localised tourism activities to provide a strong tourism offering to make Western Adelaide a leading South Australian tourism destination.

West Torrens Grant Finder

Council continued to support the business community with its 'West Torrens Grant Finder', an online grants portal making it easier for both business and community groups to search for Federal, State and Local grant funding opportunities.

Growing business capacity

We continued to provide support to businesses which were emerging after having been impacted by the COVID-19 pandemic. The COVID-19 Small Business Resilience Grants continued to provide financial assistance to eligible West Torrens businesses to ensure the safety, survival and resilience of our small business sector.

We also continued our 'Small Business Resilience Grants' program, which provided funding to eligible businesses in the local community who continued to be adversely affected by COVID-19 for:

- capital works and updated equipment and infrastructure
- e-commerce.

Business SA partnership

This year we partnered with Business SA to provide local businesses with a range of free and low cost professional services including advice, training programs, workshops, webinars and entrepreneur programs. The take up of these services was promising and Council will continue to support local business in this capacity.



Organisational Change and Improvement

The Change and Improvement (CI) team facilitate and lead continuous improvement initiatives across the organisation. Its objective is to support the organisation in process improvement to deliver maximum value for our community through value creation, efficiency and improved service delivery. In short, the team aims to ensure that we remain strong and relevant to our community, now and in the future.

Key achievements

Customer experience improvements

As part our goal to improve customer experience (CX) with our community, we continued to implement our CX/CI 'roadmap'. A number of CX improvement activities were facilitated including the creation and publicising of the City of West Torrens Customer Service Standards, development and enablement of automation for customer request updates (to be rolled out in the next financial year), as well the review of our customer complaints handling process.

Individual department projects were also completed, which included improvements in our operational maintenance processes, data improvements, automation and further development of our asset management platform.

Customer insights

The customer feedback surveying system was relaunched this year, which is used to measure our customer satisfaction levels. A total of 726 external customer survey responses were received via email and SMS in the reporting period. Our Net Promoter Score (NPS), which measures customer satisfaction, increased by 56% as a 'close the loop' feature was implemented, which ensured manager investigation occurred and corrective actions were implemented that addresses 'detractor' customer feedback.

The coming year

The Change and Improvement team's focus in the 2023-24 year will be to continue to partner across the business to identify and deliver customer experience improvements and implement the CX/CI roadmap.

Community Partnerships will manage the future of business grants on offer to the West Torrens business community and will take on managing community grants available to local residents. The team will also develop a First Nations Reconciliation Action Plan for West Torrens and will continue to work towards achieving the objectives of the Western Region Tourism Destination Action Plan. Other projects for this coming year will focus on multiculturalism, as well as developing a vision and masterplan for Henley Beach Road.

City Development

The primary responsibility of City Development is to assess development applications and ensure that new development within West Torrens complies with the applicable planning and development legislation. New development can range from major initiatives, such as establishing new business precincts and multi-residential developments, to house renovations and extensions.

The 2022-23 year was the second full financial year of implementing the Planning and Design Code and the *Planning, Development and Infrastructure Act 2016* (PDI Act), which replaced the former *Development Act 1993*.

There were 1,031 development applications lodged, representing an average of almost 86 applications each month. Development consents made by the City of West Torrens, including the Council Assessment Panel (CAP), Assessment Manager and delegated staff, totalled 1,013.

In total, an estimated construction cost of \$353.85 million worth of development applications were lodged within West Torrens in the reporting year.

The year in review saw a number of significant developments assessed and continued development trends, key among them:

- Construction of a multi-level sports training and research facility and an aerodynamics building in Mile End.
- New education buildings at Immanuel College and Saint Francis School, Novar Gardens and Lockleys.
- New warehouse and industrial development in Mile End, Richmond, Marleston, Thebarton and Torrensville.
- Continued medium density infill development within parts of the:
 - Neighbourhood Zones, particularly in Fulham, Kurralta Park, Lockleys, Marleston, Ashford, Plympton, North Plympton and Camden Park.
 - Urban Renewal Zone in Torrensville and Underdale.
 - Urban Corridor Zones in Kurralta Park and Plympton.
- Continued commercial development within parts of the:
 - Urban Corridor Zones in Plympton, Kurralta Park, Torrensville, Underdale and Thebarton.
 - Strategic Employment and Employment Zones in Fulham, Marleston, Mile End South and Thebarton.



Council Assessment Panel

Development applications lodged with the City of West Torrens are lodged with either the Assessment Manager or the Council Assessment Panel (CAP), depending on whether the application requires public notification. Applications are then either assessed by staff under delegation or by the CAP.

Each application is assessed on its individual merits. If there is need for public notification, the CAP is the relevant deciding authority. Applications to warrant CAP decisions may include developments where a representative seeks to be heard on their submission, large-scale developments and multi-story residential developments.

During the past year, the Council Assessment Panel comprised the following members:

- Shanti Ditter (Presiding Member).
- Jane Strange (Independent Member).
- Michael Arman (Independent Member).
- Kon Corolis (Independent Member).
- Graham Nitschke (Council Member).
- Heath Edwards (Deputy Independent Member).
- George Demetriou (Deputy Council Member).

A total of 9 CAP meetings were held, with member attendance records indicated below.

During the year, 19 development applications were determined by the CAP and of those, 74% were in line with staff recommendations.

As part of its functions under the *PDI Act*, the CAP is the review body for applicants seeking a review of an Assessment Manager decision. The Panel was not required to review any decisions of the Assessment Manager in the reporting year.

There were 8 development assessment appeal matters to the Environment, Resources and Development Court (ERDC). Of these, 4 were made against decisions of the Council Assessment Panel. These appeals are summarised below:

- Richmond - refusal of the construction of 3 warehouses with associated office, 2 retail tenancies and associated carparking landscaping and freestanding pylon signage - the appeal was resolved by way of compromise plans endorsed by the CAP and ERDC.
- Plympton - refusal of the construction of 2 three storey residential flat buildings comprising 16 dwellings - the appeal was resolved by way of compromise plans endorsed by the CAP and ERDC.
- Camden Park - refusal of the construction of a habitable outbuilding - the appeal was resolved by way of compromise plans endorsed by the CAP and ERDC.
- Glandore - refusal of the construction of 2 three storey residential flat buildings comprising 14 dwellings - the appeal was resolved by way of compromise plans endorsed by the CAP and ERDC.

Council Assessment Panel Meetings		
Panel member	Attendance	Apologies
Shanti Ditter (Presiding Member)	8	1
Jane Strange (Independent Member)	7	2
Michael Arman (Independent Member)	8	1
Kon Corolis (Independent Member)	9	0
Graham Nitschke (Council Member)	8	1
Heath Edwards (Deputy Independent Member)*	1	2
George Demetriou (Deputy Council Member)*	1	N/A

* Deputy Council Members are only requested to attend when another member is an apology.

Four applications were subject of an appeal to the ERDC on delegated decisions of the Assessment Manager:

- Fulham - refusal of the construction of 2 single storey detached dwellings - the appeal progressed to a hearing in the ERDC, where the appeal was dismissed and Council's decision was upheld.
- Mile End - refusal of a Torrens title land division - one allotment into 2 and construction of a new carport to an existing dwelling - the appeal was withdrawn by the appellant.
- Richmond - refusal of the construction of a 2-storey residential flat building comprising 4 dwellings - the appeal is currently under consideration.
- Plympton - refusal of an extension of time request for a land division - Torrens title, creating 2 additional allotments and the construction of 3 two-storey row dwellings - the appeal was withdrawn by the appellant.

Compliance

A total of 252 development compliance issues were reported, reflecting a one per cent decrease on the previous year. Of these, 51 remain ongoing matters. In addition, 15 enforcement notices (pursuant to Section 213 of the *PDI Act*) were issued.

City Development also conducts building inspections of developments under construction to ensure they are built in accordance with approved plans; 186 development applications, including swimming pools, were undertaken.

Building Fire Safety

The Building Fire Safety Committee held 4 meetings (including one special meeting) during the year. The Committee undertook 7 inspections and issued 3 fire safety notices.

Section 7 search requests

A Section 7 search can be requested by any person with an interest in a section of land, usually when the sale of a property occurs, and a Section 7 certificate is provided by Council. In the reporting year, Council issued 2,303 Section 7 certificates, which contained information such as property zoning and use of land. This was a 12.2% decrease on the previous financial year and reflects slowing activity in the residential property market.

Value adding to our service

Staff continued to provide referral comments on a number of applications assessed by other authorities, including the State Commission Assessment Panel, State Coordinator-General, Minister for Planning and Adelaide Airport Limited.

Staff provided telephone, face-to-face and written advice to customers upon request.

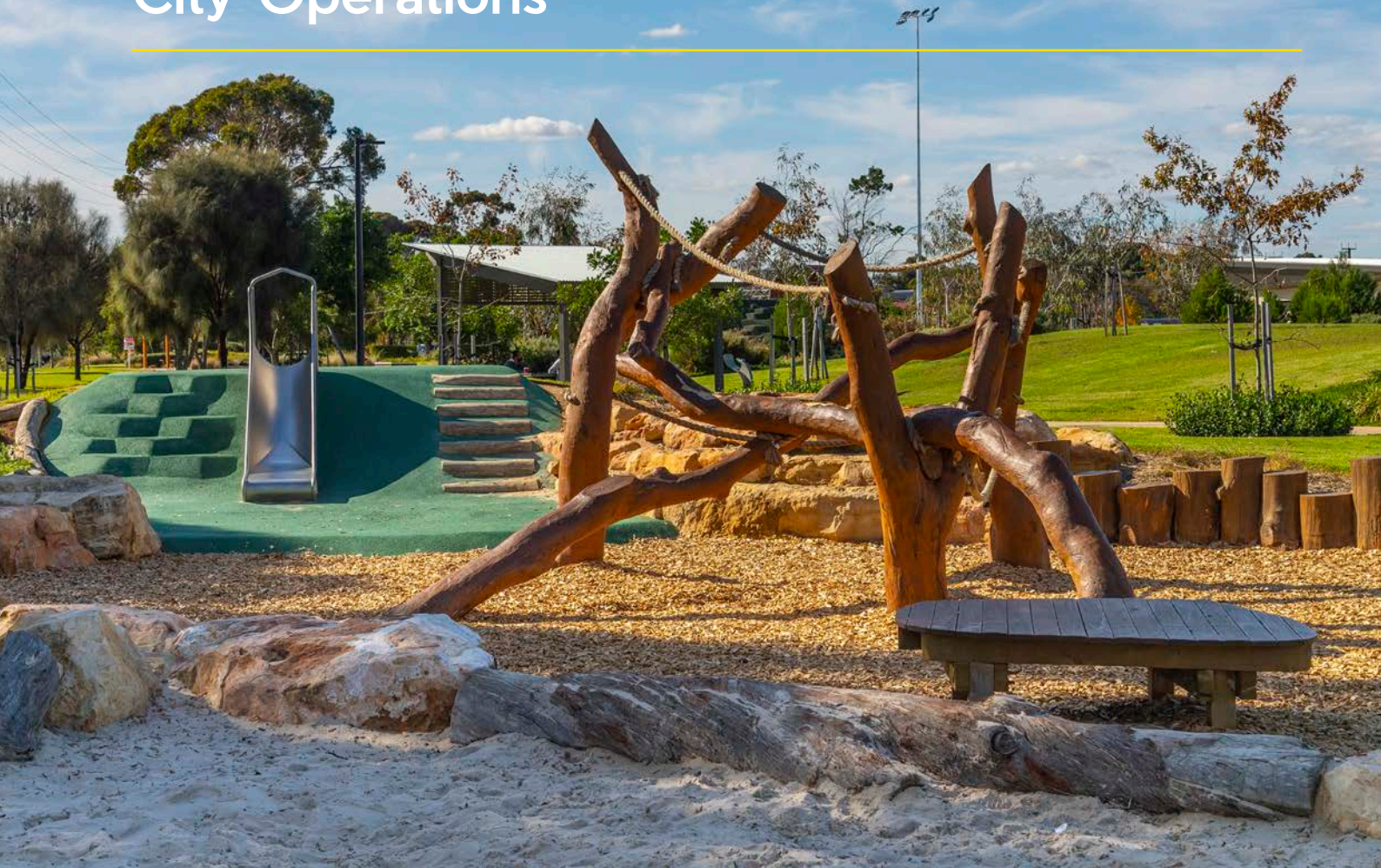
The CAP held its meetings in person and also facilitated attendance online where people were not able to attend in person.

The coming year

City Development will continue to focus on a number of major endeavours in the new financial year, including the continued implementation of the *PDI Act 2016*.

Key areas will include:

- managing planning and building applications within legislated timeframes
- undertaking building inspections in accordance with legislated requirements
- providing accurate and timely advice and support to customers
- streamlining internal processes to further enhance efficiency
- undertaking development compliance actions
- updating and adding to information to assist customers through the assessment process, including information on infrastructure requirements
- providing input to the State Government to improve the efficiency, usability and customer-focus of the PlanSA Portal used by applicants, representatives and relevant authorities.



Comprising our Horticulture, Civil Works and Services and our Fleet Management teams, City Operations staff are responsible for managing and coordinating the delivery of services and projects that provide a safe, liveable and enjoyable environment for our community.

Horticultural Services

Our Horticultural Services team understands the significance of effectively managing our natural spaces and landscapes for the wellbeing of our residents and the broader community. Our dedicated efforts extend to a range of local open space areas, encompassing both natural habitats and curated gardens and reserves. Through ongoing improvements, we strive to provide inclusive open spaces that cater to the entire community, promote enhanced biodiversity, and ensure the continued care of our valuable tree assets.

Our horticulture section is committed to enriching the experience of all open space users and enhancing the overall amenity of West Torrens.

This year, the value of open space and parks was underscored more than ever before, as we witnessed a substantial surge in the utilisation of park facilities. The heightened patronage encompassed not only the parks themselves, but playgrounds, walking paths and cycling routes.

Reserve and irrigation upgrades

Projects completed in 2022-2023:

- Verge area on James Congdon Drive, corner of Sir Donald Bradman Drive, Mile End.
- Brown Hill Creek/Adelaide Airport - Captain McKenna Bikeway.
- Westside Bikeway, Camden Park - along Creslin Terrace.
- Western Youth Centre/Cowandilla Reserve, Cowandilla.
- Plympton Green, Plympton.
- Dove St Reserve, Thebarton.
- Grallina Street (traffic island), Lockleys.
- Errington Street Reserve, Plympton.
- River Torrens Linear Park, (sites in Fulham and Lockleys).



Arboriculture

The Arboriculture team made significant progress in managing our extensive tree assets, with 42,000 trees now recorded in our electronic management system. Each tree underwent a comprehensive risk assessment to determine the appropriate inspection schedule, ranging from one to 4 years.

This year, the team dedicated its efforts to pruning and maintaining more than 10,000 trees, while also planting 900 street and reserve trees as part of our greening program. Our Horticultural Services team received an impressive 2,555 requests for tree maintenance and an additional 482 requests for maintaining parks and landscaped areas.

In alignment with our Tree Strategy, we remained committed to advancing our urban tree environment. This involved implementing various strategies and actions outlined in the Strategy, ultimately contributing to the improvement of neighbourhood character, amenity and biodiversity, all of which enhance the wellbeing of our local community. Key achievements included:

- Development of a tree planting and replacement plan that prioritised new plantings in areas with insufficient canopy cover or where gaps exist in streetscapes or parks.
- Promotion of the community benefits of trees through diverse educational initiatives.
- Continuation of the third year of our 'Adopt a Tree' project, providing care packages aimed at assisting residents in supporting the growth of newly planted street trees.
- Management of significant and regulated trees on public land, ensuring their preservation and appropriate care.

Civil Works and Services

Our Civil Works and Services team provided a host of services to our community including:

- capital works projects
- civil maintenance works
- cleansing services
- road and footpath sweeping
- stormwater drain maintenance
- street furniture maintenance
- line marking
- bus shelter maintenance
- playground equipment maintenance.

Our team replaced 4,842m² of concrete footpath, 1,161m² of paving, 1,373.5 metres of kerb and water table and 2,363.5m² of bitumen on roads, including potholes extending life expectancy of these.

In the past financial year, we received 1,538 customer requests, a 25% decrease in requests from the previous year. We believe this was due to efficiencies with our maintenance programs.

Within Civil Works and Services, our dedicated cleansing team takes proactive measures to ensure the cleanliness of streets in West Torrens. They conduct patrols, reporting and collecting illegally dumped rubbish, while also contributing to the successful implementation of our road sweeping program.

During the past year, 214 tonnes of illegally dumped rubbish was collected, in addition to 1,803 tonnes of debris from road sweeping operations.

To further enhance the quality of our street sweeping services, we made efforts to schedule double shifts and weekend work for our road sweepers. This commitment enabled us to cover more ground and maintain cleaner streets. Our staff promptly responded to 749 customer requests for cleansing services and the urgent removal of illegally dumped rubbish. Additionally, they addressed an additional 216 requests for unblocking drains, ensuring the functionality and cleanliness of our drainage systems.

Fleet and Facility Support

The core function of this team revolved around the efficient management of all Council plant, equipment and vehicles, as well as overseeing the operations of the depot facility and its associated services for City Operations. Staff contributed to various areas including:

- Stores - provided general supplies and safety equipment related to Workplace Health and Safety (WHS).
- Workshop - handled repairs, maintenance and servicing of plant and equipment, ensuring their optimal functionality.
- Rapid Response - responsible for the timely maintenance of the facilities at North Plympton and Deeds Road Transfer Station. Staff also promptly addressed urgent requests received from across West Torrens, totalling 248 for the year.

Together, these areas worked in tandem to effectively manage Council assets, maintain equipment, and provide timely services to ensure the smooth operation of City Operations.

Riverbank Christmas Display

In 2021, Lion Nathan Ltd announced it would close the historic and iconic brewery located in Thebarton, along the banks of the River Torrens. Having operated for 160 years, the brewery held a significant place in local history.

One particular public concern was the fate of the beloved Riverbank Christmas display, which had been a cherished tradition for 63 years. Fortunately, Lion Nathan Ltd and the City of West Torrens initiated negotiations to facilitate the transfer of the display's management to Council for the 2022 season.

In November of 2021, City Operations staff met with Lion Nathan's team responsible for erecting the display. The purpose of this meeting was to acquire knowledge and skills regarding the installation and operation of the display, ensuring that Council staff would be able to carry out the task for Christmas 2022.

Preparations for the display began in early 2022, with City Operations staff taking the necessary steps to organise the event. A dedicated team

of 6 was chosen to handle the erection of the display. Their training began in July 2022, ensuring that they would be well-prepared when the time came to assemble the display.

Working within the confines of a demolition site posed various challenges for staff, including an unexpected strike by the crane company on the scheduled day of their on-site presence. However, the City Operations team demonstrated diligence in overcoming these hurdles, and with the assistance of McMahon service, they successfully delivered the display for the enjoyment of the South Australian community.

The coming year

The coming year will see City Operations collaborate with City Property and City Assets to deliver community projects and capital works programs. Our primary emphasis will be on parks and gardens, especially after experiencing a wet summer, followed by a wet winter, which has limited our ability to maintain our weed control programs.

We are dedicated to the development of effective civil maintenance programs. During the past 24 months, we have focused on improving our stormwater systems and ensuring their cleanliness for optimal functionality. In the next 12 months, our attention will shift towards our creek systems, ensuring unobstructed water flow to maintain their efficiency during the winter months.

Among the many reserve and irrigation project upgrades will be:

- Memorial Gardens, Hilton - irrigation replacement, garden rejuvenation and lighting upgrades.
- Kandahar House (garden beds), North Plympton.
- Beare Avenue Reserve, (corner with Ramsey Street), Netley.
- River Torrens Linear Park (sites in Lockleys/Fulham).
- Westside Bikeway, Plympton/Camden Park.
- Airport Road, Brooklyn Park - median traffic islands.



Council's City Property Department is primarily responsible for managing essential services and projects in West Torrens by building, developing and maintaining and enhancing our property, buildings, facilities and amenity assets for our community.

Employees and contractors working within City Property deliver a variety of building and capital works projects and provide services in building, facility, lease and open space management, construction and maintenance.

Our department is responsible for maintaining and upgrading Council-owned buildings, of which there are more than 145. These include sporting, community, recreational and commercially operated facilities. The department is also responsible the management for more than 240 parcels of land on the Community Lands Register.

During the past year we undertook a variety of building projects and facility improvements including:

- The continuation of the asset management programs for upgrading fire systems, asbestos inspection and removal, electrical and building compliance and improvement works on Council owned properties.
- Completing an annual staged upgrade and improvement at the Star Theatre Complex including, including fire compliance and electrical services.
- General building works, upgrades and improvements to various community facilities including:
 - Airport Over 50s, Fulham
 - Golfands Reserve, Glenelg North
 - Hilton RSL, Hilton
 - Weigall Oval, North Plympton
 - Lockleys Oval, Lockleys
 - Camden Oval, Novar Gardens
 - Fulham Community Centre, Fulham
 - Plympton Community Centre, Plympton
 - toilet facilities throughout the West Torrens' area
 - Western Youth Centre, Cowandilla Reserve, Cowandilla
 - Hamra Centre Library and Civic Centre, Hilton
 - Council's depot, Morphett Road, North Plympton.
- Installation of new public amenities, a playground upgrade and new outdoor fitness equipment along Westside Bikeway, Camden Park.
- Playground upgrades to Weigall Oval, Plympton and Mile End Reserve, Mile End.

We also completed a further element of the masterplan for the upgrade of Mellor Park in Lockleys, with the installation of an outdoor public walkway of movie posters from a bygone era in recognition of the former Lockley's Cinema 'Nostalgia Walk'; and in honour of those who served in World War I and II and later conflicts, we created a new Lockleys and District War Memorial.

Stage one of the upgrade and improvement to open space areas at Richmond Oval were completed this year, with the addition of a play space, recreation space and public facilities. Similarly, upgrade works continued at Camden Oval, Novar Gardens, however due to a shortage of materials and resources, some planned works were delayed and will occur in the new financial year.

Kesmond Reserve at Keswick continued to be developed, with a design for the upgrading of recreational facilities and open space being finalised and approved. Likewise, design plans for the staged refurbishment of Thebarton Theatre were approved this year and provided to our community. The iconic theatre is heritage-listed and all works will be carried out in accordance with this. We also continued to develop a masterplan for Lockleys Bowling Club at Lockleys Oval, to establish a West Torrens Bowling Centre for both Lockleys and Grange Bowling Clubs.

This year we turned the sod at the Peake Gardens Riverside Tennis Club in Marleston for the building of new clubrooms and we continued with the development of a new masterplan for Western Youth Centre, Cowandilla. Planned future development of this facility may include a new purpose-built sporting and community centre.

We undertook consultation regarding the upgrade of Frank Norton Reserve, in Torrensville, and received feedback from our community on the proposed masterplan, which seeks to improve recreational facilities in the reserve. We also asked our community its views on a proposed new dog park at Torrensville, located within the River Torrens Linear Park, near the northern end of Hayward Avenue, between Hardys Road and Jervois Street, Torrensville. Judging from feedback received, dog owners are keen to see this progress.

Playground replacements

Playgrounds offer families an important recreational pastime and, as such, the following upgrades took place:

- St Georges Avenue Reserve, Glandore
- Coast Watchers Park, Fulham
- Beare Avenue Reserve, Netley
- Lindfield Reserve, Novar Gardens
- Noble Avenue, Lockleys
- Joe Wells Reserve, Netley (partial replacement).

The coming year

This coming year will very much be a continuation of new projects already started and will include:

- Upgrade works at Mellor Park, Lockleys - building improvements to the existing community facility.
- Continuation of Stage 2 of Apex Park, West Beach upgrade. This will include new BMX tracks, pathway linkages to the River Torrens Linear Park, irrigated turfed open spaces, additional shelters and seating, new play space and expansion of the existing car park.
- Continuation of Richmond Oval upgrade - to include further development of the site masterplan and a design for a new grandstand and associated sporting/community facilities.
- Physical site works at Kesmond Reserve following the approval of the masterplan.
- Continuing works at Thebarton Theatre - to include the construction of a new entrance and bar area. Grant funding of \$4 million has been provided through the Local Government Infrastructure Partnership Program; Council has contributed equal funding of \$4 million.
- Continuation of the construction of new clubrooms at Peake Gardens Riverside Tennis Club, Marleston.
- Construction of a new dog park at Torrensville and opening of an expanded facility at West Torrens Dog Park, Marleston.
- Installation of new tennis facilities at Western Youth Centre, Cowandilla.
- New basketball courts at Lindfield Reserve, Novar Gardens and Lockleys Oval, Lockleys.
- Replacement of Council-owned street lighting in Novar Gardens and Plympton to LED.

City Assets

City Assets is responsible for managing our city's infrastructure assets and comprises the portfolios of Asset Management, Engineering Services, Traffic and Transport Services and Capital Works delivery. The core responsibilities of this department are the development of asset management plans and strategies to achieve long term sustainability of our building and infrastructure assets, valued at \$890 million, traffic and transport management, stormwater management and delivery of capital works.

Major projects

Watson Avenue Street, - Bridge Upgrade

At a cost of \$1.9 million, this year we began the reconstruction of the bridge crossing at Beare Avenue and Watson Avenue, Netley over Brown Hill Creek. The following improvements to safety and traffic flow were identified:

- new fencing and concrete channel on both sides of the bridge
- reconstruction of stormwater drainage at the intersection of Watson Avenue and Beare Avenue
- reconstruction of road pavement, kerbing and footpaths
- removal of shrubbery and small trees within the creek line.

These works will be project managed by the Brown Hill and Keswick Creeks (BHKC) Stormwater Board, who recently began planning for Stage 2 of the greater project for the upgrade of Lower Brown Hill Creek (from Anzac Highway to Adelaide Airport).

Breakout Creek

Breakout Creek was originally an artificial channel built in the 1930s to provide flood protection for the western suburbs.

In 1999, the first stage of an upgrade to Breakout Creek was undertaken to create a more natural water channel, just upstream of Henley Beach Road.

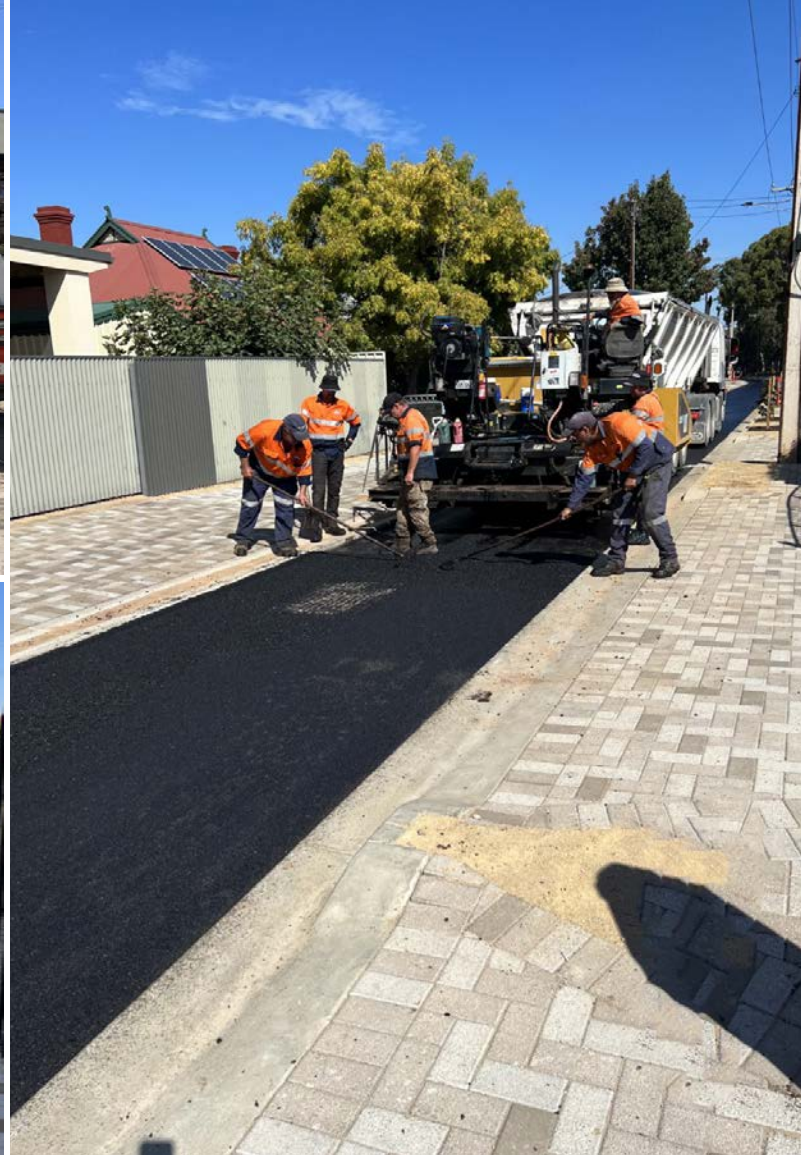
In 2010, a second section of the River Torrens channel (between Henley Beach and Tapleys Hill Roads) was also redeveloped - this was stage 2 of the Breakout Creek upgrade.

This year we saw stage 3, the final stage, of the upgrade of Breakout Creek completed, being the section of River Torrens between Tapleys Hill and Seaview Roads. Council contributed \$4.5 million towards the project, with \$2 million of this via a grant from the State Government Open Space Fund. Stage 3 is the longest stretch of upgrade works and completes the naturalisation of this artificial channel, connecting the river and the sea.

This project was led by Green Adelaide in partnership with the Cities of West Torrens and Charles Sturt, the Department for Infrastructure and Transport and the Australian Government.

In addition to improving the management of flood levels of the River Torrens, the project also provided:

- improvements in the biodiversity of the riparian and aquatic habitats
- increased public access to the site through the addition of viewing platforms and shared-use paths through the wetlands
- more opportunities for recreational use
- creation of a variety of habitats for fauna including birds, frogs and fish
- improved water quality during low flow conditions
- the creation of a community space of regional and Kaurna significance which enhances recreational and tourism opportunities.



Road projects

Upgrade Ballantyne Street, Thebarton

Cost - \$1.8 million.

Upgrades included:

- road pavement reconstruction between Dew Street and South Road
- new road alignments
- landscaped verges
- brick paved footpaths
- indented parking bays
- street tree removals and replacements
- improved pedestrian crossings
- stormwater drainage upgrades.

Upgrade Thanet Street, Brooklyn Park

Cost - \$855,000

Upgrades included:

- reconstruction and realignment of kerb and gutter between Henley Beach Road and Marshall Terrace
- reconstruction of road pavement between Henley Beach Road and Marshall Terrace

- reconstruction of footpaths with brick paving between Henley Beach Road and Marshall Terrace
- replacement of 28 street trees with 50 new trees to achieve street uniformity
- installation of permeable sections of footpath adjacent to each tree to minimise future damage caused by root growth.

Upgrade Holland Street, Thebarton

Cost - \$670,000

Upgrades included:

- reconstruction of damaged and poor draining sections of kerb and gutter between Phillips and Smith Streets
- road pavement reconstruction between Phillips and Smith Streets
- road resurfacing between Smith Street and Light Terrace
- reconstruction of existing asphalt speed humps along Holland Street with brick paved speed humps.

Roads and footpaths

More than \$10.3 million was spent to undertake transport and capital works upgrades this past year. Of this, \$2.5 million was allocated to road reconstructions which are reported above.

We also spent more than \$1 million on renewing and constructing footpaths across West Torrens including:

- Albert Street, Richmond
- Desmond Avenue, Marleston
- Marion Road, North Plympton
- Stanley Street, Plympton
- Thanet Street, Brooklyn Park.

Major works were undertaken as part of our city-wide footpath remediation program, which addressed footway defect areas along major arterial roads to provide greater pedestrian safety.

Lighting

We spent \$100,000 transitioning SA Power Networks controlled street lights to LED. LED is more energy efficient and reduces operational costs. West Torrens has around 8,500 street lights that vary in ownership and management and, of these, around 5,300 lights are operated under SA Power Networks.

Bus stop and minor traffic upgrades

We continued upgrading public bus stops at identified sites for DDA (*Disability Discrimination Act*) compliance and spent \$1 million on minor traffic management work at identified locations.

Work included pavement bar layouts, pedestrian kerb ramps and stop and give way signage.

We began a Local Area Traffic Management (LATM) Plan for the Richmond/Marleston/Hilton area and upgraded a portion of the Reece Jennings Shared Path, located on Tapleys Hill Road, West Beach and improved cycling access on Transport Avenue, Netley and Richmond Road.

Stormwater

Fulham Park Drive, Lockleys Stormwater upgrade - \$1.3 million

Upgrading of existing, and installation of new, stormwater drainage was undertaken along Fulham Park Drive, within Durham Avenue, Castlebar Road, Corona Avenue and Clyde Avenue, Lockleys.

Historically there were several localised low points in this street, which would frequently become inundated during heavy rainfall. Occasionally this localised flooding would overflow into yards of adjacent private properties.

Packard Street, North Plympton Cut off drain - \$1.8 million

We installed additional stormwater drainage in Packard Street, bounded by Wyatt Street, Keith Avenue, Talbot Avenue and Allchurch Avenue.

The area of North Plympton bounded by Marion Road, Galway Ave, Birdwood Terrace and Brown Hill Creek was originally established without stormwater drainage and, as a result, there were several locations where wide and deep gutter flows of water were experienced with regular frequency. Occasionally, this water would flow into private properties. The new works have placed more stormwater inlet points through the greater area, thereby increasing drainage capacity.



Asset Management

Asset Management Data Governance Framework

This year we established a project team of officers from across the organisation to help develop an Asset Management Data Governance Framework, which will assist us to improve and optimise the management of our multi-million dollar asset portfolio. Under the guidance of KPMG, the project team helped us workshop and create 6 key model components in the framework:

1. Asset ownership across the organisation.
2. Data attestation and controls to maintain data integrity.
3. Privacy and security.
4. Operating charter.
5. Enterprise information and data architecture.
6. High value data sets.

The framework will inform our overarching Strategic Asset Management Plan, which considers all asset classes and determines priorities.

Asset auditing

We also continued, at cost of \$70,000, a rolling program for the condition auditing of our stormwater network assets and undertook a condition audit of our footpath assets, at a cost of \$73,000.

Traffic Services

Transport Strategy

During the year we completed a review and update our Transport Strategy (2009-2025), which was adopted by Council on 16 August 2022. The updated Strategy focuses on an integrated and sustainable approach towards transport movement in West Torrens, to ensure it meets the needs of all who live, work or travel through our Council area.

As the transport network is continually evolving in response to our community, it was important to update the previous Strategy to include emerging issues and changing needs. It now provides a coordinated framework to deliver outcomes in a collaborative and efficient manner and achieve outcomes and cost savings.

Key aims of the reviewed Strategy:

- Address emerging trends and issues.
- Provide direction to meet the needs of the community.
- Support a safe, connected and sustainable city.
- Design streets for people, not just vehicles.
- Bring a focus on active transport.
- Guide road investments.
- Secure funding opportunities.

We also continued to finalise the implementation of the Local Area Traffic Management (LATM) Plan for the Torrensville and Mile End/Richmond Precinct. We completed the construction of Koala Crossing in Barwell Avenue, Kurrulta Park, upgraded the road humps in Holland Street, Thebarton and began the installation of speed humps in Elizabeth Street, Torrensville.

We also completed the LATM study for the Kurrulta Park/Marleston precinct area.

The coming year

We will be undertaking a range of road reconstructions, investing more funding for the upgrading of street lights to LED and further work on stormwater management.

Some of our projects earmarked for this year include:

- \$3.6 million for the completion of road reconstruction projects in Hilton, North Plympton, Lockleys, Novar Gardens, Brooklyn Park and Plympton.
- \$450,000 for retrofitting to LED more streetlights.
- \$4 million to construct a new shared path along the River Torrens, Thebarton.
- \$250,000 for the continuation of the upgrade of Reece Jennings Shared Path.
- \$1.2 million to finalise the Mile End/Richmond LATM.
- \$140,000 for a road and kerb re-condition audit.
- \$50,000 for a condition audit of our stormwater network.

Drainage upgrades:

- \$1.5 million for upgrades in Kurrulta Park.
- \$1.85 million for upgrades in North Plympton and Plympton.
- \$850,000 for upgrades in Torrensville and Underdale.

Community Services

Our Community Services Department provides services, activities and programs to facilitate meaningful community connections and support, and lifelong learning opportunities across an all-inclusive span of ages and abilities. With society now recovering from COVID-19 restrictions, we have seen an increase in the importance for people to have contact with others and feel included, not isolated.

Community Centres and Gardens

Council owns a number of community facilities which provide spaces and places for groups, both local and further afield, to meet and undertake activities.

The Cowandilla Community Room, located on Sir Donald Bradman Drive, was opened up for public hire for the first time and was utilised for 694 hours by 23 community groups, particularly attracting new and emerging artists for showcasing their work in exhibitions.

The Thebarton Community Centre, situated in Torrensville, served as our largest community facility and social hub and was highly popular, accumulating a total of 9,247 hours of usage by 532 distinct groups.

The Plympton Community Centre, known for its Active Ageing community outreach programs, hosted 116 different groups, totalling 2,777 hours of usage.

Located in West Beach, the Apex Park Community Facility experienced a significant increase in use, with 245 community groups utilising it for 7,765 hour - an impressive 140% increase from the previous year. In particular, the facility hosted many children and youth activities, programs and events.

As a favoured sporting hub, the Lockleys Oval Sporting Facility saw a 71% increase in hours used, with 31 community groups utilising its 2 meeting rooms for 292 hours.

Another popular sporting hub, Weigall Oval Sporting Facility, experienced an 85% increase in different groups using the facility, with a total of 39 groups accumulating 3,781 hours.

Both the Torrensville and Plympton Community Gardens thrived this year, with both sites fully occupied for the entire year. The local community was delighted by the beautiful plantings, which have become wonderful additions for everyone to enjoy. As a result, we began scoping for a new garden in Netley.

Ageing Well

Our Ageing Well team established and maintained 4 regular programs for those in our community who are 50+ including Movers and Shakers, Share a Table, Fit Ball Drumming and Coffee, Tea and Me. More than 100 residents attended these programs, which saw them at capacity. New opportunities were also piloted, including a suite of 'Give it a Go' activities undertaken in stages, to foster social connections and to give people a chance to try new things, stay fit, active and engaged with their peers. Examples were yoga and health and wellbeing workshops.

Highlights for the year included:

- Collaboration with Immanuel Early Learning Centre, Meals on Wheels and Council to trial an intergenerational program for our Ageing Well residents and 4 year olds.
- A special evening celebration called 'Let's Party' to enable older people in the community an opportunity to dress up and celebrate.
- New program of fortnightly movie afternoons on Fridays at Plympton Community Centre.
- Once-off bus trips to interesting locations, such as Monarto Zoo.

Access and Inclusion

A sensory collection of items was added to our Community Resource Collection for free hire by community groups. We established and hosted quiet/sensory spaces at many of our wider community events to provide people with a space away from crowds and noise.

A NDIS pop-up information stand, hosted by BaptCare, was set up at the Hamra Centre Library once a month, giving people the opportunity to find out information about NDIS and how to access services. Regular Auslan story times for children and a monthly 'Sign Squad' group for young people to learn Auslan were also established at the Hamra Centre Library.



Social connections

Social connections were a big focus for our new initiatives this year.

We started a new walking group, West Torrens Adventure Walkers, who explored local parks and trails. We provided bus tours to locations such as Cummins House, the Electricity Museum, Kandahar, Carrick Hill, Thebarton Air Raid Shelter and Adelaide Police Barracks. We established 2 new Little Libraries, located at Apex Park and Weigall Oval, and our knitting and sewing groups were busy throughout the year making teddy bears and clothing for donation to AKWAK (Australian Knitting For War Affected Kids), the Congo, the APY Lands and Foodbank.

We held our first intergenerational knitting group in the lead up to NAIDOC week and the quilting group, Orange Tree Quilters, who meet in the Hamra Centre Sunroom each fortnight, made and donated quilts for children in foster care through CentaCare. The quilts were made with material depicting indigenous prints and were given to the children with matching story books made by CentaCare.

Arts and place activation

Art Prize

The 2022 West Torrens Art Prize was reviewed and refreshed to be more appealing to local, amateur artists. This resulted in an increase in entries and a beautiful exhibition depicting the theme 'Faces and Places of West Torrens'. Artist Rachel Scholich took out the overall award for her painting of local resident and active volunteer John Durbridge.

Stobie pole art

We worked with local high-schools on a Stobie pole art project, where students designed and painted boards with aerosol paints, which were then attached to poles in the local area.

Fringe Faces Exhibition

The Hamra Centre Auditorium hosted a Fringe Faces Exhibition. This was an eclectic visual exhibition of 'faces of West Torrens' that was added to throughout February and March 2023. The exhibition included art from:

- Box Face faces from the Kings Fork Festival activity in February.
- Active Ageing faces - from activities at the Active Ageing programs.
- Collage faces - from activities with children run in the Hamra Centre Library.
- Paint a portrait - from a community workshop in February.
- Digital portraits - from a community workshop in February.
- Print a portrait - from a community workshop in March.
- Collage portraits - from a community workshop in March.

Peace Pole

During Harmony Week in March 2023, a Peace Pole was unveiled in the Hamra Centre garden, located next to the West Torrens Memorial Gardens. This initiative was a collaboration with the Rotaract Clubs of Adelaide City, Adelaide Peace, Adelaide University, Salisbury City and Thebarton Senior College. This was the 35th pole installed by the Rotaract Clubs and symbolised a celebration of World Peace Day. The pole bore the message 'May Peace Prevail on Earth' in various languages. An unveiling event was held on Friday 24 March 2023 and included craft, coffee, large games and sensory activities. There was also a special Auslan story time with Samantha from The Deaf Butterfly Effect and a music performance by Zhao from the School of Chinese Music and Arts.

Youth

This year the School Holiday program was expanded and provided new and different opportunities to our community. E-sports tournaments focussing on FIFA and Mario Kart were a new offering that were popular and other new initiatives included smartphone filmmaking and photography, clothes swap event, learning how to organise a market stall and barista training. A Young Writers Group and book club were also established, with the Young Writers Group meeting monthly and working with young people develop their narrative skills and provide an opportunity to socialise with others.

West Torrens Library Service

The West Torrens Library Service continued to provide both the Hamra Centre Library and Mobile Library services to our community. Around 60,000 people attended the Hamra Centre this past year, averaging around 700 visits per day. During the year in review our Library Service was busy providing programs and events to our community, including movie and cultural nights and our regular Story, Toddler and Baby Times to young families in the area.

New collections

We created 2 new collections this year.

The First Nations collection includes books on various topics such as history, art, politics, economy and social issues, and celebrates the richness and diversity of Aboriginal and Torres Strait Islander culture and connection to Country.

Our new 'Memory Collection' focusses on books and resources about dementia and memory loss. The collection includes books on various topics for diverse reading levels and is tailored to people living with dementia and people who care for them. It includes items that can assist with personal development, wellbeing, provide information on how to address certain issues and stimulate and engage people living with dementia, Alzheimer's or memory loss.

Connect with Tech

We were successful in receiving a grant through The Wyatt Benevolent Institution Inc. for a new digital inclusion initiative called 'Connect with Tech'. The initiative provided laptops and internet packages to low-income West Torrens Library members who have a barrier preventing them from easily accessing up-to-date devices and internet. This initiative helped improve people's digital inclusion and bridge a gap in the digital divide.

Participants were granted a long-term loan of a Microsoft Surface laptop and monthly mobile data plan until November of 2023. Support was also provided to participants in the form of monthly classes to help build their digital skills, where digital issues such as utilising the cloud, staying safe from scams, and looking at cheaper alternatives to costly software were discussed.

Towards the end of the project, participants will be assisted to find affordable devices and internet options if desired. Once the project is completed, we aim to use these devices again in the new year, offering more participants the opportunity to improve their digital skills and access devices and internet they might not otherwise have access to.

Preserving Memories

Our Local History Project, 'Preserving Memories', expanded with stories and booklets being created about local residents. The objective of the project was to record a participant's memories as a legacy to them as community members which will, ultimately, supplement our local historical records.

The recording, preservation and sharing of memories and life experiences helped:

- Recognise the value of people, their diversity and contribution to West Torrens.
- Contributed to society's understanding, management and conservation of cultural heritage.
- Contributed to the broader public's perception and knowledge of cultural heritage.
- Provided an awareness and understanding of history for future generations to access through the Library's resources.

This year among the participants was a 110 year old resident, who is the oldest living person in Australia.

The coming year

This coming year as more of our community looks to reengage and be involved in community life, we will turn our focus to how we can provide more of what our community needs.

We will aim to implement programs and projects which increase people's wellbeing and social connections, with some of the planned initiatives including:

- Reviewing our Disability Access and Inclusion Strategy and Action Plan to ensure it is still relevant to our community and aligns with the key themes of Inclusive SA: State Disability Plan 2019-2023; including the 7 outcome areas identified in Australia's Disability Strategy 2021-2031.
- Offer a program of activities as part of Adult Learner's Week.
- Establish a Youth Advisory Committee to focus on how we can help youth in West Torrens and what they see as the role of Council.
- Activate community connection activities at Mellor Park.

We will also continue our Preserving Memories project to enhance our local history collections for future generations and we'll be providing another Connect with Tech service to locals who have need.

We will have a new theme for our 2023 West Torrens Art Prize, 'Life in West Torrens' and we'll be looking to expand our Auslan initiatives with the wider community, not just young children and youth.

Strategy and Business



Our Strategy and Business Department supports the organisation in developing key strategies and plans in consultation with the community, Elected Members and stakeholders. Staff work across the organisation in the areas of procurement, corporate planning, strategic economic projects, land use planning and advocacy, environmental sustainability, events, community engagement, media, public realm and open space planning and community planning.

Creative Services

Our Creative Services' team provided information to our community about projects, services, events and programs in order to help residents gain a better understanding of what was happening in West Torrens and where rate dollars were allocated.

The Creative Services' team used social media, advertising, posters, flyers, Council's magazine and the web to provide information to our community. Team members also assisted officers from across the organisation in organising community engagement projects so that residents could have a say on projects and ideas that were proposed.

In this current reporting year, the Creative Services' team supported the community by engaging with them through the social mediums of Facebook, Twitter, Instagram, LinkedIn and YouTube. Along with the City of West Torrens and Hamra Centre Library profiles, the Community Centre pages were reactivated and increased audience and engagement rate per impression by 15.5% and 23.1% respectively.

Our total audience numbers (across all social media platforms) grew to 16,860, a growth of almost 20% in the past year. Total average net audience growth increased by almost 70%, while the new audience growth of City of West Torrens specific pages increased by more than 96%. The largest growth for our social media was its engagement, with the City of West Torrens specific pages' engagement increasing by almost 200%.

Social media activity summary				
Social media	Net audience growth	Impressions	Engagement	Video views
City of West Torrens	+96.4%	+148%	+198.9%	+211.9%
All Council pages	+69.8%	+72.7%	+90.3%	+53.5%



We published our quarterly magazine 'Talking Points' 4 times this year and invited feedback and comments around projects and programs on our 'Your Say' platform. More than 1,400 people registered to our engagement platform this year, largely due to initial consultation regarding the Adelaide Football Club's proposal to lease and upgrade the Thebarton Oval Precinct in Torrensville. At the end of June 2023, the total number of people registered to Your Say was more than 2,700.

The team supported events and projects by providing design, consultation and media services. As an in-house creative team, we helped keep financial spend down by not having to contract these services to external agencies.

Among the many projects we provided assistance with this year included:

- The 2023 West Torrens Art Prize.
- Healthy in the Heat information packs.
- Community Centres promotional posters and brochures.
- Waste and Recycling information and campaigns.
- Hamra Centre and Mobile Library information.
- Environmental projects and initiatives.

We were also heavily involved with our neighbouring councils Port Adelaide Enfield, Charles Sturt and Holdfast Bay in relation to the Adelaide Beaches project, a tourism website dedicated to the Western Adelaide region.

Community engagement and consultation projects for 2022-23

- Annual Business Plan, Budget and Long Term Financial Plan 2023-24.
- Aroona Avenue footpath installation.
- Asset naming in Thebarton and Richmond.
- Barwell Avenue road safety upgrade.
- Beare Avenue community garden.
- Beare Avenue Reserve playground replacement.
- Champers Avenue footpath installation.
- Climate Adaptation Strategy.
- Coast Watchers Park playground replacement.
- Community sheds and repair cafes.
- CWT Community Gardeners.
- Durham Avenue footpath installation.
- Frank Norton Reserve Masterplan.
- Glandore Character Area Protection Code Amendment.
- Hopson Street upgrade.
- Lindfield Reserve gym installation.
- Moss Avenue roundabout modification.
- RecycleSmart trial - feedback.
- St George Avenue Reserve playground replacement.
- Stormwater Management Plan.
- Thebarton Oval Precinct proposed lease agreement.
- Thebarton Theatre Complex redevelopment.
- Torrensville Dog Park.
- Weigall Oval Sporting Complex proposed changes.
- Wheaten Road, Plympton upgrade.
- We also provided a portal for various State Government consultations including:
 - Forestville - Anzac Highway Master Plan.
 - Planning system Implementation Review.
 - Thebarton (Brewery Precinct) Code amendment.



Events

In 2022, Council proudly showcased its inaugural delivery of the iconic Riverbank Christmas Display on the former West End Brewery site. A Family Fun day and 2 Christmas markets were staged to add community value to the experience. The markets showcased 30 South Australia businesses (more than 50% West Torrens based businesses) and the events attracted a combined audience of around 5,000.

Our annual Summer Festival returned in January 2023 with 6 events held over 3 locations - West Torrens Memorial Gardens, Mellor Park and Kings Reserve/Thebarton Community Centre. The 2023 Festival included a new 'Touch-a-truck' event, and an expanded 'Splash!' which was previously on offer within our school holiday program. The combined audience for the 2023 Summer Festival was around 15,000.

Council's Fire & Spice festival returned to Lockleys Oval for a second year, attracting 3,500 attendees. The Chilli Marketplace welcomed 20 stallholders, 10 of which were first-time participants. The

program included children's activities and roving entertainment, cooking demonstrations, educational talks and a 'Peperoncino' competition, supported by Radio Italiana.

The Events Team provided support to Council's annual Australia Day Awards and Citizenship Ceremony, Arbor Day and a Civic Reception to honour the Mayor of Kalamata. The team managed 80 community event enquiries and supported a number significant community led events, including:

- SANFL Chimney Unveiling Ceremony.
- Hilton RSL sub-branch's ANZAC memorial service.
- Hilton RSL sub-branch's Remembrance Day memorial service.
- Thai Festival.
- Komodo No Hi Japan Festival.
- Cooperating Churches of West Adelaide Christmas Carols Festival.
- Bloom Block Party.

Strategic Planning

Corporate plans and reporting

Annual Organisational Service Plan reporting continued to ensure our accountability to report and deliver on our organisation's goals and aspirations.

The following plans were created or reviewed:

- Climate Mitigation and Adaptation Strategy - new plan approved in February 2023.
- Dog and Cat Management Plan - reviewed and the new plan approved in March 2023.
- Transport and Movement Strategy - reviewed and new plan approved in October 2022.
- Waste and Resource Recovery Strategy 2022-2032 - new plan approved in February 2023.
- Water Management Action Plan 2023-2027 - new plan approved in April 2023.

Heritage grants

The 2022-23 round of Heritage Grants saw 17 applications lodged, with 14 of those being eligible for the grant. While grants will not be awarded until the new financial year, it is expected that if all 14 applications are successful the total grant expenditure will be \$27,839.

Land use planning

The Administration continued to review the Planning and Design Code in comparison to the former West Torrens Development Plan, and advocated for improvements to the *Planning, Development and Infrastructure Act* and associated legislation. Comments were submitted to the Expert Panel into the Planning System Implementation Review, with the final report not yet publically released.

The past 12 months saw a number of Code Amendments undertaken by a range of proponents. These included:

Private Proponent Code Amendments within the City of West Torrens, being:

- Lockleys Code Amendment (declined by the Minister).
- 107 Port Road Thebarton (Thebarton Brewery Precinct) Code Amendment (consultation completed).
- 25 Pierson Street, Lockleys Code Amendment (Initiated).

- Comments submitted on the following Code Amendments within neighbouring councils:
- Kidman Park Residential and Mixed Use Code Amendment (finalised).
- Lots 51 and 52 (86-88 Morphett Road, Glengowrie Code Amendment (consultation completed).

State Planning Commission Code Amendment of relevance to the State:

- Local Design Review Code Amendment (finalised).
- Miscellaneous Technical Enhancement Code Amendment (finalised).
- Flooding Hazards Mapping Update Code Amendment (consultation completed).

Council-led Code Amendments:

- Glandore Character Area Protection Code Amendment (consultation completed).

Preliminary work was undertaken on the following State Government led engagements:

- Outline Consent Practice Direction.
- Design Standard for Driveway Crossovers.

Procurement

Our Procurement Policy ensures that all procurement activities deliver the following key objectives:

- Providing for equitable and ethical behaviour in all procurement activities and fair treatment of suppliers.
- Obtaining value for money.
- Delivering a high standard of contract management.
- Ensuring probity, accountability and transparency.
- Effective management of the end to end procurement lifecycle.
- Identification and management of risks.
- Consideration of community impact, including social, environmental and economic sustainability considerations and the use of local goods and services.
- Delegated signing authority.

Our Procurement Policy is designed to drive processes that are consistent, transparent and cultivate a competitive environment.

To manage the tender and quotation process, Council used an online portal called VendorPanel and this year we recommenced using the SA Tenders and Contracts platform to increase opportunities for tender submissions. This ensured we obtained best value for money while maintaining a robust procurement process.

A new contracts register was implemented to accurately reflect all open contracts, including one-off agreements, period contracts and panel contracts. The register allowed for effective contract management and improved visibility of the status of Council's contracts.

The Council's platform for managing contractor's Work, Health and Safety, 'Rapid Global', was successfully implemented and proved to be an efficient method of ensuring we were engaging with suppliers that have robust WHS systems.

Procurement undertook a review of the Response Schedules within all the Request For Quote (RFQ) and Request For Tender (RFT) templates. The goal was to bring consistency to all templates and ensure that the schedules were appropriately allocated to each template. To manage this, a matrix was created that cross referenced each template type with the required schedules.

Environmental Sustainability

Climate Mitigation and Adaptation Strategy

This year we prepared our first Climate Mitigation and Adaptation Strategy (2023-2027) which aims to build resilience to a changing climate. The Strategy focuses on Council's role in climate mitigation and adaptation and has 6 key objectives:

- Strong Climate Governance and Organisational Culture - to raise staff awareness of climate change issues, embed climate considerations into organisational structures, processes and projects, and identify organisational risks and opportunities that climate change presents.
- Community Resilience - to support positive health and wellbeing of our community by facilitating opportunities that build climate change resilience, particularly for our vulnerable community.
- A Low Carbon Council - to decarbonise, through reducing emissions, improving energy efficiency, sourcing renewable electricity and through our governance and procurement practice.
- A Water Sensitive City - through the

management of water and landscapes, build resilience to the impacts of our changing climate and extreme weather conditions and create a liveable and sustainable city.

- A Green and Cool City - to implement greening and cooling initiatives for the ongoing health and wellbeing of our community, particularly in response to increased temperatures and reduced rainfall associated with climate change.
- A Circular Economy - a circular economy uses less natural and raw materials, keeping products in use longer and designing out waste and pollution.

AdaptWest

We continued to be a partner council in the western region's climate adaptation program AdaptWest, which focuses on regional action across West Torrens, Charles Sturt and Port Adelaide Enfield. This year AdaptWest developed the 'My Cool Home' tool, an interactive housing design and development tool to educate people about the importance of environmental sustainability.

AdaptWest helped roll out a series of free online seminars for the community in partnership with national organisation RENEW and 19 other metropolitan and peri-urban Regional Climate Partnerships. These seminars focussed on developing cost effective, climate resilient, energy efficient housing.

Water Management Action Plan

In early 2023 our new Water Management Action Plan (2023-2027) was introduced to address current and emerging water management issues such as climate change, urban development, public open spaces and buildings, community aspirations, and the local, state and federal water policy context. This Plan links to Council's overarching Climate Mitigation and Adaptation Strategy and plays an important role in managing water in a sustainable and integrated manner, particularly in the face of a changing climate.

Improving water efficiencies

In January 2023, water efficiency audits were undertaken at our key buildings to identify opportunities to improve their environmental sustainability. Infrastructure upgrades and modifications were identified and will be undertaken to help reduce mains water consumption and operating costs.



Environmental rebates

Our Rainwater Tank and Rain Garden rebate program continued to help residents with the cost of installing tanks and reducing reliance on mains water, while also mitigating flooding impacts and helping to achieve our objective to be a water-wise city.

We introduced 2 new rebates to enhance the greening and cooling of West Torrens. The Tree Incentive Rebates provided financial assistance for people to plant a shady tree to help cool their property while also improving local amenity and habitat for wildlife. The Significant and Regulated Tree Rebate program provided financial assistance to maintain and protect these trees, which play an important role in our community and often have cultural and historical value.

Native Plant Giveaway

In May 2023 we held our annual Native Plant Giveaway, providing 5,000 free native plants to more than 400 residents. Propagated by Trees for Life, Brooklyn Park, this year's packs contained seedlings grown as part of a rewilding project, which seeks to re-establish 7 rare plant species across metropolitan Adelaide.

Grow it Local

In partnership with Green Adelaide, we introduced the grassroots program called 'Grow It Local' to increase community participation, education and awareness of the benefits of growing produce locally. All about connecting people to nature

and encouraging people to grow produce locally, the program provided participants with access to information, presentations, seeds and other resources. In West Torrens, 481 residents took part in the program, the fourth largest uptake across metropolitan Adelaide.

Community planting events

We held a number of community planting events, including the Lot 101 dune restoration project, which stretches from Glenelg North to the Adelaide Sailing Club. More than 100 volunteers attended the event and removed invasive weed species to make way for 2,000 native seedlings.

We also took part, again, in the annual Arbor Day planting event along the River Torrens in Lockleys, in partnership with Green Adelaide and Greening Australia. The event was attended by 60 local resident volunteers and members of the broader community from across Adelaide who planted 3,000 native seedlings. Weed removal and control to prepare the site for planting was supported by a grant through Green Adelaide's Urban River Torrens Recovery Project.

Partnerships

In addition to working with volunteers and organisations on our native planting programs and events, we collaborated with the State Government and other metropolitan councils to prepare new urban heat and tree canopy maps. This information is due for release next year and will help prioritise greening and cooling strategies.



The coming year

Creative Services will continue to provide information and advice to residents and stakeholders about Council services and projects. We have a number of community engagement projects proposed, the largest of which will be consultation on the proposal to lease Thebarton Oval Precinct to the Adelaide Football Club.

The Procurement team will focus on increasing its presence within the end to end procurement process by providing support to internal customers with the RFQ/RFT, tender evaluation, contract award and preparation.

Procurement will also be releasing a RFQ for the Professional Services and Consultancy Panel as the current panel arrangement is due to expire in December 2023. We also plan to undertake a review of the RFQ, RFT and contract templates.

Strategic Planning will review a number of plans and strategies this coming year including our overarching 'Community Plan'. We will undertake a review of West Torrens heritage and include preparation of West Torrens thematic history. Code Amendments and land use policy will continue to be considered and we'll implement software to enable reporting on Council's corporate and strategic plans. We will also review of our Heritage Grants' process to ensure maximum reach and equitable distribution across representative buildings and local heritage listed items.

Environmental Sustainability will continue work on climate change mitigation and adaptation, including instigating our corporate net zero emissions plan to help us reduce emissions and become a low carbon council. We will release a new community guide 'Your Climate Resilient Home' and will be completing our Optimal Water Mix Study, which aims to ensure we have an efficient and sustainable water supply for Council's buildings and open spaces, now and into the future.

As part of supporting a green and cool West Torrens, we'll be exploring ways to expand our tree canopy and develop an evidence-based tree canopy target. We'll also be exploring opportunities to enrich our open spaces and add more open space by redeveloping our creek corridors and green linear pathways.

We will stage our 15th annual Summer Festival in 2024 and have 6 events planned during January and February. Fire & Spice will also be back for another year and we have extended the Christmas Carols Festival, Thai Festival and Komodo No Hi.

In regards to social media, we will work with relevant departments to improve brand consistency across our social platforms and encourage the integration of alternative media, such as video reels, to increase engagement.

Governance and Risk



Governance and Risk maintains the systems for good quality, ethical decision making that provides for a sustainable Council, allowing for long-term value creation for the community. Using a cross organisational approach, the department incorporates Governance, Legislative Reform implementation, Risk Management, Internal Audit and Emergency Management.

Governance

Governance provides specialist advice, support and frameworks for staff and Elected Members to undertake their duties. Governance focuses on the accountability of staff to the Elected Council and the Elected Members and staff to the community.

Governance achieved a number of outcomes during this past year including:

- Ensuring timely updates and management of policies and procedures following new legislation.
- Managing the introduction of a new delegations framework under a variety of legislative instruments.
- Coordinating the implementation of the local government reforms.
- Managing Ombudsman enquiries.
- Managing public registers.
- Coordinating Freedom of Information applications.
- Coordinating and managing primary and ordinary returns.
- Managing authorisations and delegations.
- Reviewing and updating policies in collaboration with other departments across the organisation and drafting new policies where required.
- Providing advice and workshops on matters concerning legislative amendments.
- Providing support to Council and Council committees.
- Providing election support for the November 2022 Local Government elections.
- Facilitating the start of a new 4 year Council term.

Strategic Resilience

Resilience includes activities related to internal audit, risk management and emergency management, with the outcome being a strong, adaptable and sustainable organisation and community.

Strategic Resilience is designed to help our organisation achieve its objectives by providing independent assurance on the effectiveness of risk management, internal control and governance processes.

During the past year, there was an ongoing focus on reviewing emergency management capabilities including the re-engineering of emergency management documentation including our suite of hazard plans, increased training and information to strengthen staff resilience.

Regardless of the significant and unprecedented challenges this year brought, a number of outcomes were achieved including:

- further embedding a risk culture within the organisation and building resilience of staff by conducting risk and resilience inductions, workshops and training
- developing new tools and frameworks to better assess risks and provide a greater risk based guide to decision making
- undertaking significant emergency management training through the sector i-Responda training program
- developing and implementing the 2022-2023 Risk and Resilience Plan
- continuing refinement of the Emergency Management Framework, Business Continuity Plan and Operations and Recovery Plan, as well as development of incident specific Hazard Management Plans

- completing numerous tests and microsimulations of emergency management functions to ensure greater strength and capacity
- actively participating and engaging in the Local Government Functional Support Group (LGFSG)
- being an active participant in the Western Adelaide Zone Emergency Management Committee and taking a lead role in the development of a zone earthquake exercise to better prepare for incidents and emergencies
- completing the activities and audits associated with the 2019-2022 Internal Audit Plan
- developing the 2022-2026 Internal Audit Plan with a strong risk foundation.

The coming year

Governance and Risk will implement and continue a number of projects and programs in order to achieve the objectives of the department and organisation.

Key priorities for 2023-24 will include:

- facilitating the start of a new Audit Committee
- continuing to implement reforms into Local Government
- developing new and reviewing existing emergency plans and documentation
- providing greater support to the community in emergency and hazard preparation
- continuing to support and implement the legislative compliance and policy frameworks within the organisation
- continuing to monitor and facilitate business continuity planning.

Compliance and Waste



Compliance and Waste comprises teams in Waste and Resource Recovery, Environmental Health and Community Safety and is responsible for providing quality services to our community on issues around household waste disposal, animal management, immunisation and community health.

The teams share a commitment to work in partnership with community, business and government sectors to provide a safe, clean, healthy and sustainable environment.

Waste and Resource Recovery

As one of Council's core service providers, the Waste and Resource Recovery team do more than just ensure that bins are collected on time and manage access to services such as hard waste. With a focus on improving our environment through sending as much material as possible for recycling and encouraging our community to buy less and discard less, our ongoing mission is to support Council by making West Torrens the best place to live, work and play.

This year we responded to more than 2,100 questions and concerns relating to waste including almost 1,000 reports of illegal dumping. Always keen to listen to our community, the ideas submitted by our residents informed our newly

created Waste and Resource Recovery Strategy 2022-2032, and inspired us to try new services and to improve our service efficiency.

We provided education sessions and workshops on how to recycle better and how to get the most use from what you buy; we discouraged illegal dumping activity through regular monitoring and investigations, and we explored new ways to support you to recycle better.

Our passion on reducing illegal dumping in West Torrens resulted in Council's Compliance Officer, Waste and Resource Recovery being named the Local Nuisance and Litter Control Officer of the Year by the LG Authorised Persons Association in 2022.

Between June 2022 and February 2023, we trialled a home collection service with RecycleSmart to collect items that can be recycled but are not accepted in kerbside bins. While the trial demonstrated that the service was well received (scoring a 100 per cent satisfaction rating from participants) the service was only used by 1.03% of our community.

During National Recycling Week we held workshops to teach you how to declutter your home, make your own cleaning and personal care products and how to minimise food waste through cooking classes. We also provided tours to Op Shops and zero waste stores in West Torrens.



Compliance and Waste (continued)

Highlights

- Developed a 10 year waste and resource recovery strategy.
- Participated in the RecycleSmart project to trial a booked collection service for recyclables not accepted through kerbside bins.
- Expanded Council's grant program to include reusable nappies.
- Waste Services collected 2,901,114 red, yellow and green bins with a successful collection rate of 99.94% and repaired or provided replacements for 2,700 bins.
- Received 8,587 hard waste bookings and recycled 737.14 tonnes of material. 45.9 tonnes of e-waste and 1,614 mattresses were also recycled.
- Investigations into illegal dumping activities resulted in 54% of all reported illegal dumping incidents to be removed without further action by staff.
- 1,884 waste vouchers were issued to residents for material not accepted through the hard waste collection service.
- 40 residents took advantage of our 'Home Compost Systems' rebate program to purchase worm farms or compost bins
- The Waste Management Team actioned 2,169 customer requests relating to waste and illegal dumping.
- Continued to support (15) community groups undertaking a 'Keep Australia Beautiful' clean-up program and ran one ourselves.

Environmental Health

This year our staff continued to provide education and promote good food hygiene and safety and public health, and also supported businesses by monitoring health practices and administering legislation to ensure the required measures were in place to protect public health.

During the reporting year, officers attended 212 customer requests, ranging from food hygiene and safety concerns, environmental nuisances and risks, to public health due to poor health and hygiene conditions and communicable diseases.

We continued to participate in the food safety rating scheme and in the past 12 months, the following food safety rating certificates were issued to food business:

- 5 star rating 162
- 4 star rating 31
- 3 star rating 27

Unrated inspection results were issued for 28 food businesses.

Immunisation

The provision of our immunisation service was contracted to a local immunisation provider and we agreed to continue our online booking system for clinics in an effort to protect the health and wellbeing of clients accessing this service and to minimise waiting times for clients. Survey results collected during immunisation clinics indicate that clients have a preference for the online booking system rather than the 'drop in' system.

We continued the school immunisation program for Year 8 and 10 secondary school students. Year 7 students were included in this year's program (following the introduction of Year 7 into secondary schools) and will replace the Year 8 student program from the beginning of 2024. 3,565 vaccines were administered to students and our community this reporting year.

Local Nuisance and Litter Control

Councils are responsible for administering and managing local nuisance and littering issues under the *Local Nuisance and Litter Control Act*, which includes noise, odour, dust, smoke, unsightly property and littering.

The following number of complaints and offences were recorded for the reporting year:

- Total number of complaints of local nuisance and littering 373.
- Number of offences under the Act that were expiated 814.
- Number of offences under the Act that were prosecuted - zero.
- Number of nuisance and litter abatement notices issued 8.
- Civil penalties negotiated under Section 34 of the Act - zero.

Application by Council to the Court for orders for civil penalties under Section 34 of the Act and the number of orders made by the Court on those applications was zero.

Community Safety

The Community Safety team enforces a variety of laws and regulations including parking, animal management, overgrown vegetation, backyard burning, goods on footpaths, permits, illegal dumping and development damage.

During the year, the team investigated more than 3,121 customer requests. Of these, 5,777 expiation notices were issued.

1,129 applications for review of the expiation notices were received and assessed section 270 review under the *Local Government Act*. Of these - 1,115 parking; 159 animals and 17 general compliance.

Animal Management officers captured 110 dogs for wandering at large and investigated 60 dog attacks (36 on animals and 24 on humans). As a result of the investigations, 21 dog control orders were issued.

In addition to the above, the following administration tasks and inspections were also completed:

- Parking permits: 362 residents were issued parking permits.
- Wasp and bee nests: 70 European wasp nests and bee swarms were either removed or eradicated (47 wasps and 23 bees).
- Fire season inspections: during the fire danger season, 673 inspections were completed for fire hazards. Of these, 113 clean up notices were issued along with 35 expiation notices were issued.

In May 2022, we opened a new dog holding facility approved by the Dog and Cat Management Board. The facility provides a calm and safe environment for found dogs and consists of 6 kennels, an office area and an exercise yard. The entire facility, including each kennel, is monitored by a 24-hour live security camera system. The aim of this facility is to alleviate the pressure on owners who have to travel long distances to retrieve their dogs if they are impounded by Council.

In the past year, we have:

- Impounded 60 dogs.
- Returned 17 dogs to owners within 24 hours.
- Returned 22 dogs to owners within 72 hours.
- Surrendered 15 dogs to the Animal Welfare League (AWL).
- Rehomed 4 dogs to new owners.

Our own Animal Management Officer also won Animal Management Officer of the Year through the Authorised Persons Association. The Officer received the award for her dedication and involvement of the creation and upkeep of the dog holding facility.

The coming year

During the next 12 months Compliance and Waste will continue to investigate new opportunities and programs which will help us achieve our objectives. Activities will include:

Waste and Resource Recovery

- Increasing engagement with residents and businesses through improved waste management campaigns and collaboration.
- Continuing to provide a variety of education programs for schools and community groups about waste minimisation and recycling.
- Promotion of food waste recycling and encouragement of more households to take advantage of Council's kitchen caddy program.
- Promoting circular economy principles for the community and Council.
- Implementing actions from our 10 year Waste and Resource Recovery Strategy for West Torrens to address the changing environment and supports transition to circular economy practices.

- Partnering with other councils to undertake a project to determine the best way to improve recycling behaviour in multi-unit dwellings.
- Instigating our new reusable cloth nappy and sanitary items rebate.

Environmental Health

- Introduction of a new national Food Safety Standard 3.2.2A will commence from early December 2023. The new requirements, including mandatory food handler training and food safety supervisors on site, will impact many food businesses in West Torrens. The Environmental Health team has been working with affected food businesses to comply with these requirements prior to the commencement date and will continue after this date.
- Review the immunisation on-line booking system.

Community Safety

- Continuing to educate the community about requirements in legislation, in particular dog registration.
- Further implementing mobile technology to improve our 'in the field' management of issues.
- Adopting and implementing new strategies in our revised Dog and Cat Management Plan.
- Reviewing new work health safety technologies to improve our 'in the field' management aggressive, violent and threatening issues.
- Working with animal foster groups to help rehome unowned and unclaimed dogs.
- Monitoring dog parks and beaches for compliance and effective control of dogs.
- Promoting responsible pet ownership at Council events.
- Monitoring and enforcing dog registration at regular intervals via Dog and Cats Online Audits.

Financial Services



A key major project included in the annual budget was the redevelopment of facilities and reserves at Kesmond Reserve.



Financial Services is responsible for the development, management and coordination of our annual budget to ensure that the long-term and realistic financial goals required to deliver the desired services and amenities to our community are in place.

Annual budget

The balanced budget presented to Council for 2022-23 included \$70.8 million operating expenditure and \$38.1 million capital expenditure, an outcome achieved while maintaining a modest average 3 % rate increase.

Key major projects and their budget allocations included:

- \$7.2 million for the Thebarton Theatre redevelopment.
- \$1 million towards improvement of Lockleys Oval.
- \$1 million towards the redevelopment of facilities and reserves at Kesmond Reserve.
- \$26.3 million for capital works throughout West Torrens.
- \$7.8 million for waste management.
- \$3.5 million for recreation projects.

The 2022-23 period saw us hit with new challenges as we aimed to continue or complete projects in an environment where inflation was high and resources were increasingly hard to source. Despite this, we managed to continue many of our staged projects.

Ahead of finalising our 2022-23 budget, Financial Services undertook community consultation to encourage residents to be involved in the budget process, learn about Council's plans, ask questions and provide feedback. This information was used to inform our final budget decisions.

Reporting

Council met its financial and statutory reporting requirements for 2022-23, with all statutory audits successfully completed. Financial reporting was conducted on a full cost attribution basis, as required under the *Local Government Act 1999*, while the reporting of consolidated strategic and financial information continued throughout 2022-23 along with rigorous budget reviews.

ESCOSA

A new legislative requirement led to Council being reviewed by the Essential Services Commission of South Australia (ESCOSA) during 2022-23. The review conducted an audit of historical financial performance and future long-term financial plans. The key feedback determined Council to be financially sustainable and offered 6 points of advice, largely around continuance of current practices. This legislative requirement cost \$40,000 and is scheduled for another review in 4 years.

Long Term Financial Plan

Legislation requires Council to annually review its Long Term Financial Plan with consideration to the Annual Business Plan and associated Infrastructure and Asset Management Plans.

The 2022-2023 review was completed in conjunction with Council's Budget and Annual Business Plan, while the Budget and Annual Business Plan for 2023-2024 was made available for community consultation both digitally and in printed copy.

The coming year

Council's 2023-2024 budget will be focussed on the continuations of significant capital projects.

Recognising the need for flexibility and to help manage the cost of living, Council will also implement a direct debit solution for ratepayers allowing payments can be tailored to individual circumstances. This offers personal flexibility with the ability for ratepayers to self-manage payments based on individual circumstances.

A surplus operating result has been budgeted to help sustain our financial position, this includes capital expenditure of \$30.8 million and a residential rate increase of an average of 7.84 per cent, with a minimum rate of \$1,066.

The majority of our planned projects and services are continuations from previous years, allowing us to build upon our past successes and experiences. As we move beyond the likely peak of challenging building conditions and costs, we are committed to the enhancement and expansion of Thebarton Theatre and Apex Park. These locations will be our primary focus for upgrades and developments in the coming year, as we strive to create vibrant community spaces for everyone to enjoy.

Moreover, we understand the importance of safeguarding our community against potential flooding risks. Therefore, we are actively investing in the Brown Hill and Keswick Creek projects, which will play a crucial role in mitigating flooding and ensuring the safety of our residents and their properties.

By undertaking these prudent initiatives, we aim to strengthen our community's resilience and prosperity while fostering an environment of continuous progress and improvement.

People and Safety



The People and Safety Department comprises Work Health Safety and Human Resource (HR) Management units. We work collaboratively with all departments across the organisation providing an assortment of services.

Human Resources

In relation to Human Resources, this year there was a strong focus on recruiting, developing and retaining staff, further demonstrating our commitment to hold a strong position within the employment market.

Several programs were implemented to ensure the delivery of services remained solution-focused. Our department supported others across the organisation to have open communication, mutual respect, shared goals and promote growth and development of staff.

This year, as in previous years, we were involved with:

- industrial relations matters
- performance and behaviour issues and solutions
- change management
- recruitment and selection
- retention and succession planning
- equal employment opportunity
- learning and development
- Employee Assistance Program (EAP)
- staff years of service recognition.

Significant work continued in the development of our leaders and emerging leaders, providing them with development opportunities to ensure we were well positioned to retain our valued, high performing workforce. We continued to partner with Local Government (LG) Professionals, providing opportunities for staff to access LG Professional programs and events as part of our membership.

People and Safety

People and Safety undertook significant projects this year, including:

- development towards Australia White Ribbon (AWR) Accreditation
- implementation of the Local Government Association (LGA) Ageing and Work Health Program
- introduction of the Scout Talent electronic recruitment and selection system
- groundwork for an Aggressive, Violent and Threatening behaviour public campaign
- implementation of flexible working arrangements (FWA) in line with the FWA Policy and Guidelines
- generated dashboard reporting to managers on HR related matters for follow up.

We continued to work through challenging times as the job market became more competitive, but despite these unprecedented challenges, we continued to thrive with our commitment to provide a supportive and connected workplace maintaining a focus on resilience, wellbeing and positive mental health experiences for staff.



Work, Health and Safety

The Work Health and Safety (WHS) Unit is committed to embedding a strong WHS management system for our organisation, which is incorporated into our daily operations ensuring our workers use safe systems of work further demonstrating safety culture.

We have an effective WHS Steering Committee which meets 4 times a year and provides a forum for consulting on health and safety management across a whole workforce. The committee comprises health and safety worker representatives (HSR) and management representation. HSRs represent groups of workers with a focus on work health and safety issues affecting the organisation as a whole. Often, important matters are discussed at these committee meetings which set us up well for future projects and improvement.

During the previous 12 months, we continued to prioritise the health and wellbeing of our workforce by continually reviewing and improving upon the WHS management system to ensure we maintained a safe working environment for all, including staff, contractors and volunteers.

We continued to invest in health and wellbeing programs by providing significant benefits through early intervention, including physiotherapy treatments and access to ergonomic assessments, relevant equipment and tools and ongoing training.

To further ensure the health, safety of workers, we provided:

- appropriate WHS training to staff
- access to the EAP for staff and family members
- mental health first aid and mental health awareness training
- resilience tools and webinars
- healthy lifestyle program
- active aging program.

The coming year

People and Safety will continue to progress a number of initiatives that started this year, including our accreditation for the Australia White Ribbon program and the Aggressive, Violent and Threatening behaviour program. Some of our future projects include a reward and recognition program and improvements to the work experience (student/intern) engagement process.

Customer Contact



Our Customer Contact Centre (formerly known as the Service Centre) is our front facing team which is often the first point of contact for many of our customers.

Providing a range of services, the team focusses on interacting with our community and stakeholders via their preferred channel of communication, whether it be online, via phone or face to face.

We understand the importance of resolving customer enquiries in a timely manner and, as such, we aim for excellence in service delivery by being caring, responsive and consistent to our customers.

During this past year we worked with Organisational Change and Improvement to implement our Customer Service Charter. While this Charter is pertinent to all areas of our organisation, Customer Contact was a driving force in helping outline and shape solutions to some of the many issues that our customers face day to day when interacting with Council.

Staffing

This year we experienced some staff changes which provided 3 staff with the opportunity to be seconded to other departments. One staff member retired and one resigned, but we were fortunate to recruit 2 new permanent and one contract staff member. By providing opportunities to existing and new staff, we can continue on our journey towards excellence in our service delivery.

Statistics

In this past year we:

- answered 47,673 telephone calls
- responded to 2,168 web chats
- managed 2,707 SMS contacts
- replied to 5,205 emails
- processed 11,181 payment transactions.

The coming year

This coming year will see us implement our Customer Relationship Management (CRM) solution, which was deferred from 2022-23. This solution, to be undertaken with Organisational Change and Improvement, will support greater efficiencies to improve the customer experience and service delivery organisational wide.

Information Services

The Information Services team provide a wide range of services to those that service the community. This year, in conjunction with people across the organisation, the Information Services team improved cyber security and provided digital platforms that underpin more efficient and productive use of business information.

Performance

A key measure of our team's performance is the availability of the services we deliver.

During 2022-23, the team achieved an average availability of services, including mail services, Council document production, IT infrastructure, business systems, web services, desktops, servers and telephony, of 99.9%. This high level of performance was primarily due to our robust and reliable systems and the team's commitment.

Cyber security

We have expanded our engagement with the Australian Cyber Security Centre (ACSC) via its 'Partnership Program' as we continue to increase the cyber resilience of our business.

The focus for the year has been to incrementally improve how we measure up against the 'Essential Eight' cyber risk mitigation strategies. These mitigation strategies have been developed by the ACSC to help organisations protect themselves against various cyber threats. They have been designed to protect Microsoft Windows-based internet-connected networks.

An independent assessment verified our external facing IT infrastructure has minimal security vulnerabilities.

To help our workforce and our community, we continued to provide 'Phriendly Phishing' cyber awareness campaigns and publish information on how people can be more cyber aware.

Supporting our community-facing workforce

Our team developed and/or supported the take-up of initiatives for our workforce and our community including:

- Using Artificial Intelligence (AI) to help our Customer Contact and Community Safety personnel source information quickly and efficiently for people they engage with.
- Delivering efficient digital workflows.
- Improving our rate processing and payment with direct debits.
- Preparing for replacement of our corporate planning, reporting and risk management platform with a more contemporary system.
- Replacing end of life IT asset infrastructure after the COVID-induced slowdown.
- Expanding our business intelligence capability, in particular for analysis of community assets.

The coming year

In conjunction with our workforce, Information Services will undertake a number of initiatives including:

- Improving our cyber resilience by leveraging off ACSC resources, the South Australian Cyber Security Framework and implementing next level technical improvements.
- Improving our management of information assets to safeguard our business and community information.
- Providing information to the community in a variety of ways such as our AI-enhanced chatbot, West Maps, public - mapping where our street sweepers have been and profiling the trees in our community.
- Growing the access and use of our PowerBI platform, in particular over our community assets and engagement information.
- Upgrading our document management, property and infringement business systems.
- Continuing our transition to digital business, where appropriate.

These initiatives will help us deliver a better customer experience, a mobile, digital workforce and access to services which meet community expectations.

Access to Council documents

This section of the Annual Report details information that Council is required to provide in accordance with relevant legislation.

The documents and registers listed may be inspected:

- at the Civic Centre 165 Sir Donald Bradman Drive, Hilton during normal business hours
- on the Council website, westtorrens.sa.gov.au

Copies of the documents are available for a small fee unless otherwise stated.

Further information about the policies may be obtained from the Governance Team by emailing governance@wtcc.sa.gov.au or phoning 8416 6333 during business hours.

By-laws

The Council has 5 by-laws to ensure the good rule and government of an area, and for the convenience, comfort and safety of its community. These being:

- By-law No.1 - Permits and Penalties
- By-law No.2 - Local Government Land
- By-law No.3 - Roads
- By-law No.4 - Moveable Signs
- By-law No.5 - Dogs.

Codes

A list of codes of conduct or practice that are in place as required under the *Local Government Act 1999* or *Local Government (Elections) Act 1999* is provided as follows:

- Code of Practice - Access to Meetings and Documents
- Code of Practice - Procedures at Meetings.

In addition, the Code of Conduct - Assessment Panel Members, is legislated by the *Planning, Development and Infrastructure Act, 2016*.

Terms of Reference

The following Council committees are guided by Terms of Reference, which define the purpose, scope and authority of the Committee:

- Audit General Committee Terms of Reference
- Building Fire Safety Committee Terms of Reference
- Chief Executive Officer's Performance Review Committee Terms of Reference
- City Advancement and Prosperity Standing Committee
- City Facilities and Waste Recovery Standing Committee
- City Finance and Governance Standing Committee Terms of Reference
- City Services and Climate Adaption Standing Committee Terms of Reference
- Council Assessment Panel Terms of Reference.

Policies

The City of West Torrens has 2 types of policies these being Council Policies and Administration Policies. Policies are regularly reviewed to reflect the Council's Corporate Planning Framework, legislative changes, Council resolutions and decisions of the Executive Management Team.

Council policies

Council policies may be required by statute, related to the Council as an elected member body and/or be in the public interest.

- Advertising on Council Land and Related Public Infrastructure Policy
- Animal Nuisance Complaints Policy
- Annual Budget Policy
- Asset Management Policy
- Asset Naming Policy
- Behavioural Management Policy
- Building and Swimming Pool Inspection Council Policy
- Capitalisation of Assets Policy
- Children and Vulnerable Persons Safety Policy
- Council Assessment Panel Policy: Review of a Decision of Assessment Manager
- Council Initiated Code Amendments Council Policy
- Council Reception Room - Richmond Oval Policy
- COVID-19 Rates Financial Hardship Policy

- Customer Complaints Policy
- Elected Member - Recognition of Service Policy
- Elected Member Gifts and Benefits Policy
- Elected Members Allowances, Facilities, Support and Benefits Policy
- Elected Members Professional Development Policy
- Elected Members Records Management Policy
- Elections Period Caretaker Policy
- Enforcement Policy
- Enterprise Risk Management Policy
- Expiation Notice Decision Review Policy
- Flags Policy
- Fleet Management Policy
- Food Act Inspections and Auditing Fees Policy
- Found Property Policy
- Fraud and Corruption Prevention, Control, Reporting and Investigation Policy
- Graffiti Management Policy
- Grants, Sponsorship and Donations Program Policy
- Impoundment of Vehicles Policy
- Internal Review of Council Decisions Policy
- Investment Policy
- Libraries Policy
- Memorials Policy
- Mendelson Foundation Investments Policy
- Mendelson Foundation Support Policy
- Mobile Closed Circuit Television Council Policy
- Mobile Food Vendors Policy
- Natural Environment Policy
- Order Making Policy
- Privately Funded Planning and Design Code Amendments Policy
- Procedures at Council Assessment Panel Meetings
- Procurement Council Policy
- Provision of Council Gifts Policy
- Prudential Management Policy
- Public Comment Policy
- Public Consultation Council Policy
- Public Consultation During (COVID-19) Policy
- Public Interest Disclosure Council Policy
- Rate Rebates, Remissions and Postponement Policy

- Residential Parking Permits and Exemptions Policy
- Revaluation of Assets Policy
- Sale and Disposal of Assets Policy
- Social Media Use and Management Policy
- Talking Points Policy
- Treasury (Debt Management) Policy
- Tree Management Policy
- Use of Public Footpaths and Roads for Business Purposes Policy
- Verge Management Policy
- Waste Minimisation and Recycling Services Policy.

Administrative policies

Administration policies, other than some HR policies, are not required by statute. They contain policy statements, procedures and processes to guide employees in relation to particular matters. Administration policies are approved by the Executive Team, not the Elected Council.

- Attendance at South Australian Industrial Relations Commission Policy
- Business Casual Days Policy
- Children, Young and Vulnerable Peoples' Safety Policy
- Classification Review Policy
- Conference Attendance by Employees Policy
- Corporate Wardrobe Administration Policy
- Correspondence Policy
- Credit Cards Policy
- Criminal and Relevant History Screening Policy
- Disposal of Computer and Related Equipment Policy
- Driver's Licence Fee Reimbursement Policy
- Employee Code of Behaviour
- Employee Gifts and Benefits Policy
- Employee Health and Wellbeing
- Employee Records Policy
- Enterprise Risk Management Framework
- Entertainment Expenditure Policy
- Financial Authorities Policy
- Fleet Management Administration Policy
- Flexible Working Arrangements Policy
- Higher Duties Policy
- Income Protection Policy
- Induction Policy

- Information Technology and Its Use Policy
- Leave Policy
- Managing Non Work Related Illness or Injury Policy
- Managing Performance, Misconduct and Inappropriate Behaviour Policy
- Mobile Devices Policy
- Natural Environment Guidelines for Works, Operations and Contractors Policy
- Operating Procedures at Building Fire Safety Committee
- Probation Review and Determination Policy
- Procurement Admin Policy
- Public Consultation Policy
- Purchased Leave Policy
- Recognition of 25 Years of Service Policy
- Recruitment and Selection Policy
- Remote Access and Network Security Policy
- Return from Parental Leave Policy
- Review of an Employment Decision - Employee Initiated Policy
- Salary Packaging Policy
- Special Leave Without Pay Policy
- Staff Functions and Catering Policy
- Study Assistance Policy
- Training and Development Policy
- WHS and IM Planning, Monitoring and Review Policy
- WHS and Injury Management Lead Policy
- WHS Asbestos Management Policy
- WHS Chemical Management Policy
- WHS Confined Space Policy
- WHS Consultation and Responsibilities Policy
- WHS Contractor Management Policy
- WHS Document Management Policy
- WHS Drug and Alcohol Policy
- WHS Electrical Safety Policy
- WHS Emergency Plan Policy
- WHS Excavation and Trenching Policy
- WHS First Aid Policy
- WHS Hazard Management Policy
- WHS Hazardous Manual Tasks
- WHS Hot Work (including Welding) Policy
- WHS Inclement Weather Policy
- WHS Induction and Training Policy

- WHS Injury Management and Return To Work
- WHS Injury/Incident Reporting and Investigation Policy
- WHS Isolation, Lockout and Tag Out Policy
- WHS Managing Aggressive Violent Threatening Behaviour Policy
- WHS Plant and Equipment Safety Policy
- WHS Prevention of Falls Policy
- WHS Vaccination (COVID-19) Policy
- WHS Working Alone or in Isolation Policy
- Working from Home During a Declared Emergency Policy
- Workzone Traffic Management Policy

Registers

A list of registers that Council keeps in accordance with the *Local Government Act 1999* the or *Local Government (Elections) Act 1999* is provided as follows

- Assessment Register (rateable land)
- Delegations and Sub Delegations Register
- Elected Member Mandatory Training Register
- Elected Member Register of Interest - Ordinary Return
- Elected Member Register of Interest - Primary Return
- Register of Allowances and Benefits - Elected Members
- Register of By-laws
- Register of Community Land
- Register of Conflicts of Interest
- Register of Gifts and Benefits - Elected Members
- Register of Gifts and Benefits - Officers
- Register of Interests - Elected Members and Independent Members
- Register of Interests - Council Assessment Panel Independent Members
- Register of Interests - Officers[#]
- Register of Land Management Agreements
- Register of Public Roads
- Register of Remuneration, Salaries and Benefits - Employees.

Registers, other than those listed below, may be viewed during normal business hours at the Civic Centre.

[#]Register of Interests – Officers is legally not available to view.



2022/23 Annual Report

Brown Hill and Keswick Creeks Stormwater Board

For the cities of Adelaide, Burnside, Mitcham, Unley and West Torrens



Acknowledgment of Country

The Brown Hill and Keswick Creeks Stormwater Board acknowledges that the project and our Constituent Councils are located on the traditional Country of the Kurna People of the Adelaide Plains and pays respect to Elders past and present.

We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kurna people living today.

We also extend that respect to other Aboriginal Language groups and other First Nations.

*The Brown Hill and Keswick Creeks Stormwater Board
tampendi, ngadlu Kurna yertangga
banbabanbalyarnendi (inbarendi). Kurna meyunna
yaitya mattanya Womma Tarndanyako.*

*Parnako yailtya, parnuko tappa purruna, parnuko yerta
ngadlu tampendi. Yellaka Kurna meyunna itto yailtya,
tappa purruna, yerta kuma burro martendi, burro
warriappendi, burro tangka martulyaiendi.*

*Kumarta yaitya miyurna iyangka yalaka ngadlu
tampinthe.*

Kurna people play a key role in the design and delivery of the Brown Hill Keswick Creeks Stormwater Project and we value the input and guidance of representatives of the Kurna Nation Cultural Heritage Association (KNCHA) and RAW SA.

Willawilla - Brown Hill Creek



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Chairperson's Report

This is the sixth annual report of the Brown Hill and Keswick Creeks Stormwater Management Board, a regional subsidiary established in February 2018 under the Local Government Act 1999 (SA).

The report canvasses the achievements of the Board over the preceding 12 months in implementing the Stormwater Management Plan and provides updates on the progress of continuing projects. Of particular note are:

- The creek works in Blue Gum Park / Kurangga (Park 20) were completed in September 2022. These works integrate with existing users of this Park Land area, including TreeClimb, and are part of the broader works to reduce stormwater flows from Park Lands Creek into downstream areas.
- As part of the Board's work upgrading the flow capacity of Upper Brown Hill Creek, the Millswood upgrade project has commenced to increase the capacity of the existing channel.
- The Board has also commenced work on 3 of the 5 Lower Brown Hill Creek upgrade projects, following a funding contribution of \$10m from the Commonwealth Government under the Preparing Australian Communities program.



On behalf of the Board, I extend our thanks to our many stakeholders for their ongoing support and contribution, including the CEOs, members and staff of our 5 Constituent Councils, the Federal and State governments, Stormwater Management Authority and Green Adelaide.

Judith Choate

2

Project Director's Report



The 2022/23 financial year has been a hive of activity on many fronts for the Board. Completion of the Blue Gum Park/ Kurangga (Park 20) creek works marked the finalisation of works within the South Park Lands. Together with the Victoria Park/Pakapakanthi (Park 16) wetland and the Glenside detention basin, this project will offer considerable immediate benefit to downstream properties that would otherwise be susceptible to flooding. The Board is compiling quite a register of completed projects and ensuring operational and maintenance requirements are managed appropriately has become an increased focus.

The Commonwealth Government's \$10m funding contribution under the Preparing Australian Communities Program has allowed for acceleration of packages 1-3 of the 5 Lower Brown Hill Creek upgrade. The existing concrete channel was constructed in the 1930s, which is the last time a 1 in 100 year flood was recorded in the area. Works have commenced adjacent the airport at the downstream end and will extend

upstream across Marion Road toward Birdwood Terrace. Following a lengthy engagement process with local residents, construction has also commenced to upgrade a 235 metre section of Upper Brown Hill Creek in Millswood. These works have been an excellent example of what can be achieved in locations where the creek traverses through privately owned properties, with several different treatments being delivered to cater to the existing natural and built landscape.

Further grant funding commitments have been made by the Commonwealth Government and pre-planning has commenced in preparation for commencement of those works in the coming months. Establishment of a panel of project and contract managers ensures the project is equipped and ready to respond as additional funding becomes available. The Board now has the benefit of having worked with a number of local professionals in recent years and it is the efforts of these consultants that contribute toward the successful delivery of the project. I aim for the Board to be a client of choice for industry participants and am proud of the collaborative relationships that have been formed.

I extend my thanks to the Board and staff of the Stormwater Management Authority for their continued commitment to our project. To our Constituent Councils, their elected members and staff, including representatives of the Owners' Executive Committee, technical, finance and support staff, thank you for your continued support. And lastly, thank you to the Board and Audit and Risk Committee for your ongoing dedication and direction.

Peta Mantzarapis

3

Strategy

Our Purpose

To effectively and efficiently deliver infrastructure works to mitigate serious flood risks and help safeguard properties across the Brown Hill Keswick Creek catchment.



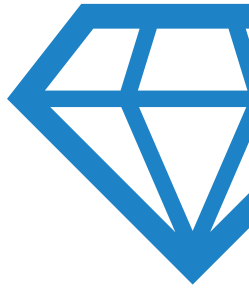
Our Vision

To create a flood safe Brown Hill Keswick Creek catchment for residents and the public.

The cities of Adelaide, Burnside, Mitcham, Unley and West Torrens aim to become water sensitive cities. This vision is underpinned by six key objectives, the first of which is protection from flooding.



Our Values



The values that underpin the operations of the Board include:

- **Integrity** – acting ethically, doing what is right and doing what we say we will do
- **Collaboration** – respectful and insightful engagement with all stakeholders
- **Excellence** – striving for the best in all that we do and stretching our capabilities
- **Progressive** – thinking outside the box to innovate and improve
- **Simplicity** – focussing our efforts on the things that are important

Strategic Focus Areas



- Effective and efficient delivery of the Stormwater Management Plan
- Pursue opportunities for accelerated delivery
- Maximise the utility of our assets
- Enhance our partnerships and engagement
- Strengthen organisational performance

4

Establishment

The Brown Hill Keswick Creek Stormwater Project is the culmination of many years of investigation and planning. The Cities of Adelaide, Burnside, Mitcham, Unley and West Torrens have worked collaboratively to develop a comprehensive Stormwater Management Plan to mitigate serious flood risk and help safeguard properties across the catchment.

From its inception in 2007 until February 2018, the project was conducted as a joint arrangement between the Constituent Councils. The Plan was developed during this phase, leading to its subsequent approval by the Stormwater Management Authority and gazettal of its adoption in February 2017. A condition of the Stormwater Management Authority approving the Plan was that a regional subsidiary be established within 12 months to implement the plan and manage its works. The Brown Hill and Keswick Creeks Stormwater Board was established in February 2018 as a regional subsidiary pursuant to section 43 of and schedule 2 to the Local Government Act 1999.

The Board is governed by a Charter prepared by the five Constituent Councils and subsequently approved by the Minister for Local Government. The inaugural Board was appointed in August 2018 and is responsible for the administration of the affairs of the regional subsidiary.





5

The Project

The Brown Hill Keswick Creek Stormwater Project is a collaborative effort between the Cities of Adelaide, Burnside, Mitcham, Unley and West Torrens to mitigate significant flood risks arising from four major watercourses in metropolitan Adelaide; Brown Hill, Keswick, Glen Osmond and Park Lands Creeks. The catchment is largely contained within the Constituent Council local government areas, which are home to more than 200,000 residents. The Brown Hill Keswick Creek Catchment Stormwater Management Plan outlines a whole-of-catchment flood mitigation strategy that comprises 4 key components:

Stage 1

Detention storages in the upper catchment that will reduce the downstream flow rates.

Stage 2

Upgrading the flow capacity of Lower Brown Hill Creek so that it can receive the diverted flows from Keswick Creek.

Stage 3

Diversion of flows from Keswick Creek to Brown Hill Creek, before they can ‘break-out’ of the channel (upstream of the Showgrounds) and continue overland through the south-western suburbs.

Stage 4

Upgrading the flow capacity of Upper Brown Hill Creek and Glen Osmond Creek to prevent ‘break-outs’ and flooding of private property.

The plan is designed to provide flood protection to the community in the event of a 100-year average recurrence interval (ARI) flood event which would impact almost 4,000 properties and result in significant impact to the Adelaide Airport, Ashford Hospital, major arterial roads and freight corridors. Economic modelling undertaken in 2021 indicated that total damage estimates associated with a significant flood event was \$418.5 million and the completed project would reduce that damage estimate to \$7.5 million, a net benefit of \$411 million.



3,935

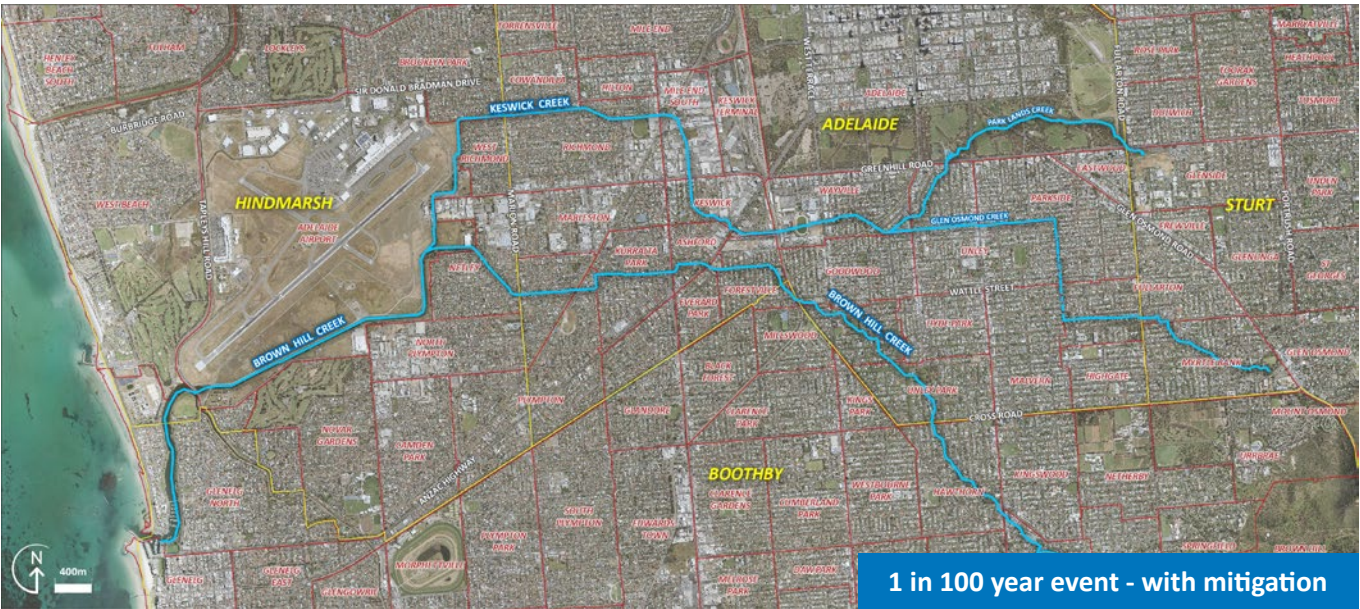
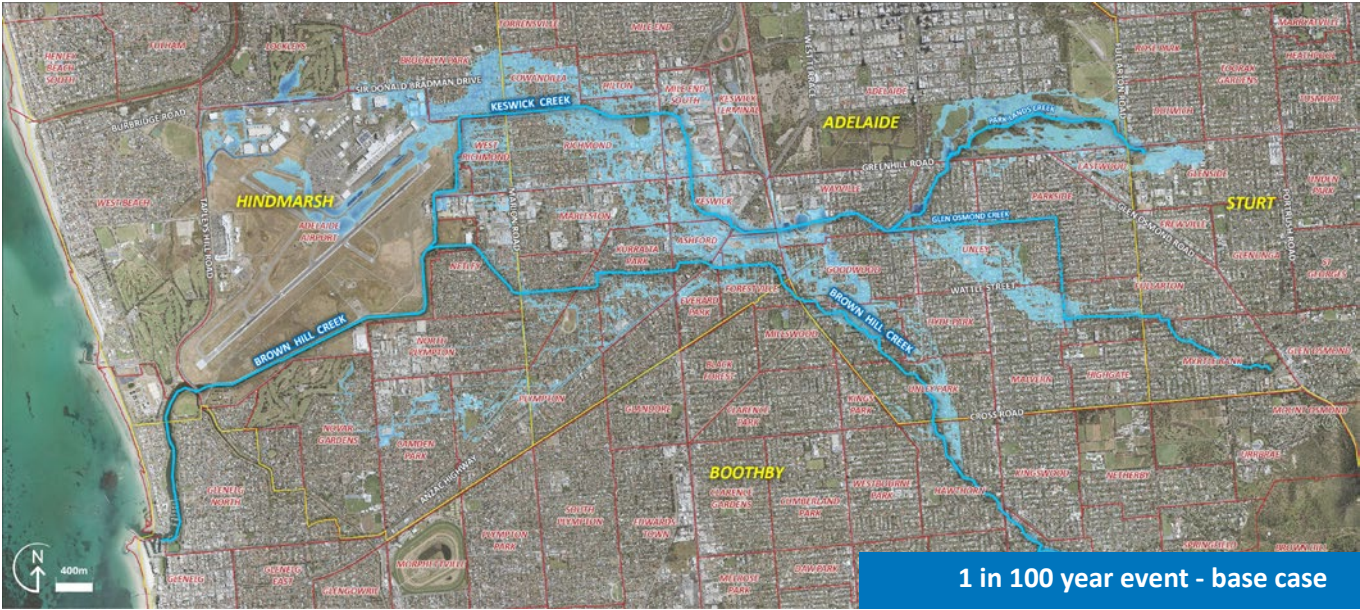
properties would be flood-affected if a significant flood event occurred today



63

properties would be flood-affected if a significant flood event occurred after proposed mitigation

Whilst a flood event of this magnitude has not occurred in the catchment since the 1930's, the high flow events of 2005 and 2016 have provided recent reminders of the impact a significant event would have.



6

Governance

The Brown Hill Keswick Creek Stormwater Project is administered by a Board in accordance with the requirements of the Local Government Act 1999 and the Board's Charter. A robust governance structure has been established, including well considered reporting framework, policies and procedures.

The Board is comprised of 5 independent members, appointed following recommendations made by a Nominations Committee of representatives from each of the Constituent Councils. Each Board member contributes a unique set of skills and experience, particularly covering:

- Corporate financial management
- Corporate governance
- Project management
- General management
- Engineering
- Economics
- Environmental management

Current Board Members



Judith Choate

Chair since August 2018,
appointed August 2018



Geoff Vogt

Appointed August 2018



Rachel Barratt

Appointed August 2018



Rob Gregory

Appointed August 2020



Howard Lacy

Appointed August 2021

**Independent Member of
Audit and Risk Committee**



David Linder-Patton
appointed
February 2023

Project Director



Peta Mantzarapis
appointed
January 2019

The Board's Audit and Risk Committee comprises nominated Board members along with an independent member and meets quarterly.

We thank outgoing independent member of the Audit and Risk Committee, Justin Humphrey for his contribution to the project and welcome incoming member David Linder-Patton.

The Board appoints a Project Director who is responsible for implementing the decisions of the Board and managing the operational requirements of the project.

Owners Executive Committee

The Owners Executive Committee is comprised of a representative from each of the Constituent Councils. Meetings between the Board and the Owners Executive Committee are scheduled quarterly and four meetings were held in the 2022/23 financial year.

Membership of the committee in 2022/23 was as follows:

Tom McCready	Director, City Services	City of Adelaide
Chris Cowley	Chief Executive	City of Burnside
Daniel Baker	General Manager Engineering & Horticulture	City of Mitcham
Aaron Wood	Manager Assets & Operations	City of Unley
Terry Buss	Chief Executive	City of West Torrens

Board Member Meeting Attendance 2022/23

Date	Judith Choate	Geoff Vogt	Rachel Barratt	Rob Gregory	Howard Lacy
13 Sep 2022	✓	✓	✓	✓	✓
25 Oct 2022	✓	✓	✓	✓	✓
16 Nov 2022	✓	✓	✓	✓	✓
17 Jan 2023	✓	✓	✓	✓	✓
14 Mar 2023	—	✓	✓	✓	✓
31 Mar 2023	—	✓	✓	✓	✓
18 Apr 2023	✓	✓	✓	✓	✓
13 Jun 2023	✓	✓	✓	✓	✓

Audit and Risk Committee Meeting Attendance 2022/23

Date	Judith Choate	Geoff Vogt	Rachel Barratt	David Linder-Patton*	Howard Lacy
30 Aug 2022	✓	✓	✓	✓	✓
25 Oct 2022	✓	✓	✓	—	✓
21 Feb 2023	—	✓	✓	✓	✓
22 May 2023	✓	✓	✓	✓	✓

* David Linder-Patton joined the Audit and Risk Committee in February 2023





7

Key Stakeholders

The Brown Hill and Keswick Creeks Stormwater Board works to deliver successful project outcomes in an efficient and professional manner. We interact with a diverse range of internal and external stakeholders and value the contribution they make.



Constituent
Councils



Stormwater
Management
Authority



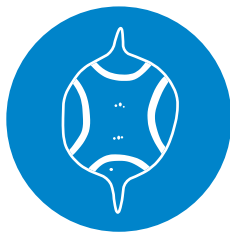
Green Adelaide



Federal and
State Members



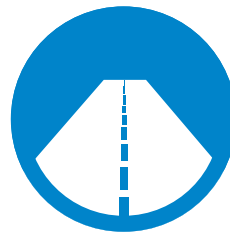
Adelaide
Park Lands
Authority



Karna
Community



Residents



Commonwealth and
State Government
Departments



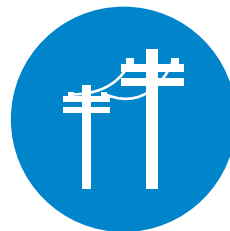
Community
Groups



Suppliers



Consultants



Service Utility
Providers

8

Project Partners

Constituent Councils

The Brown Hill Keswick Creek Stormwater Project is the result of a collaborative effort over many years from our 5 Constituent Councils – the Cities of Adelaide, Burnside, Mitcham, Unley and West Torrens. Support is offered to the project from every level of Council, whether it be CEO or delegate involvement in the Owners Executive Committee, technical staff providing design input, finance staff liaison regarding project contributions and budgets, planning and environmental input to construction delivery, or engagement with asset managers regarding operational requirements. The project works in close liaison with our Constituent Councils to ensure we are working together to achieve successful project outcomes and identify opportunities to maximise the utility of our assets.

Stormwater Management Authority

Continuing the collaborative approach adopted by the five Constituent Councils, the Stormwater Management Authority provides a key role in the delivery of the Project. Beyond the initial role the Authority played in the review and approval of the Plan, the Board's Project Director is in regular contact with the Authority's General Manager to ensure a well-informed and consistent approach to delivery. Through the Authority, the State Government has committed to providing Constituent Council matched capital funding of up to \$70m over a 20 year timeframe and this funding is vital to ensuring the Project is delivered. Board representatives have established a strong working relationship with the Authority and work in partnership to deliver the works set out in the approved Stormwater Management Plan.



Government of South Australia
Stormwater Management Authority

Not just flood mitigation

The Board works with our project partners to provide enhanced environmental and community outcomes, particularly in areas of public open space. The delivery approach seeks to achieve naturalisation and biodiversity improvements with a focus on protection of significant trees, urban greening, improved water quality and habitat for native species, and opportunity for increased amenity and community interaction. Practical examples of these outcomes are seen at the Victoria Park wetland where over 100,000 new plants have been established and visitors flock to enjoy the site, at the Everard Park upgrade where a dilapidated open channel has been replaced by a larger underground culvert with significant ground level improvements offering increased connectivity to cyclists and pedestrians, and at Hawthorn Reserve where the banks of Brown Hill Creek have been laid back to achieve a more naturalised solution that encourages community interaction.

9

Capital Funding

The Stormwater Management Plan proposed a funding model whereby the three spheres of Government – Commonwealth, State and Local, each contribute one third of the cost of capital works delivery over a 10-year construction program. The Plan further noted that:

'If at the outset there is no positive response from the Commonwealth Government, the BHKC project would recommend that the catchment councils endorse a strategy along the following lines:

- *The five councils allocate funding in their budgets for one third of the cost;*
- *a funding commitment is sought from the State Government to at least match that commitment; and*
- *once the State Government has agreed to that commitment, the five councils through the regional subsidiary work jointly work with the State Government to obtain a commitment from the Commonwealth Government for a minimum of one third of the cost to offset against the state and local government contributions.'*

The South Australian Government's Stormwater Management Authority (SMA) has committed \$70m in funding toward the delivery of the project, with these funds being provided over a 20-year timeframe. The SMA funding is contingent upon matching funds being provided by the 5 Constituent Councils. While operating costs are shared equally between the 5 Councils, capital costs are based on the following principles:

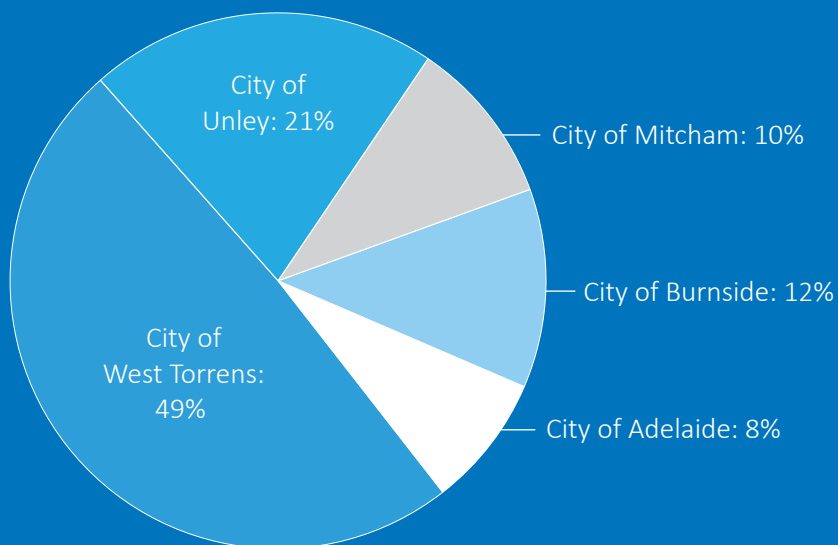
- *'The proposed works are the type of works covered by the 2006 agreement between the State of South Australia and the LGA on stormwater management and in particular, both spheres of government each have an interest in reducing flood risk.*
- *Cost sharing between councils should reflect both the extent of their contribution to the problem and the benefits that they each receive from any flood management actions and not be related to the specific location where those actions are implemented.*
- *The approach should be as simple and transparent as is reasonably possible.*

The starting point for proposed local government cost apportionment is based on the benefits that each council will receive from the proposed mitigation works. These benefits are considered in two forms:

1. *Benefit from the reduction in flood damages; and*
2. *Benefits from urban development that has already or may take place in the future that will contribute to the flooding problem downstream.'*

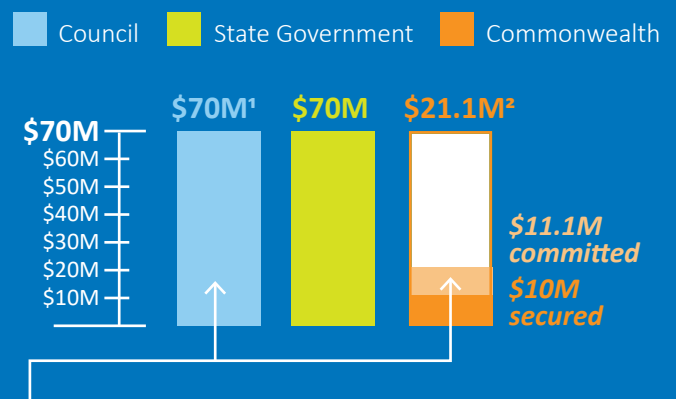
The cost sharing arrangement between Constituent Councils is defined within the Stormwater Management Plan and the Board's charter with capital contributions being provided at pre-determined percentage shares.

Council Capital Contributions



A funding shortfall exists as a result of the lack of Commonwealth Government contribution to the project. The Board is seeking to fill this shortfall through pursuit of opportunities to secure smaller grant funding injections and 'whole-of-project' funding from the Commonwealth Government. Subsequent to preparation of the Project's Business Case in 2021/22, \$21.1m in funding has been committed by the Commonwealth Government across 3 grant programs- \$10m committed under the Preparing Australian Communities Program, \$6.1m committed under the Disaster Ready Fund and \$5m committed under the Urban Rivers and Catchments Program.

Current Funding Commitments



¹ City of West Torrens ongoing contribution to be reviewed in 2027/28.

² Commonwealth funding commitment includes \$6.1m under the Disaster Ready Fund and \$5m under the Urban Rivers and Catchments Program. Funding agreements have not yet been executed for these programs.

10

Delivering with Local Industry

Integral to the success of the Brown Hill Keswick Creek Stormwater Project are the relationships established with local suppliers, consultants and organisations. The Board places particular emphasis on ensuring a collaborative approach, bringing together a team of professionals who are leaders in their field and are equipped to deliver results.

Our focus is on providing a pipeline of work to build capacity and capability in the local market, with flow-on benefits for the local economy. The construction scheduling and packaging of works has been specifically developed to maximise participation from local tier 2 and tier 3 contractors. These are businesses that do not compete with the larger contractors for major road transport projects.

The project is supported by the knowledge and expertise of a wide range of professionals, providing services including project management, surveying, engineering, legal, environmental, cultural heritage, civil construction, geotechnical advice, property and arborial assessments.

Focus on Safety

The Brown Hill and Keswick Creeks Stormwater Board places great importance on the health and safety of our employees, our consultants and the communities within which we operate. Our extensive health and safety management systems ensure we partner with likeminded organisations and are subject to regular review and improvement.

In excess of 60,000 total site hours have been spent delivering our works, with zero notifiable incidents and zero lost time injuries reported.



“ Having been successfully awarded contracts at both ends of the project extents – one at Upper Brown Hill Creek, Millswood and the other at Lower Brown Hill Creek, Netley – each with their own distinct challenges, the board’s approach to collaborating with the entire project team has ensured works have continued seamlessly. Peta, Brett and the board have worked tirelessly to overcome a diverse range of stakeholder issues including license agreements on private property, soil contamination and unique engineering solutions.

The transparency of communication and flexible approach to scheduling has ensured that we have been able to continue confidently with works. The responsiveness of the entire project team and willingness to embrace innovative ideas in order to manage the key project risks has been the main driver in the success of the projects thus far.

Another significant project success was in the procurement strategy. The prioritising of local participation of subcontractors and materials supply significantly reduced lead time risk through better supply chain management. This local focus, unlike many of the other less successful IPP models, recognised local not just at an Australian level, not just a South Australian level but at a local postcode level.

So to Peta, Brett, the board, and the entire team of subconsultants, this project (from a contractors perspective at least) has set a new bench mark in how government organisations should approach the delivery of projects moving forward, regardless of size. ”

Chris Goold, Director Camco

11

Project Schedule

The Stormwater Management Plan outlines a whole-of-catchment flood mitigation strategy that comprises 4 stages:

Stage 1 **COMPLETE**

Detention storages in the upper catchment that will reduce the downstream flow rates.

Stage 2 **IN PROGRESS**

Upgrading the flow capacity of Lower Brown Hill Creek so that it can receive the diverted flows from Keswick Creek.

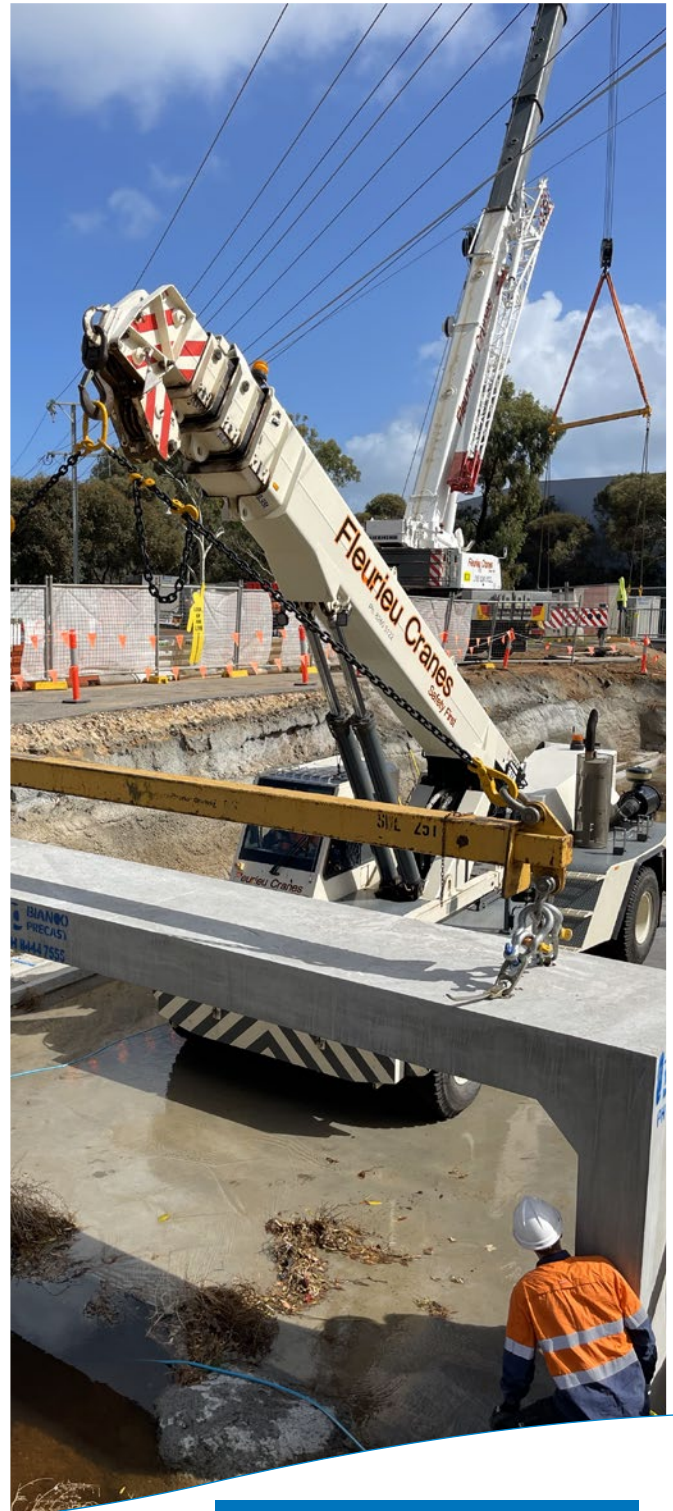
Stage 3 **ON HOLD**

Diversion of flows from Keswick Creek to Brown Hill Creek, before they can 'break-out' of the channel (upstream of the Showgrounds) and continue overland through the south-western suburbs.

Stage 4 **IN PROGRESS**

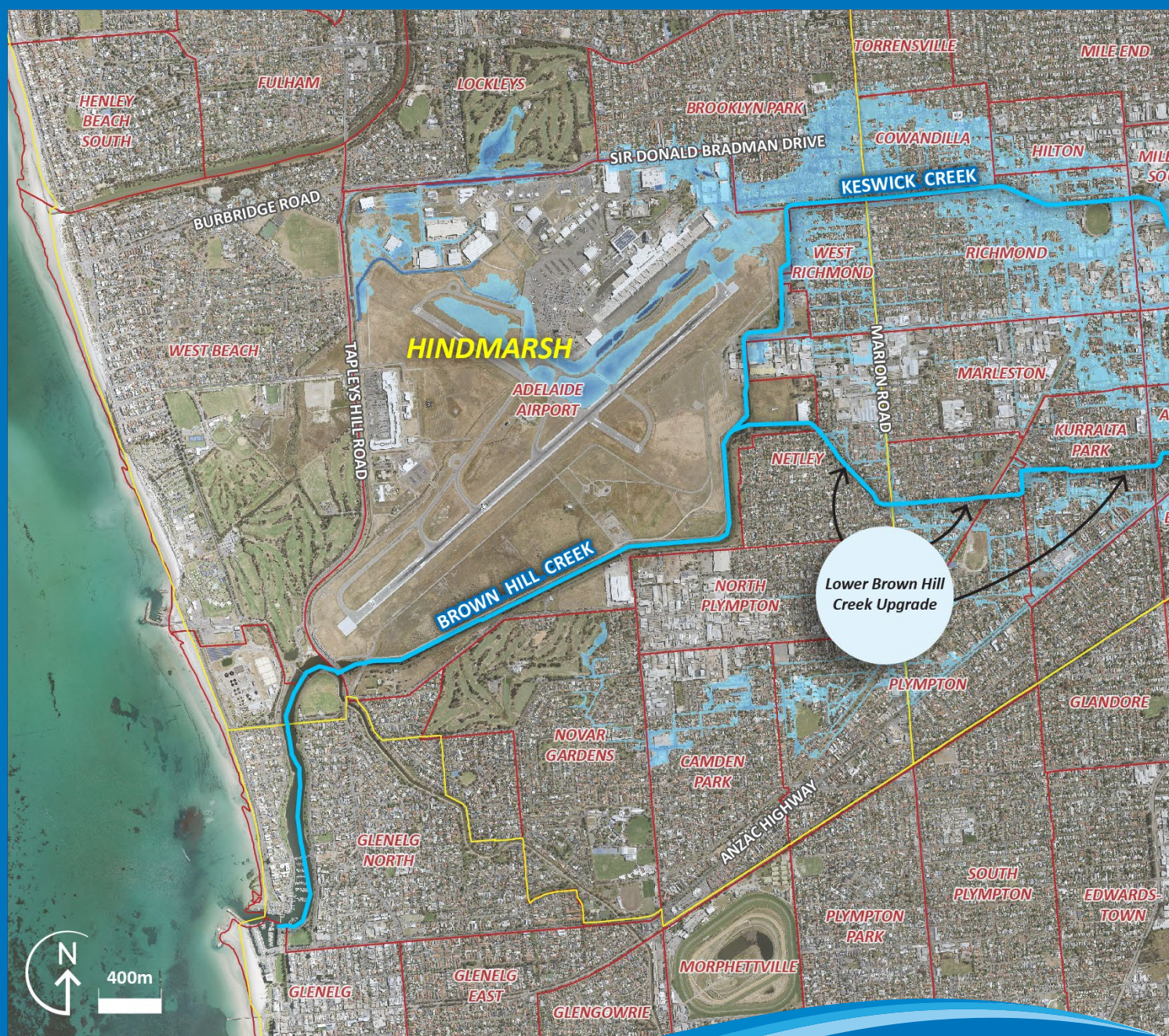
Upgrading the flow capacity of Upper Brown Hill Creek and Glen Osmond Creek to prevent 'break-outs' and flooding of private property.

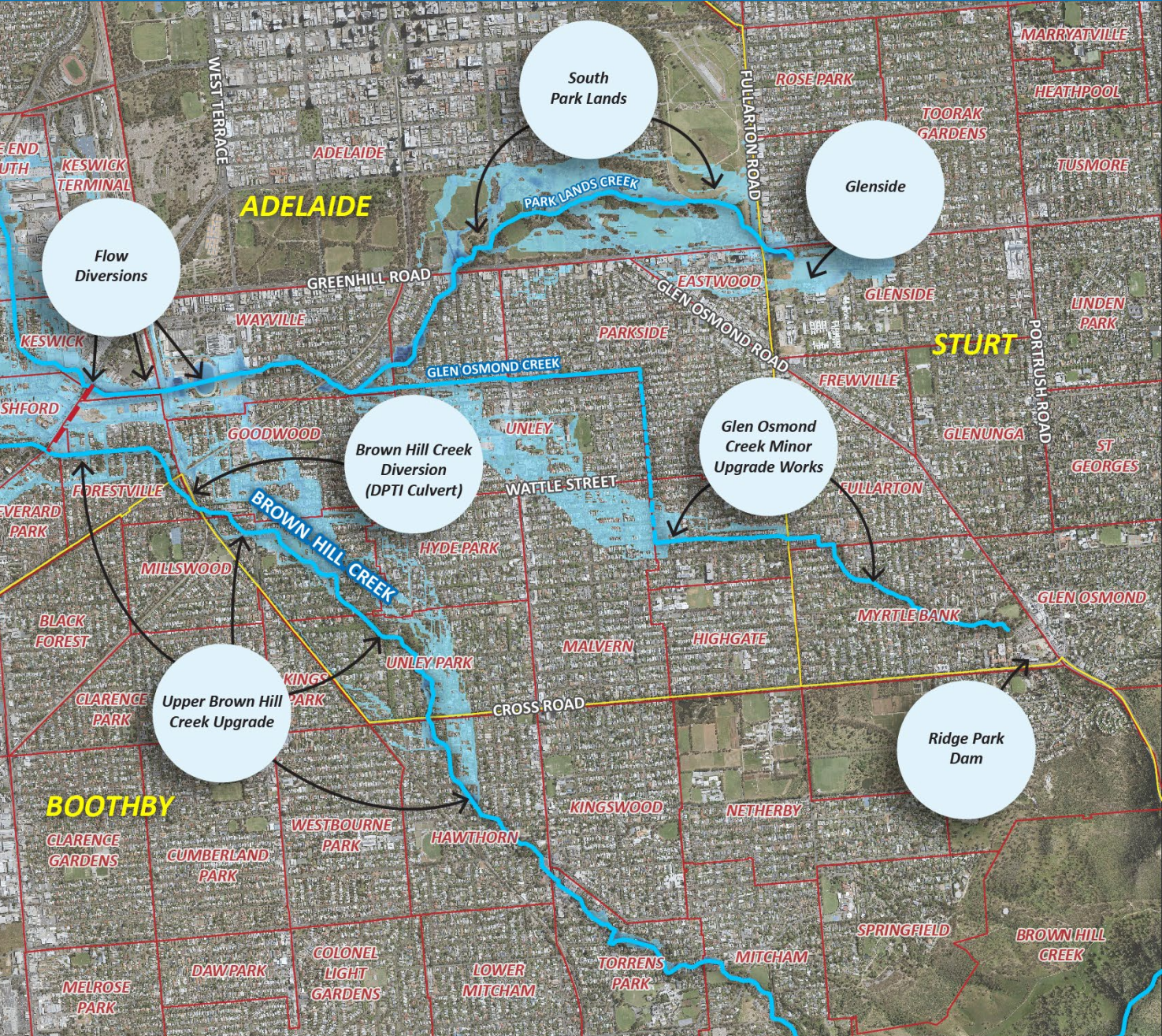
The Project has a significant funding shortfall which impacts on the ability for all remaining works to be delivered under the current funding model. Additional funding contributions are therefore required to ensure project completion. While priority remains on securing additional project funding to 'fill the gap', the Board's current delivery schedule prioritises completion of Lower Brown Hill Creek upgrades and targeted priority areas within Upper Brown Hill Creek. The Keswick Creek Flow Diversions remain unfunded under the current funding model and delivery will be reliant upon an injection of project funding.



12

Project Map





13

Completed Sub-projects

Brown Hill Creek Diversion (DPTI Culvert)

A section of Brown Hill Creek in Forestville was diverted by the Department of Planning, Transport and Infrastructure in 2013 as part of the Goodwood Junction Rail Upgrade project. The works, delivered in collaboration with and funded by the Brown Hill Keswick Creek Stormwater Project, involved diverting the creek into a new underground culvert constructed generally along the eastern side of the railway corridor from the southern side of Victoria Street, Goodwood to the northern side of the Glenelg tramway. The culvert discharges into the existing Brown Hill Creek within Forestville Reserve.

Ridge Park Flood Control Dam

A flood control dam was constructed on Glen Osmond Creek in Ridge Park Reserve, Myrtle Bank to reduce peak stormwater flow in Glen Osmond Creek and reduce the risk of flooding in downstream areas along Glen Osmond and Keswick Creeks.

Commissioned in July 2015, the Ridge Park flood control dam also collects stormwater for the City of Unley's managed aquifer recovery (MAR) scheme. Under the MAR, harvested stormwater is stored in an underground aquifer for irrigation of Unley's parks during periods of dry weather.



Constructed Culvert



Flood Control Dam

Upper Brown Hill Creek, Hawthorn Reserve

The Hawthorn Reserve works comprise a component of the Upper Brown Hill Creek Upgrade sub-project, initially earmarked for completion in the second half of the project's delivery program. Grant funding was sought and obtained by the City of Mitcham to upgrade the Hawthorn reserve precinct and the creek works associated with this community space were therefore expedited. The works involved creek widening and upgrade and were delivered by the City of Mitcham. The site was officially opened on May 9th 2019.

The creek has been widened to ensure sufficient capacity to endure a significant flood event. The banks have been laid back in the area of the creek adjacent the Mitcham library to retain a natural setting with native plantings within the creek channel and on the banks. These plantings have been established using a surface material that provides bank stability and allows plant growth. Stepping boulders and logs have also been installed to create an active nature play space for use when the creek is dry or not flowing. Further downstream, rock filled gabions have been installed. In addition, a floodwall has been constructed at George Street to protect properties from flooding and contain creek flows.



Rock filled gabions



Natural creek setting

Upper Brown Hill Creek, Area 1 (Everard Park)

Comprising portion of the Upper Brown Hill Creek Upgrade sub-project, these works are located between Anzac Highway, Everard Park and Third Avenue, Forestville. The works were expedited to take advantage of access to the site that would be significantly restricted following completion of an adjoining high density residential development. The project involved replacement of an existing open concrete channel with an increased capacity underground covered culvert. Subsequent to installation of the culvert, the City of Unley extended Wilberforce Walk to Anzac Highway, with a shared use path for pedestrians and cyclists traversing the culvert.

Culvert construction works commenced in April 2020 and were completed in August 2020, at which point the site was handed over to City of Unley for the shared use path works to be delivered.



After



Excavation progress



Before

Glenside

This project involved enlargement of an existing detention basin from a capacity of 18ML to 37ML, to limit flow to the existing capacity of the culvert under the Fullarton and Greenhill Roads intersection. The detention basin, together with other works in the South Park Lands, is intended to reduce the peak stormwater flows along Park Lands Creek and further downstream. Excavation of approximately 25,000m³ of material was required to form the detention basin and primary water quality treatment is provided via 3 new large gross pollutant traps.

The site accommodating the detention basin and associated stormwater infrastructure has been vested to City of Burnside as part of Council's open space and has been developed as a community reserve with playground and associated facilities.

The Glenside project works were delivered by Cedar Woods as part of their residential development and the site was opened to the public on July 2nd 2021.



Concrete swale and fencing



Concrete swale



Open Space

Lower Brown Hill Creek - Daly Street Bridge

The Daly Street bridge is located just downstream of Grassmere Reserve, Kurralta Park. The upgrade of this bridge was delivered by City of West Torrens in conjunction with an adjoining road realignment, with funding contribution from the Federal Government's Local Roads and Community Infrastructure Program.

Previously, the bridge comprised a corrugated domed tunnel of 2.3m in height and 3.7m in width with concrete headwalls on the upstream and downstream faces. This bridge, constructed circa 1950, had one of the lowest capacities of all existing bridges along Brown Hill Creek and especially through the lower reaches. It is known from the 2003 SMP flood modelling that a substantial flood plume was anticipated to escape from the creek in this location in the event of higher flows due to the restrictive capacity. Modelling also showed that this was the first location along lower Brown Hill Creek where creek surcharge would occur in a flood event.

The new bridge comprises twin concrete culverts of 1.8m in height and 4.2m in width, providing a total traversable width of 8.4m. Upstream and downstream transitions comprise gabion basket wall elements, in keeping with the requirements for future channel upgrade through this section of lower Brown Hill Creek.

Upgrade of the Daly Street Bridge was completed in September 2021.



Before



After

South Park Lands – Victoria Park/ Pakapakanthi (Park 16) Wetland

This project involved construction of a wetland at the southern end of Victoria Park/Pakapakanthi (Park 16), adjacent Park Lands Creek. Flows from approximately 600 hectares of urban land and 100 hectares of hills face land travel down Park Lands Creek, through the Glenside site and beneath the Fullarton and Greenhill Roads intersection into the Park Lands. The wetland is of approximately 3.2 hectares in area and provides 100 million litres of flood storage. It comprises areas of permanent water, areas that become inundated with stormwater during regular flow events and a broader area that will only become inundated during more significant flow events. The system provides regional benefits of flood detention, stormwater pollutant removal, amenity and recreational enhancement, and biodiversity creation with over 120 new trees and over 100,000 new plantings, including aquatic species.

The wetland design incorporates 4 main components-

1. Inlet pond- stormwater enters the site via a deeper pool known as the inlet pond which removes any coarse sediment and slows flow velocities into the vegetated area of the wetland. The pond has a cement treated base that makes it suitable for access by earthmoving equipment and it will need to be cleaned every 5-10 years.
2. Macrophyte zone – the main area of the wetland supports a diverse range of water plants that provide the majority of the stormwater treatment by filtering, collecting and processing stormwater pollutants. This area is designed as a series of deeper pools and marsh zones that will hold permanent water. Marsh zones are typically 100-350mm deep and become more inundated during regular flow events. The macrophyte zone is
3. Flood basin embankment – a vegetated embankment to the west of the wetland is designed to retain water during a significant storm event. During significant flow events, water levels in the wetland will rise and, once full, flow will overtop the inlet pond and continue along Park Lands Creek. A 1500mm x 1200mm box culvert is located at the downstream end of the wetland and controls outflows from Park 16. Once the capacity of the culvert is exceeded, water will pool behind the flood embankment and spread out over the area, including the wetland. Water will continue to flow through the culvert and, once the flood event has ceased, water levels will recede over a number of hours.
4. Landscape integration – the wetland design ensures integration of the system with the existing natural environment with a focus on protection of the butterfly conservation area and existing significant trees. The wetland creates a natural habitat with significantly increased native plant species and passive recreation opportunities including walking paths, wetland crossing points, viewing areas and extension of the Victoria Park running track.



Green Adelaide

The South Park Lands wetland project was supported by funding from Green Adelaide.



Operation of the wetland

Normal rain events

- Flows enter the inlet pond from Park Lands Creek
- A low-flow weir transfers flows under a boardwalk into the shallow vegetated area of the wetland
- Flows take one to two days to reach the wetland outlet pit
- The outlet pit regulates the outflow rate and transfers water back into Park Lands Creek on the western side of the flood basin embankment

High flow or longer duration events

- During high flow or long duration events, water will begin to flow over the overflow weirs from the inlet pond and wetland directly into Park Lands Creek

- These higher flows will travel along the vegetated high flow bypass channel to the outlet culvert
- The outlet culvert controls flows downstream through the flood basin embankment

Significant flood events

- During significant flood events, the outlet culvert will choke flows and water levels will rise within the flood basin, inundating the wetland area
- The culvert regulates flows from the wetland area, therefore protecting against flooding of downstream areas
- Following the flood event, water levels will recede to permanent levels over a number of hours



A valuable community asset

The South Park Lands – Victoria Park/ Pakapakanthi (Park 16) Wetland Project has won accolades across a variety of industry bodies:

- President’s Award at the Planning Institute of Australia SA Awards Dinner – awarded to the Brown Hill and Keswick Creeks Stormwater Board
- Infrastructure Project Innovation award at the Australian Water Association SA Gala Dinner and Water Awards – awarded to Tonkin
- Land Management Award of Excellence at the Australian Institute of Landscape Architects 2023 Landscape Architects Awards SA – awarded to T.C.L
- Healthy Parks Healthy People SA award at the Australian Institute of Landscape Architects 2023 Landscape Architects Awards SA – awarded to T.C.L

“ I have met and spoken to dozens of people during my many visits to the Pakapakanthi (Victoria Park) wetland over the last 6-12 months. Responses to my question “what do you think of this new wetland?” are universally positive – “exquisite”, “stunning”, “inspirational” being just a few of the adjectives that pour off people’s tongues. Most people have been curious to know more about the purpose, design and ecology of the wetland. It is therefore very pleasing to hear that the Brown Hill and Keswick Creeks Stormwater Board will soon erect interpretive signage. A deeper appreciation of the cultural heritage of the site, emerging fragile aquatic and riparian habitats and the creatures that are choosing to make the wetland their home will help ensure people protect the area by staying on paths and keeping dogs on leash. ”

Doug McEvoy AM

Adelaide Parklands Association’s Co-Ambassador for Pakapakanthi (Victoria Park)
Chair, South East City Residents Association and co-founder of its volunteer group, Green Pakapakanthi

“ It was an honour to achieve this recognition at the 2022 AWA Gala Dinner and Awards. The award demonstrates the dedication and innovation employed by the Tonkin team, along with our project partners DesignFlow and T.C.L. We’re proud to have worked with the Brown Hill and Keswick Creeks Stormwater Board to deliver this important water infrastructure project that will be enjoyed by the community for many years to come. ”

Ben Taylor

Tonkin Project Leader

“ The wetlands are a wonderful achievement with benefits for people, wildlife, the environment and future generations plus of course stormwater mitigation. The rock carvings near the crossing are great and ideally placed. All of the artwork is fantastic; a thoughtful addition to the remarkable wetlands. We look forward to seeing them flourish with new growth and bird life. Congratulations to those who made the wetlands possible. ”

Kathy Monks

Local Resident





South Park Lands – Blue Gum Park / Kurangga (Park 20) Creek Works

Together with the Victoria Park/ Pakapakanthi (Park 16) wetland, the creek works in Blue Gum Park/ Kurangga (Park 20) reduce the peak stormwater flows from Park Lands Creek into downstream areas.

Works include construction of a low-level mound (typically up to 1 metre in height) and the realignment of existing creek lines in the southern section of the park. The mound is constructed to the south and west of the existing playing fields and stretches for a total distance of approximately 600 metres. Two new open drainage channels converge at a common point at the northern side of the new mound which enables controlled flows to be discharged through a culvert and under Greenhill Road. When large flows exceed the capacity of the culvert, water will build up and be contained behind the mound and temporarily inundate parts of Blue Gum Park/ Kurangga (Park 20) until it subsides.

The new works enable the existing creeks to be backfilled to support tree health and protect the Red Gums against erosion. The works integrate with existing users of this space, including TreeClimb.

The Park 20 project works were completed in September 2022.





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Current Works

Upper Brown Hill Creek – Millswood

Commencing early in 2023, this project involves:

- Reconstruction and widening of the Brown Hill Creek culverts across Regent Street.
- Reconstruction and widening of a 235 metre long section of the existing creek channel from just downstream of Regent Street, to just upstream of Avenue Street.

The upgrades will result in an approximate doubling of the capacity of the existing channel. The creek passes through several privately owned properties and the project team have been engaging closely with owners over the course of the design development. The design of the widened channel has endeavoured to minimise encroachment into private property and impacts to existing trees, however the works do require the removal of mostly exotic trees and vegetation from the bed and banks of the watercourse. Existing channel walls that are in good condition and the natural cobble stone base of Brown Hill Creek are being retained.

Construction is due for completion in 2024.



Lower Brown Hill Creek – Packages 1-3

Lower Brown Hill Creek is divided into 5 work packages and the Board secured \$10m in Commonwealth Government funding under the Preparing Australian Communities Program to deliver Packages 1-3 over 3 years. The Commonwealth funding is being matched by funding from Constituent Councils and the Stormwater Management Authority.

Packages 1 to 3 of the Lower Brown Hill Creek Upgrade will involve doubling the flow capacity of a 1.7-kilometre-long section of channel beginning at the south-eastern corner of Adelaide Airport and ending at Birdwood Terrace. The channel is primarily situated within a 12-metre-wide reserve owned by City of West Torrens. The upgrades will comprise a 6-metre wide by 1.8 metre high rectangular concrete channel (or an equivalent sized covered culvert) and the upgrade of four crossings using either box culverts or single span bridge structures.

Construction of Package 1 commenced late in 2022 and Package 3 is due for completion in 2025.



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Financial Snapshot

The activities of the Board are funded by the five Constituent Councils and the Stormwater Management Authority.

Operational expenditure is funded equally by the Constituent Councils.

2022/23 Operational Funding		
City of Adelaide	20%	\$133,594
City of Burnside	20%	\$133,594
City of Mitcham	20%	\$133,594
City of Unley	20%	\$133,594
City of West Torrens	20%	\$133,594
Total		\$667,970

Capital expenditure is funded by regular contributions from Constituent Councils and the Stormwater Management Authority with additional grant funding being secured for individual work packages on an ad hoc basis.

2022/23 Capital Funding		
City of Adelaide	8%	\$196,000
City of Burnside	12%	\$294,000
City of Mitcham	10%	\$245,000
City of Unley	21%	\$514,500
City of West Torrens	49%	\$1,200,500
Stormwater Management Authority		\$0 ¹
Commonwealth Grant Funding		\$4,120,105 ²
Total		\$6,570,105

¹ The Stormwater Management Authority has committed funding of \$4.5m for 2022/23 but transfer of these funds is awaiting approval from the Public Works Committee of Parliament. It is expected that these funds will be paid with the 2023/24 SMA contribution.

² This grant funding comprises the first payments made under the \$10m Preparing Australian Communities Program funding.





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Audited Financial Statements

Brown Hill & Keswick Creeks Storm Water Board
Certification of financial statements
As at 30 June 2023

We have been authorised by the Board to certify the financial statements in their final form. In our opinion:

- The accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards;
- the financial statements present a true and fair view of Brown Hill & Keswick Creeks Storm Water Board's financial position at 30 June 2023 and the results of its operations and cash flows for the financial year;
- internal controls implemented by the Board provide a reasonable assurance that the Board's financial records are complete, accurate and reliable and were effective throughout the financial year; and
- the financial statements accurately reflect the Board's accounting and other records.

On behalf of the Board


Judith Choate (Sep 14, 2023 19:33 GMT+9.5)

Board Member

14 September 2023


Geoff Vogt (Sep 14, 2023 20:41 GMT+9.5)

Board Member

Brown Hill & Keswick Creeks Storm Water Board
Statement of comprehensive income
For the year ended 30 June 2023

	Note	2023 \$	2022 \$
Income			
Operating contributions	3	667,970	485,885
Investment income	4	349,089	59,621
		<u>1,017,059</u>	<u>545,506</u>
Total income		<u>1,017,059</u>	<u>545,506</u>
Expenses			
Employee Costs	5	(370,390)	(316,967)
Materials, Contracts & Other Expenses	6	(327,030)	(471,641)
Depreciation	8	(193,552)	(86,279)
Finance costs	7	(204)	(220)
Total expenses		<u>(891,176)</u>	<u>(875,107)</u>
Operating surplus/(deficit)		125,883	(329,601)
Capital Funding / Grants for New / Upgraded assets	9	585,986	5,000,000
Asset disposal	10	(1,417,180)	-
Physical resources received free of charge		-	463,605
		<u>-</u>	<u>463,605</u>
Net surplus/(deficit) for the year		(705,311)	5,134,004
Other comprehensive income			
<i>Items that will not be reclassified subsequently to profit or loss</i>			
Gain/(Loss) on the revaluation of infrastructure and land improvements		<u>161,738</u>	<u>129,175</u>
Other comprehensive income for the year		<u>161,738</u>	<u>129,175</u>
Total comprehensive income for the year		<u>(543,573)</u>	<u>5,263,179</u>

The above statement of comprehensive income should be read in conjunction with the accompanying notes

Brown Hill & Keswick Creeks Storm Water Board
Statement of financial position
As at 30 June 2023

	Note	2023 \$	2022 \$
Assets			
Current assets			
Cash and cash equivalents	11	10,151,401	9,502,569
Trade and other receivables	12	295,521	441,304
Total current assets		<u>10,446,922</u>	<u>9,943,873</u>
Non-current assets			
Infrastructure, property, plant and equipment	13	30,669,487	25,786,423
Total non-current assets		<u>30,669,487</u>	<u>25,786,423</u>
Total assets		<u>41,116,409</u>	<u>35,730,296</u>
Liabilities			
Current liabilities			
Trade and other payables	14	4,001,388	537,080
Provisions	15	30,719	25,407
Total current liabilities		<u>4,032,107</u>	<u>562,487</u>
Non-current liabilities			
Provisions	15	10,066	-
Total non-current liabilities		<u>10,066</u>	<u>-</u>
Total liabilities		<u>4,042,173</u>	<u>562,487</u>
Net assets		<u>37,074,236</u>	<u>35,167,809</u>
Equity			
Capital contributions of constituent councils	16	20,319,907	17,869,907
Asset revaluation reserve	17	570,390	408,652
Capital funding and grants	18	17,224,448	16,638,521
Accumulated surplus/(deficit)		<u>(1,040,509)</u>	<u>250,729</u>
Total equity		<u>37,074,236</u>	<u>35,167,809</u>

The above statement of financial position should be read in conjunction with the accompanying notes

Brown Hill & Keswick Creeks Storm Water Board
Statement of changes in equity
For the year ended 30 June 2023

	Capital Contributions of Council \$	Capital Funding and Grants \$	Asset Revaluation Reserve \$	Accumulated Surplus \$	Total equity \$
Balance at 1 July 2021	13,869,907	11,638,521	279,477	116,725	25,904,630
Net surplus for the year	-	-	-	5,134,004	5,134,004
Other comprehensive income for the year	-	-	129,175	-	129,175
Total comprehensive income for the year	-	-	129,175	5,134,004	5,263,179
Capital contribution of Councils	4,000,000	-	-	-	4,000,000
Transfer to capital funding / grants	-	5,000,000	-	(5,000,000)	-
Balance at 30 June 2022	<u>17,869,907</u>	<u>16,638,521</u>	<u>408,652</u>	<u>250,729</u>	<u>35,167,809</u>
	Capital Contributions of Council \$	Capital Funding and Grants \$	Asset Revaluation Reserve \$	Accumulated Surplus / (Deficit) \$	Total equity \$
Balance at 1 July 2022	17,869,907	16,638,521	408,652	250,729	35,167,809
Net deficit for the year	-	-	-	(705,311)	(705,311)
Other comprehensive income for the year	-	-	161,738	-	161,738
Total comprehensive income for the year	-	-	161,738	(705,311)	(543,573)
Capital contribution of Councils	2,450,000	-	-	-	2,450,000
Transfer to capital funding / grants	-	585,927	-	(585,927)	-
Balance at 30 June 2023	<u>20,319,907</u>	<u>17,224,448</u>	<u>570,390</u>	<u>(1,040,509)</u>	<u>37,074,236</u>

The above statement of changes in equity should be read in conjunction with the accompanying notes

Brown Hill & Keswick Creeks Storm Water Board
Statement of cash flows
For the year ended 30 June 2023

	Note	2023 \$	2022 \$
Cash flows from operating activities			
Operating receipts from constituent councils		925,240	366,372
Payments to employees		(355,012)	(291,623)
Payments to suppliers		(482,260)	(503,546)
Interest received		323,021	59,621
Interest paid		(204)	(212)
Net cash from/(used in) operating activities	28	<u>410,785</u>	<u>(369,388)</u>
Cash flows from investing activities			
Payments for New / Upgraded assets		(6,332,058)	(11,263,316)
Proceeds from grant funding for new / upgraded assets	9	<u>4,120,105</u>	<u>5,000,000</u>
Net cash used in investing activities		<u>(2,211,953)</u>	<u>(6,263,316)</u>
Cash flows from financing activities			
Contributions from Constituent Councils	16	<u>2,450,000</u>	<u>4,000,000</u>
Net cash from financing activities		<u>2,450,000</u>	<u>4,000,000</u>
Net increase/(decrease) in cash and cash equivalents		648,832	(2,632,704)
Cash and cash equivalents at the beginning of the financial year		<u>9,502,569</u>	<u>12,135,273</u>
Cash and cash equivalents at the end of the financial year	11	<u><u>10,151,401</u></u>	<u><u>9,502,569</u></u>

The above statement of cash flows should be read in conjunction with the accompanying notes

Note 1. Significant accounting policies

New or amended Accounting Standards and Interpretations adopted

The Board has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period.

Basis of preparation

The financial statements are general purpose financial statements that have been prepared in accordance with the Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board (AASB) and relevant South Australian Legislation. These financial statements comply with International Financial Reporting Standards as issued by the International Accounting Standards Board.

The Brown Hill and Keswick Creeks Stormwater Board (the Board) is a Local Government Regional Subsidiary established under Section 43 of and Schedule 2 to the Local Government Act 1999. The Regional Subsidiary is under the control of City of Adelaide, City of Burnside, City of Unley, City of Mitcham and City of West Torrens.

The Board was established by a Gazettal dated 27 February 2018. The Board has been established to implement the construction and maintenance of infrastructure and other measures for the purposes of a stormwater management plan prepared by the constituent councils and approved by the Stormwater Management Authority. The Board's responsibilities extend to the ongoing maintenance and operation of stormwater infrastructure delivered by the Board under the Stormwater Management Plan. The property owner (whether that be a Council of private land owner) is responsible for maintenance and upkeep of any existing assets, all new non-stormwater assets and all landscaping components. This may require the transfer of assets to the property owner subsequent to the initial construction defects period.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions to which they apply. Material accounting policies adopted in the preparation of these financial statements are presented below and have been applied consistently unless otherwise stated.

The financial statements, except for cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

The financial statements were authorised for issue on 13 September 2023 by the members of the Board.

Critical accounting estimates

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Board's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in Note 2.

(a) Revenue recognition

Revenue from contracts with customers

The core principle of AASB 15 is that revenue is recognised on a basis that reflects the transfer of promised goods or services to customers at an amount that reflects the consideration the Board expects to receive in exchange for those goods or services. Revenue is recognised by applying a five-step model as follows:

1. Identify the contract with the customer
2. Identify the performance obligations
3. Determine the transaction price
4. Allocate the transaction price to the performance obligations
5. Recognise revenue as and when control of the performance obligations is transferred

Generally the timing of the payment for sale of goods and rendering of services corresponds closely to the timing of satisfaction of the performance obligations, however where there is a difference, it will result in the recognition of a receivable, contract asset or contract liability.

None of the revenue streams have any significant financing terms as there is less than 12 months between receipt of funds and satisfaction of performance obligations.

All revenue is stated net of the amount of goods and services tax (GST).

Note 1. Significant accounting policies (continued)

Specific revenue streams

The revenue recognition policies for the principal revenue streams of the Board are:

Operating revenue from constituent councils

Operating revenue from constituent councils is recognised as income as and when the Board becomes entitled to receive the funds. This is outlined within the Boards Annual Budget which is agreed with all constituent councils.

Grant revenue

Government grants relating to costs are deferred and recognised in profit or loss over the period necessary to match them with the costs that they are intended to compensate.

When grant revenue received meets the "enforceability" and "sufficiently specific" criteria in accordance with AASB 1058 and AASB 15, the grant revenue is recognised in the statement of financial position as a liability until the performance obligations have been met and delivered to the contributor.

Otherwise the grant is recognised as income in the statement of comprehensive income when the Board obtains control of the grant, it is probable that the economic benefits gained from the grant will flow to the Board and the amount of grant can be measured reliably.

Interest revenue

Interest revenue is recognised using the effective interest method, which for all floating rate financial assets is inherent in the instrument.

Other income

Other income is recognised on an accruals basis when the Board is entitled to it.

(b) Equity

Capital contributions

Capital contributions from constituent councils are recorded directly against equity as and when the Board becomes entitled to receive the funds. This is outlined within the Boards Annual Budget, which is agreed with all constituent councils.

(c) Income tax

The activities of the Board are exempt from taxation under the Income Tax Assessment Act.

(d) Goods and Services Tax ('GST')

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the tax authority. In this case it is recognised as part of the cost of the acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the tax authority is included in other receivables or other payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the tax authority, are presented as operating cash flows.

(e) Cash and cash equivalents

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

(f) Trade and other receivables

Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses. Trade receivables are generally due for settlement within 30 days.

Note 1. Significant accounting policies (continued)

The Board has applied the simplified approach to measuring expected credit losses, which uses a lifetime expected loss allowance. To measure the expected credit losses, trade receivables have been grouped based on days overdue.

(g) Financial instruments

Investments and other financial assets are initially measured at fair value. Transaction costs are included as part of the initial measurement, except for financial assets at fair value through profit or loss. Such assets are subsequently measured at either amortised cost or fair value depending on their classification. Classification is determined based on both the business model within which such assets are held and the contractual cash flow characteristics of the financial asset unless an accounting mismatch is being avoided.

Financial assets are derecognised when the rights to receive cash flows have expired or have been transferred and the Board has transferred substantially all the risks and rewards of ownership. When there is no reasonable expectation of recovering part or all of a financial asset, its carrying value is written off.

Financial instruments are recognised initially on the date that the Board becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification

On initial recognition, the Board classifies its financial assets into the following categories, those measured at:

- amortised cost
- fair value through profit or loss - FVTPL
- fair value through other comprehensive income - equity instrument (FVOCI - equity)
- fair value through other comprehensive income - debt investments (FVOCI - debt)

Financial assets are not reclassified subsequent to their initial recognition unless the Board changes its business model for managing financial assets.

Financial assets at amortised cost

A financial asset is measured at amortised cost only if both of the following conditions are met: (i) it is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and (ii) the contractual terms of the financial asset represent contractual cash flows that are solely payments of principal and interest.

The Board's financial assets measured at amortised cost comprise trade and other receivables and cash and cash equivalents in the statement of financial position.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income and impairment are recognised in profit or loss. Gain or loss on derecognition is recognised in profit or loss.

Impairment of financial assets

Impairment of financial assets has been determined using the simplified approach in AASB 9 which uses an estimation of lifetime expected credit losses. The Board has determined the probability of non-payment of the receivable and multiplied this by the amount of the expected loss arising from default.

The amount of the impairment is recorded in a separate allowance account with the loss being recognised in finance expense. Once the receivable is determined to be uncollectable then the gross carrying amount is written off against the associated allowance.

Brown Hill & Keswick Creeks Storm Water Board
Notes to the financial statements
As at 30 June 2023

Note 1. Significant accounting policies (continued)

Financial liabilities

The Board measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

The financial liabilities of the Board comprise trade payables.

(h) Property, plant and equipment

Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or nominal consideration, cost is determined as fair value at the date of acquisition. All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held 'ready for use'. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees, engineering design costs and all other costs incurred.

The cost of non-current assets constructed by the Board includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead. The Board considers that it controls the infrastructure assets in accordance with its Charter. The constructed infrastructure assets may be located on land owned by constituent councils or private property owners.

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds the materiality thresholds set by the Board within the capitalisation policy. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Current thresholds applicable to Board assets are as follows:

Stormwater infrastructure - \$2,000
Computer equipment - \$1,000
Office equipment - \$1,000

Subsequent Measurement

Stormwater infrastructure is subsequently measured at fair value less accumulated depreciation and impairment. Fair value is determined with regard to the asset's highest and best use (considering legal or physical restrictions imposed on the asset, public announcements or commitments made in relation to the intended use of the asset) and is determined using the current replacement cost method.

In line with the Board's capitalisation policy a valuation of infrastructure and land improvements has been undertaken as at 30 June 2023. The valuation was undertaken by Tina-James Freeman, Asset Consultant at Tonkin. Refer to Note 20 for additional information on fair value determination of stormwater infrastructure.

Computer equipment and office equipment are carried at cost less accumulated depreciation and impairment.

Depreciation

Property, plant and equipment, excluding freehold land, is depreciated on a straight-line basis over the assets useful life to the Board, commencing when the asset is ready for use.

The depreciation rates used for each class of depreciable asset are shown below:

Fixed asset class	Depreciation rate
Land improvements	0.67 - 4%
Office equipment	10%
Computer equipment	10-33%
Stormwater infrastructure	1-6.6%

Note 1. Significant accounting policies (continued)

At the end of each annual reporting period, the depreciation method, useful life and residual value of each asset is reviewed by the Project Director in consultation with the Board's Asset Consultant. In addition, the Board's Asset Capitalisation Policy is reviewed every 2 years, with the last review undertaken in June 2023. Any revisions are accounted for prospectively as a change in estimate.

(i) Impairment of non-financial assets

Non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Recoverable amount is the higher of an asset's fair value less costs of disposal and value-in-use. The value-in-use is the present value of the estimated future cash flows relating to the asset using a pre-tax discount rate specific to the asset or cash-generating unit to which the asset belongs. Assets that do not have independent cash flows are grouped together to form a cash-generating unit.

(j) Trade and other payables

These amounts represent liabilities for goods and services provided to the Board prior to the end of the financial year and which are unpaid. Due to their short-term nature they are measured at amortised cost and are not discounted. The amounts are unsecured and are usually paid within 30 days of recognition.

(k) Employee benefits

Short-term employee benefits

Provision is made for the Board's liability for employee benefits arising from services rendered by employees to the end of the reporting period.

Employee benefits that are expected to be wholly settled within one year have been measured at the amounts expected to be paid when the liability is settled.

Employee benefits expected to be settled more than one year after the end of the reporting period have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may satisfy vesting requirements. Cashflows are discounted using market yields on high quality corporate bond rates, with terms to maturity that match the expected timing of cashflows. Changes in the measurement of the liability are recognised in comprehensive income.

No accrual is made for sick leave. The Board does not make payment for untaken sick leave.

Superannuation

All superannuation schemes to which the Board makes contributions on behalf of employees are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Board.

Other long-term employee benefits

The liability for annual leave and long service leave not expected to be settled within 12 months of the reporting date are measured at the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

(l) Economic dependence

Brown Hill and Keswick Creeks Stormwater Board is dependent on its constituent councils and other funding bodies for the majority of its revenue used to achieve its objectives. At the date of this report, the Board believe that the Member Councils and other bodies will continue to support the Board.

Brown Hill & Keswick Creeks Storm Water Board
Notes to the financial statements
As at 30 June 2023

Note 1. Significant accounting policies (continued)

(m) New Accounting Standards and Interpretations not yet mandatory or early adopted

Australian Accounting Standards and Interpretations that have recently been issued or amended but are not yet mandatory, have not been early adopted by the Board for the annual reporting period ended 30 June 2023. The Board has not yet assessed the impact of these new or amended Accounting Standards and Interpretations.

Note 2. Critical accounting judgements, estimates and assumptions

The Board makes estimates and judgements during the preparation of these financial statements regarding assumptions about current and future events affecting transactions and balances.

These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information is known then the actual results may differ from the estimates.

The significant estimates and judgements made have been described below.

Allowance for expected credit losses

The allowance for expected credit losses assessment requires a degree of estimation and judgement. It is based on the lifetime expected credit loss, grouped based on days overdue, and makes assumptions to allocate an overall expected credit loss rate for each group. These assumptions include recent sales experience and historical collection rates.

The fair value of assets and liabilities classified as level 3 is determined by the use of valuation models. Level 3 inputs are unobservable inputs. These include discounted cash flow analysis or the use of observable inputs that require significant adjustments based on unobservable inputs. For further information relating to fair value measurement, refer to Note 20.

Impairment of property, plant and equipment

The Board assesses impairment of property, plant and equipment at each reporting date by evaluating conditions specific to the Board and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions.

Key estimates fair valuation of stormwater infrastructure and land improvements

Stormwater infrastructure assets are carried at fair value. As there is no market for the Board to use to determine fair value, all assets have been valued as Level 3 inputs using a cost approach. Level 3 inputs are unobservable inputs. For further information relating to fair value measurement refer to Note 20.

Note 3. Operating contributions

	2023	2022
	\$	\$
City of Mitcham	133,594	97,177
City of Burnside	133,594	97,177
City of West Torrens	133,594	97,177
The Corporation of the City of Adelaide	133,594	97,177
The Corporation of the City of Unley	133,594	97,177
	<u>667,970</u>	<u>485,885</u>

In accordance with the Charter of the Brown Hill and Keswick Creeks Stormwater Board Schedule 1, operating contributions are received equally from each of the constituent councils at an agreed rate. The total value of operating contributions to be received is agreed in the annual budget prepared by the Board.

Brown Hill & Keswick Creeks Storm Water Board
Notes to the financial statements
As at 30 June 2023

Note 4. Investment income

	2023	2022
	\$	\$
Bank Interest	349,089	59,621

Note 5. Employee Costs

	2023	2022
	\$	\$
Salaries and Wages - Board	80,500	82,000
Salaries and Wages - Employee	239,464	197,086
Superannuation contributions	33,596	27,909
Workers compensation	1,452	3,356
Employee entitlement costs	15,378	6,616
Total Employee costs	370,390	316,967

Note 6. Materials, Contracts & Other Expenses

	2023	2022
	\$	\$
Contractor & Consultant Services	23,056	13,602
Meeting Room Hire and Teleconference	1,256	1,142
Financial Services	33,164	40,391
Insurance - Mutual Liability Scheme	48,981	46,649
IT Services	4,718	2,398
Legal Services	10,422	13,878
Office expenses, Printing and Postage	2,966	1,516
PR, Website and Graphic Design	12,068	9,683
Professional Development	1,182	1,129
Asset Operating Costs & Maintenance	172,829	71,345
Asset Management Plan & Valuations	10,470	21,654
Business Case & Funding Campaign	-	203,497
Cyber security cost	-	38,995
Prescribed Expenses - Audit Remuneration	5,270	5,150
Sundry	648	612
Total Materials, Contracts & Other Expenses	327,030	471,641

Note 7. Finance costs

	2023	2022
	\$	\$
Bank fees	204	213
Interest expenses	-	7
Total finance costs	204	220

Brown Hill & Keswick Creeks Storm Water Board
Notes to the financial statements
As at 30 June 2023

Note 8. Depreciation

	2023 \$	2022 \$
Infrastructure and land improvements	192,947	86,279
Office equipment	605	-
	<u>193,552</u>	<u>86,279</u>

Note 9. Capital Funding / Grants for New / Upgraded assets

	2023 \$	2022 \$
Stormwater Management Authority	-	5,000,000
Federal Funding (i)	585,986	-
	<u>585,986</u>	<u>5,000,000</u>

(i) Total Federal funding received during the year is \$4,120,105. Of the total amount received, only \$585,986 is recognised as revenue and the balance \$3,534,119 is recorded as payments received in advance at Note 14 'Trade and other payables'.

Note 10. Asset disposal

	2023 \$	2022 \$
Carrying amount of assets transferred to council	<u>1,417,180</u>	<u>-</u>

Note 11. Cash and cash equivalents

	2023 \$	2022 \$
<i>Current assets</i>		
Cash at bank and in hand	<u>10,151,401</u>	<u>9,502,569</u>

As at 30 June 2023, cash held includes an amount of \$8,803,000 (2022: \$1,920,000) which is restricted for the purpose of approved capital development projects (refer to Note 24 'Commitments').

Brown Hill & Keswick Creeks Storm Water Board
Notes to the financial statements
As at 30 June 2023

Note 12. Trade and other receivables

	2023	2022
	\$	\$
<i>Current assets</i>		
Trade receivables	-	230,802
GST receivable	248,626	190,981
Accrued revenue	33,344	7,276
Prepayments	13,551	12,245
	<u>295,521</u>	<u>441,304</u>

The carrying value of trade receivables is considered a reasonable approximation of fair value due to the short-term nature of the balances.

The maximum exposure to credit risk at the reporting date is the fair value of each class of receivable in the financial statements.

Note 13. Infrastructure, property, plant and equipment

	2023	2022
	\$	\$
<i>Non-current assets</i>		
Infrastructure and Land Improvements - at independent valuation	26,728,566	21,226,430
Infrastructure and Land Improvements - accumulated depreciation	(318,047)	(148,436)
	<u>26,410,519</u>	<u>21,077,994</u>
Computer equipment - at cost	2,454	4,493
Less: Accumulated depreciation	(605)	(4,493)
	<u>1,849</u>	<u>-</u>
Capital works-in-progress	4,257,119	4,708,429
	<u>30,669,487</u>	<u>25,786,423</u>

Brown Hill & Keswick Creeks Storm Water Board
Notes to the financial statements
As at 30 June 2023

Note 13. Infrastructure, property, plant and equipment (continued)

Reconciliations

Reconciliations of the written down values at the beginning and end of the current and previous financial year are set out below:

	Capital Works in Progress \$	Infrastructure and Land Improvements \$	Office Equipment \$	Total \$
Balance at 1 July 2021	4,916,640	8,717,743	-	13,634,383
Additions	11,645,539	463,605	-	12,109,144
Transfers in/(out)	(11,853,750)	11,853,750	-	-
Revaluation increments	-	129,175	-	129,175
Depreciation expense	-	(86,279)	-	(86,279)
Balance at 30 June 2022	4,708,429	21,077,994	-	25,786,423
Additions	6,303,763	25,841	2,454	6,332,058
Transfers in/(out)	(6,755,073)	6,755,073	-	-
Revaluation increments	-	161,738	-	161,738
Disposals	-	(1,417,180)	-	(1,417,180)
Depreciation expense	-	(192,947)	(605)	(193,552)
Balance at 30 June 2023	4,257,119	26,410,519	1,849	30,669,487

Valuations of land and buildings

In line with the Board's capitalisation policy a valuation of completed infrastructure and land improvements was undertaken as at 30 June 2023. The valuation was undertaken by Tina-James Freeman, Asset Consultant at Tonkin. The valuation basis used for the infrastructure and land improvement assets is the depreciated replacement cost basis. Following agreement between the Board and the Owners Executive Group of the Constituent Councils regarding ongoing maintenance responsibilities, some assets delivered by the Board were handed over to the property owner during the year. These assets include non-stormwater infrastructure such as footbridges, boardwalks and pathways. Assets located at Upper Brown Hill Creek- Hawthorn Reserve and the South Park Lands wetland and creek works sites have been handed over to the Cities of Mitcham and Adelaide. The carrying value of those assets handed over to the property owner at 30 June 2023 is \$1,417,180. As further work packages are completed on public and privately owned land, there will continue to be assets delivered by the Board that are returned to the responsibility of the property owner.

	2023 \$	2022 \$
Capital works-in-progress		
South Parklands Stormwater	-	3,806,423
Reference Design	896,838	744,629
Lower Brown Hill Creek - Package 1	1,928,857	3,135
Upper Brown Hill Creek - Area 3A Millswood	1,382,371	107,369
Upper Brown Hill Creek - Area 1C Forestville	49,053	46,873
	<u>4,257,119</u>	<u>4,708,429</u>

Brown Hill & Keswick Creeks Storm Water Board
Notes to the financial statements
As at 30 June 2023

Note 14. Trade and other payables

	2023	2022
	\$	\$
<i>Current liabilities</i>		
Trade payables	223,822	180,862
Accrued expenses	229,703	341,129
Credit card	(524)	(837)
PAYG payable	5,882	8,899
Superannuation payable	8,386	7,027
Payments received in advance (capital grants)	3,534,119	-
	<u>4,001,388</u>	<u>537,080</u>

Trade and other payables are unsecured, non-interest bearing and are normally settled within 30 days. The carrying value of trade and other payables is considered a reasonable approximation of fair value due to the short-term nature of the balances.

Note 15. Provisions

	2023	2022
	\$	\$
<i>Current liabilities</i>		
Provision for annual leave	30,719	25,407
<i>Non-current liabilities</i>		
Provision for long service leave	10,066	-
	<u>40,785</u>	<u>25,407</u>

Note 16. Capital contributions of constituent councils

	2023	2022
	\$	\$
City of Mitcham	2,031,991	1,786,991
City of Burnside	2,438,389	2,144,389
City of West Torrens	9,956,754	8,756,254
Corporation of the City of Adelaide	1,625,593	1,429,593
Corporation of the City of Unley	4,267,180	3,752,680
Total Contributions by Owners	<u>20,319,907</u>	<u>17,869,907</u>
	2023	2022
	\$	\$
City of Mitcham Movement Table		
Opening balance	1,786,991	1,386,991
Contributions	245,000	400,000
	<u>2,031,991</u>	<u>1,786,991</u>

Brown Hill & Keswick Creeks Storm Water Board
Notes to the financial statements
As at 30 June 2023

Note 16. Capital contributions of constituent councils (continued)

	2023	2022
	\$	\$
City of Burnside Movement Table		
Opening balance	2,144,389	1,664,389
Contributions	294,000	480,000
	<u>2,438,389</u>	<u>2,144,389</u>
	2023	2022
	\$	\$
City of West Torrens Movement Table		
Opening balance	8,756,254	6,796,254
Contributions	1,200,500	1,960,000
	<u>9,956,754</u>	<u>8,756,254</u>
	2023	2022
	\$	\$
Corporation of the City of Adelaide Movement Table		
Opening balance	1,429,593	1,109,593
Contributions	196,000	320,000
	<u>1,625,593</u>	<u>1,429,593</u>
	2023	2022
	\$	\$
Corporation of City of Unley Movement Table		
Opening balance	3,752,680	2,912,680
Contributions	514,500	840,000
	<u>4,267,180</u>	<u>3,752,680</u>

Capital contributions of constituent councils are payments received for investing in infrastructure. The rates of contributions are agreed in the Charter of the Board.

Summary of capital contributions of constituent councils received during the year:

	2023	2022
	\$	\$
City of Mitcham	245,000	400,000
City of Burnside	294,000	480,000
City of West Torrens	1,200,500	1,960,000
City of Adelaide	196,000	320,000
City of Unley	514,500	840,000
	<u>2,450,000</u>	<u>4,000,000</u>

Brown Hill & Keswick Creeks Storm Water Board
Notes to the financial statements
As at 30 June 2023

Note 17. Asset revaluation reserve

	2023	2022
	\$	\$
Infrastructure and land improvement		
Opening balance 1 July	408,652	279,477
Net increment/(decrement)	161,738	129,175
	<u>570,390</u>	<u>408,652</u>
Closing balance 30 June	<u>570,390</u>	<u>408,652</u>

Note 18. Capital funding and grants

	2023	2022
	\$	\$
Opening balance	16,638,521	11,638,521
Transfer from accumulated surplus	585,927	5,000,000
	<u>17,224,448</u>	<u>16,638,521</u>

Capital funding and grants reserve records the total revenue recognised from the funding providers for capital works to date.

Note 19. Financial instruments

Financial risk management objectives

The Board is exposed to a variety of financial risks through its use of financial instruments. The most significant financial risks to which the Board is exposed to are described below:

Specific risks

- Liquidity risk
- Credit risk

Financial instruments used

The principal categories of financial instrument used by the Board are:

- Trade receivables
- Cash at bank
- Trade and other payables

Objectives, policies and processes

The Board Members have overall responsibility for the establishment of the Board's financial risk management framework. This includes the development of policies covering financial governance and the identification and management of financial risk in accordance with the Board's risk management policy.

Details of significant accounting policies and methods adopted including the criteria for the recognition, the basis of measurement and the basis on which income and expenses are recognised with respect to each class of financial asset, financial liability and equity instruments are disclosed in note 1 Summary of Significant Accounting Policies.

Mitigation strategies for specific risks faced are described below:

Brown Hill & Keswick Creeks Storm Water Board
Notes to the financial statements
As at 30 June 2023

Note 19. Financial instruments (continued)

Credit risk

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in a financial loss to the Board.

Credit risk arises from cash and cash equivalents, deposits with banks and financial institutions, as well as credit exposure to customers, including outstanding receivables and committed transactions.

The credit risk for liquid funds and other short-term financial assets is considered negligible, since the counterparties are reputable banks with high quality external credit ratings.

Credit risk is managed through maintaining procedures to regularly monitor the financial stability of customers and counterparties. There is no collateral held by the Board securing trade and other receivables.

Liquidity risk

Liquidity risk arises from the management of working capital. It is the risk that the Board will encounter difficulty in meeting its financial obligations as they fall due.

The Board manages this risk by preparing and monitoring budgets, only investing surplus cash with major financial institutions and proactively monitoring the recovery of unpaid debts.

At the reporting date, the Board has sufficient liquid resources to meet its obligations under all reasonably expected circumstances. The following table depicts the categorisation of financial instruments held by the Board, noting that due to the nature of the balances held, carrying value is equal to fair value:

	2023	2022
	\$	\$
Financial assets		
Held at amortised cost		
Cash and cash equivalents (due less than 1 year)	10,151,401	9,502,569
Trade and other receivables (due less than 1 year)	295,521	441,304
Total financial assets	10,446,922	9,943,873
	2023	2022
	\$	\$
Financial liabilities		
Held at amortised cost		
Trade and other payables	467,269	537,080

Remaining contractual maturities

The table below reflects the undiscounted contractual maturity analysis for financial liabilities:

	Weighted average interest rate %	1 year or less \$	Between 1 and 2 years \$	Between 2 and 5 years \$	Over 5 years \$	Remaining contractual maturities \$
2023						
Non-derivatives						
<i>Non-interest bearing</i>						
Trade and other payables (excluding estimated annual leave)	-	467,269	-	-	-	467,269
Total non-derivatives		467,269	-	-	-	467,269

Brown Hill & Keswick Creeks Storm Water Board
Notes to the financial statements
As at 30 June 2023

Note 19. Financial instruments (continued)

	Weighted average interest rate %	1 year or less \$	Between 1 and 2 years \$	Between 2 and 5 years \$	Over 5 years \$	Remaining contractual maturities \$
2022						
Non-derivatives						
<i>Non-interest bearing</i>						
Trade and other payables (excluding estimated annual leave)	-	537,080	-	-	-	537,080
Total non-derivatives		537,080	-	-	-	537,080

The timing of expected outflows is not expected to be materially different from contracted cashflows.

Note 20. Fair value measurement

When an asset or liability, financial or non-financial, is measured at fair value for recognition or disclosure purposes, the fair value is based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date; and assumes that the transaction will take place either: in the principal market; or in the absence of a principal market, in the most advantageous market.

Fair value is measured using the assumptions that market participants would use when pricing the asset or liability, assuming they act in their economic best interests. For non-financial assets, the fair value measurement is based on its highest and best use. Valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, are used, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Assets and liabilities measured at fair value are classified into three levels, using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. Classifications are reviewed at each reporting date and transfers between levels are determined based on a reassessment of the lowest level of input that is significant to the fair value measurement.

For recurring and non-recurring fair value measurements, external valuers may be used when internal expertise is either not available or when the valuation is deemed to be significant. External valuers are selected based on market knowledge and reputation. Where there is a significant change in fair value of an asset or liability from one period to another, an analysis is undertaken, which includes a verification of the major inputs applied in the latest valuation and a comparison, where applicable, with external sources of data.

Fair value hierarchy

Infrastructure and land improvements are carried at fair value. AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a 'level' in the fair value hierarchy as follows:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly

Level 3: Unobservable inputs for the asset or liability

Brown Hill & Keswick Creeks Storm Water Board
Notes to the financial statements
As at 30 June 2023

Note 20. Fair value measurement (continued)

In determining fair values for infrastructure and land improvements there is no known market for these assets, and they are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience, or on industry construction guides where these are more appropriate; and
- The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by the Board.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques. Accordingly, the fair value of all assets within the infrastructure and land improvements class are considered Level 3 in the fair value hierarchy.

Note 21. Key management personnel disclosures

Compensation

Key management personnel of the Board include the Project Director and members of the Board appointed under section 112 of the Local Government Act 1999. The aggregate compensation made to key management personnel of the Board is set out below:

	2023	2022
	\$	\$
Short-term employee benefits	284,774	238,286
Post-employment benefits	29,901	23,829
	<u>314,675</u>	<u>262,115</u>

Note 22. Remuneration of auditors

During the financial year the following fees were paid or payable for services provided by , the auditor of the Board:

	2023	2022
	\$	\$
Audit remuneration	<u>5,270</u>	<u>5,150</u>

Note 23. Contingent liabilities

In the opinion of the Board Members, the Board is unaware of any liability, contingent or otherwise, which has not already been recorded elsewhere in this financial report at 30 June 2023 (30 June 2022 : None).

Note 24. Commitments

	2023	2022
	\$	\$
South Park Lands		
Park 16 - Wetland	300,000	600,000
Park 20 - Creek works	-	1,000,000
Project management	45,000	100,000
	<u>345,000</u>	<u>1,700,000</u>

Brown Hill & Keswick Creeks Storm Water Board
Notes to the financial statements
As at 30 June 2023

Note 24. Commitments (continued)

	2023	2022
	\$	\$
Other capital commitments		
UBHC Millswood	1,973,000	-
UBHC Forestville	655,000	-
LBHC Packages 1-3	5,427,000	-
	<u>8,055,000</u>	<u>-</u>
	2023	2022
	\$	\$
Reference design		
Engineering Services	50,000	144,000
Consultant Services	200,000	24,000
Geotech	3,000	36,000
Legal	-	4,000
Project management	150,000	12,000
	<u>403,000</u>	<u>220,000</u>
	2023	2022
	\$	\$
Total contracted commitments	<u>8,803,000</u>	<u>1,920,000</u>

All contracted commitments noted above are expected to be paid within the next twelve months.

The Authority was awarded a \$10 million grant from the Commonwealth Government in FY2022 and these funds are being provided over 3 financial years (FY2023, FY2024 and FY2025) to contribute toward the delivery of Packages 1, 2 and 3 of the Lower Brown Hill Creek upgrades.

Note 25. Related parties

Key management personnel

Disclosures relating to key management personnel are set out in note 21.

There were no transactions with related parties during the current and previous financial year.

Other related parties include close family members of key management personnel and entities that are controlled or significantly influenced by those key management personnel or their close family members. There were no transactions with other related parties for the year ending 30 June 2023 (2022: Nil).

Note 26. Statutory Information

The registered office and principal place of business of the Board is:
Brown Hill & Keswick Creeks Stormwater Board
PO Box 124 Unley SA 5061

Note 27. Events after the reporting period

No matter or circumstance has arisen since 30 June 2023 that has significantly affected, or may significantly affect the Board's operations, the results of those operations, or the Board's state of affairs in future financial years.

Brown Hill & Keswick Creeks Storm Water Board
Notes to the financial statements
As at 30 June 2023

Note 28. Reconciliation of net surplus/(deficit) to net cash from/(used in) operating activities

	2023	2022
	\$	\$
Net surplus/(deficit) for the year	(705,311)	5,134,004
Adjustments for:		
Depreciation and amortisation	193,552	86,279
Capital funding / grants	(585,986)	(5,000,000)
Physical resources received free of charge	-	(463,605)
Net loss on disposal of non-current assets	1,417,180	-
Change in operating assets and liabilities:		
Decrease/(increase) in trade and other receivables	173,156	(150,964)
Increase in accrued revenue	(26,068)	(7,276)
Increase in prepayments	(1,306)	(12,245)
Increase in employee benefits	15,378	6,616
Increase/(decrease) in trade and other payables (excluding income in advance relating to capital grants)	(69,810)	37,803
Net cash from/(used in) operating activities	<u>410,785</u>	<u>(369,388)</u>

Brown Hill & Keswick Creeks Storm Water Board
Certification of auditor independence
As at 30 June 2023

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Brown Hill and Keswick Creeks Stormwater Board for the year ended 30 June 2023, the Board's Auditor, Dean Newbery & Partners has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.


Judith Choate (Sep 14, 2023 19:33 GMT+9.5)

Judith Choate
Board Member
14 September 2023


Geoff Vogt (Sep 14, 2023 20:41 GMT+9.5)

Geoff Vogt
Board Member
14 September 2023

Independent Auditor's Report

To the members of the Brown Hill Keswick Creeks Stormwater Board

Opinion

We have audited the accompanying financial report of the Brown Hill Keswick Creeks Stormwater Board (the Authority), which comprises the statement of financial position as at 30 June 2023, statement of comprehensive income, statement of changes in equity, the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information, and the Certification of the Financial Statements.

In our opinion, the financial report presents fairly, in all material aspects, the financial position of the Authority as at 30 June 2023, and its financial performance and its cash flows for the year then ended in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulation 2011* and the Australian Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described as in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Authority in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants (Including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Authority's Responsibility for the Financial Report

The Authority is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* and for such internal control as the Authority determines is necessary to enable the preparation of the financial report to be free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Authority is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the Authority either intends to liquidate the Authority or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the Authority's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that the audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Authority.
- Conclude on the appropriateness of the Authority's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Authority's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Authority to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

DEAN NEWBERY



SAMANTHA CRETEN
Director

19/09/2023









3 BHKCSB Financial Statements 30-06-2023 V8

Final Audit Report

2023-09-14

Created:	2023-09-14
By:	Paula Foy (paula.foy@bhkcstormwater.com.au)
Status:	Signed
Transaction ID:	CBJCHBCAABAA9ds8ThMyGRVBussCBIDV8j_VLHiYXx04

"3 BHKCSB Financial Statements 30-06-2023 V8" History

-  Document created by Paula Foy (paula.foy@bhkcstormwater.com.au)
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ABN 95 889 305 856



**General purpose
financial statements**

30 June 2023

City of West Torrens

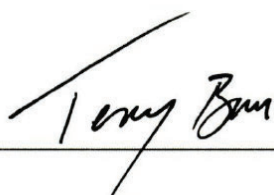
General Purpose Financial Statements for the year ended 30 June 2023

Certification of Financial Statements

We have been authorised by the Council to certify the financial statements in their final form.

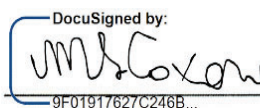
In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2023 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.



Terry Buss PSM
Chief Executive Officer

14 November 2023



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Michael Coxon
Mayor

14 November 2023

General Purpose Financial Statements

for the year ended 30 June 2023

Understanding Council's Financial Statements

Introduction

Each year, individual Local Governments across South Australia are required to present a set of audited Financial Statements to their Council and Community.

About the Certification of Financial Statements

The Financial Statements must be certified by the Chief Executive Officer and Mayor as "presenting a true and fair view" of the Council's financial results for the year and ensuring both responsibility for and ownership of the Financial Statements across Council.

What you will find in the Statements

The Financial Statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2023.

The format of the Financial Statements is standard across all South Australian Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards and the requirements as set down in the South Australia Model Financial Statements.

The Financial Statements incorporate 4 "primary" financial statements:

1. **A Statement of Comprehensive Income**
A summary of Council's financial performance for the year, listing all income & expenses.
2. **A Statement of Financial Position**
A 30 June snapshot of Council's financial position including its assets & liabilities.
3. **A Statement of Changes in Equity**
The overall change for the year (in dollars) of Council's "net wealth".
4. **A Statement of Cash Flows**
Indicates where Council's cash came from and where it was spent.

About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the 4 Primary Financial Statements.

About the Auditor's Reports

Council's Financial Statements are required to be audited by external accountants (that generally specialise in Local Government).

In South Australia, the Auditor provides an audit report, with an opinion on whether the Financial Statements present fairly the Council's financial performance and position.

About the Independence Certificates

Council's Financial Statements are also required to include signed Certificates by both the Council and the Auditors that the Council's Auditor has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*.

Who uses the Financial Statements?

The Financial Statements are publicly available documents and are used by (but not limited to) Councillors, Residents and Ratepayers, Employees, Suppliers, Contractors, Customers, the Local Government Association of South Australia, the SA Local Government Grants Commission, and Financiers including Banks and other Financial Institutions.

Under the *Local Government Act 1999* the Financial Statements must be made available at the principal office of the Council and on Council's website.

Statement of Comprehensive Income

for the year ended 30 June 2023

\$ '000	Notes	2023	2022
Income			
Rates	2a	64,922	62,413
Statutory charges	2b	2,153	2,198
User charges	2c	1,851	1,586
Grants, subsidies and contributions - capital	2g	—	1,033
Grants, subsidies and contributions - operating	2g	4,424	5,195
Investment income	2d	933	6
Reimbursements	2e	450	319
Other income	2f	154	110
Net gain - equity accounted council businesses	19(a)	25	—
Total income		74,912	72,860
Expenses			
Employee costs	3a	23,251	22,644
Materials, contracts and other expenses	3b	29,630	27,836
Depreciation, amortisation and impairment	3c	17,279	16,091
Finance costs	3d	976	1,017
Net loss - equity accounted council businesses	19(a)	—	66
Total expenses		71,136	67,654
Operating surplus / (deficit)		3,776	5,206
Physical resources received free of charge	2i	—	39
Asset disposal and fair value adjustments	4	(3,240)	238
Amounts received specifically for new or upgraded assets	2g	649	3,514
Net surplus / (deficit)		1,185	8,997
Other comprehensive income			
Amounts which will not be reclassified subsequently to operating result			
Changes in revaluation surplus - I, PP&E	9a	30,827	27,421
Share of other comprehensive income - equity accounted council businesses	19	(166)	1,093
Total amounts which will not be reclassified subsequently to operating result		30,661	28,514
Total other comprehensive income		30,661	28,514
Total comprehensive income		31,846	37,511

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Statement of Financial Position

as at 30 June 2023

\$ '000	Notes	2023	2022
ASSETS			
Current assets			
Cash and cash equivalent assets	5a	16,627	23,708
Trade and other receivables	5b	5,791	5,382
Other financial assets	5c	1,679	1,556
Inventories	5d	21	28
Total current assets		24,118	30,674
Non-current assets			
Trade and other receivables	6a	249	250
Equity accounted investments in council businesses	6b	18,166	17,232
Other non-current assets	6c	12,544	9,344
Infrastructure, property, plant and equipment	7	854,698	821,271
Total non-current assets		885,657	848,097
TOTAL ASSETS		909,775	878,771
LIABILITIES			
Current liabilities			
Trade and other payables	8a	17,687	17,435
Borrowings	8b	1,953	1,878
Provisions	8c	5,329	5,332
Total current liabilities		24,969	24,645
Non-current liabilities			
Borrowings	8b	31,275	32,465
Provisions	8c	229	252
Total non-current liabilities		31,504	32,717
TOTAL LIABILITIES		56,473	57,362
Net assets		853,302	821,409
EQUITY			
Accumulated surplus		110,367	118,145
Asset revaluation reserves	9a	692,340	661,513
Other reserves	9b	50,595	41,751
Total council equity		853,302	821,409
Total equity		853,302	821,409

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Statement of Changes in Equity

for the year ended 30 June 2023

\$ '000	Notes	Accumulated surplus	Asset revaluation reserve	Other reserves	Total equity
2023					
Balance at the end of previous reporting period		118,145	661,513	41,751	821,409
Net surplus / (deficit) for year		1,185	—	—	1,185
Other comprehensive income					
Share of OCI - equity accounted council businesses		(166)	79	—	(87)
Other movements		252	—	—	252
- Gain (Loss) on Revaluation of I,PP&E	7a	—	30,748	—	30,748
IPP&E impairment (expense) / recoupments offset to ARR	7a	—	—	—	—
Transfer to accumulated surplus on sale of I,PP&E	9a	—	—	—	—
Other equity adjustments - equity accounted council businesses	19	(205)	—	—	(205)
Other comprehensive income		(119)	30,827	—	30,708
Total comprehensive income		1,066	30,827	—	31,893
Transfers between reserves		(8,844)	—	8,844	—
Balance at the end of period		110,367	692,340	50,595	853,302
2022					
Balance at the end of previous reporting period		121,199	637,692	23,308	782,199
Net surplus / (deficit) for year		8,997	—	—	8,997
Other comprehensive income					
Share of OCI - equity accounted council businesses		1,093	63	—	1,156
Other movements		210	—	—	210
- Gain (Loss) on Revaluation of I,PP&E	7a	—	27,358	—	27,358
IPP&E impairment (expense) / recoupments offset to ARR	7a	—	—	—	—
Transfer to accumulated surplus on sale of I,PP&E	9a	3,600	(3,600)	—	—
Other equity adjustments - equity accounted council businesses	19	1,489	—	—	1,489
Other comprehensive income		6,392	23,821	—	30,213
Total comprehensive income		15,389	23,821	—	39,210
Transfers between reserves		(18,443)	—	18,443	—
Balance at the end of period		118,145	661,513	41,751	821,409

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Statement of Cash Flows

for the year ended 30 June 2023

\$ '000	Notes	2023	2022
Cash flows from operating activities			
<u>Receipts</u>			
Rates receipts		64,814	62,936
Statutory charges		2,153	2,417
User charges		1,851	1,744
Grants, Subsidies and Contributions (operating purpose)		4,419	4,671
Investment receipts		933	6
Reimbursements		450	350
Other receipts		5,704	3,943
<u>Payments</u>			
Payments to employees		(23,290)	(22,302)
Payments for materials, contracts and other expenses		(35,238)	(25,536)
Finance payments		(976)	(1,017)
Net cash provided by (or used in) operating activities	11b	20,820	27,212
Cash flows from investing activities			
<u>Receipts</u>			
Grants utilised for capital purposes		—	1,033
Amounts received specifically for new or upgraded assets		649	3,514
Sale of replaced assets		298	—
Sale of surplus assets		—	4,472
Net disposal of investment securities		—	128
Distributions Received from Equity Accounted Council Businesses		25	2,589
<u>Payments</u>			
Expenditure on renewal/replacement of assets		(11,171)	(9,984)
Expenditure on new/upgraded assets		(14,749)	(9,325)
Net purchase of investment securities		(123)	—
Loans made to community groups		—	(263)
Capital contributed to equity accounted Council businesses		(934)	(4,539)
Net cash provided (or used in) investing activities		(26,005)	(12,375)
Cash flows from financing activities			
<u>Receipts</u>			
Proceeds from bonds and deposits		—	1
<u>Payments</u>			
Repayments of Borrowings		(1,531)	(1,482)
Repayment of lease liabilities		(360)	(329)
Repayment of bonds and deposits		(5)	—
Net cash provided by (or used in) financing activities		(1,896)	(1,810)
Net increase (decrease) in cash held		(7,081)	13,027
plus: cash & cash equivalents at beginning of period		23,708	10,681
Cash and cash equivalents held at end of period	11a	16,627	23,708

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

(1) Basis of preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared on a going concern basis using the historical cost convention in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011* dated 21 November 2023

1.2 Critical accounting estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Council's accounting policies.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of these Notes.

1.3 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

(2) The local government reporting entity

City of West Torrens is incorporated under the South Australian Local Government Act 1999 and has its principal place of business at 165 Sir Donald Bradman Drive. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

The principal activity and entity conducted, other than in the Council's own name that has been included in this consolidated financial statement is Max and Bette Mendelson Foundation. The Max and Bette Mendelson foundation is a charitable fund established under a Deed of Charitable Trust, and it is dedicated in perpetuity to the promotion and encouragement of education in conjunction with South Australian universities. Foundation funds were bequeathed to the City of West Torrens as the legal Trustee under the terms of the Trust Deed. Given the Max and Bette Mendelson Foundation is a charitable trust, no profits are distributed to beneficiaries and are retained in Equity of the Statement of Financial Position.

Other entities in which Council has an interest but does not control are reported in Note 19.

(3) Income recognition

The Council recognises revenue under *AASB 1058 Income of Not-for-Profit Entities* (AASB 1058) or *AASB 15 Revenue from Contracts with Customers* (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Council expects to be entitled in a contract with a customer.

In other cases, AASB 1058 applies when a not-for-profit (NFP) entity enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the council to acquire or construct a recognisable non-financial asset that is to be controlled by the council. In this case, the council recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 1. Summary of Significant Accounting Policies (continued)

In recent years the payment of untied grants (financial assistance grants / local roads / supplementary grants) has varied from the annual allocation as shown in the table below:

	Cash Payment Received	Annual Allocation	Difference
2017/18	\$2,655,441	\$991,628	+\$1,663,813
2018/19	\$1,623,252	\$2,174,183	- \$550,931
2019/20	\$1,950,066	\$1,904,919	+\$45,147
2020/21	\$2,329,087	\$1,274,249	+\$1,054,838
2021/22	\$2,707,793	\$2,013,310	+\$694,483
2022/23	\$2,857,730	\$2,114,595	+\$743,135

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 15 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

Construction contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

For works undertaken on a fixed price contract basis, revenues are recognised over time using the input method, with costs incurred compared to total expected costs used as a measure of progress. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

(4) Cash, cash equivalents and other financial instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the *Local Government Act 1999*. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition, except for trade receivables from a contract with a customer, which are measured at the transaction price. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

Max & Bette Mendelson Foundation Investment Portfolio comprises listed securities and managed funds that are principally held for long-term income yields. Investment Portfolio is carried at fair value and is administered and reported by BT Panorama which is part of the Westpac Group. Annual changes in the fair value of Investment Portfolio are recorded in the "Market Movement on Investments" as part of Investment Income.

FMD Financial Pty Ltd / FMD Advisory Services Pty Ltd (AFSL No. 232977) is the investment adviser to the Mendelson Foundation and investments decisions are governed by the Mendelson Foundation Investment Policy (last updated March 2022).

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 1. Summary of Significant Accounting Policies (continued)

(5) Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential.

(6) Infrastructure, property, plant and equipment

6.1 Initial recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life.

Examples of capitalisation thresholds applied during the year are given below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	\$2,000
Other Plant & Equipment	\$2,000
Buildings	\$10,000
Infrastructure	\$10,000

6.3 Subsequent recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

6.4 Depreciation of non-current assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are listed below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

Plant, Furniture & Equipment

Furniture, Equipment and Fittings	2 to 50 years
Plant & Equipment	2 to 30 years

Building & Other Structures

Buildings and Components	10 to 100 years
Other Structures	10 to 100 years

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 1. Summary of Significant Accounting Policies (continued)

Infrastructure

Land Improvements including Park and Other Structures	10 to 80 years
Sealed Roads – Surface	15 to 50 years
Sealed Roads – Structure	55 to 80 years
Other Transport	10 to 70 years
Footpaths, Kerb, Gutter and Cycle Tracks	10 to 80 years
Stormwater	25 to 100 years
Glenelg to Adelaide Pipeline	50 years
Bridges	35 to 100 years

Other Assets

Artworks	80 to 100 years
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6.5 Impairment

Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use). Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

6.6 Borrowing costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with *AASB 123 Borrowing Costs*. The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

(7) Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

(8) Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred and are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method.

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 1. Summary of Significant Accounting Policies (continued)

(9) Employee benefits

9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted avg. discount rate 4.09% (2022, 0.10%)

Where an Award has a payout clause on termination there has been a accrual made for peronal leave using government guaranteed securities rates. Where there is no payout clause on termination no accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Hostplus Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

(10) Leases

The Council assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

10.1 Council as a lessee

The Council recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

i) Right-of-Use-Assets

The Council recognises right-of-use assets at the commencement date of the lease. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, lease payments made at or before the commencement date less any lease incentives received and the estimate of costs to be incurred to restore the leased asset. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, as follows:

Plant and equipment	3 to 5 years
Land	0 to 48 years

The right-of-use assets are also subject to impairment. Refer to the accounting policies above - Impairment of non-financial assets.

ii) Lease Liabilities

At the commencement date of the lease, the Council recognises lease liabilities measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, the Council uses its incremental borrowing rate or the interest rate implicit in the lease.

iii) Short-term leases and leases of low-value assets

The Council applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date). It also applies the low-value assets

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 1. Summary of Significant Accounting Policies (continued)

recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

(11) Equity accounted Council businesses

Council participates in cooperative arrangements with other Councils for the provision of services and facilities. Council's interests in cooperative arrangements, which are only recognised if material, are accounted for in accordance with AASB 128 and set out in detail in Note 19.

Council reviewed the Equity Accounting in 2022-23 and reinstatement of equity for 2021-22 has occurred. Refer to Reinstatement Note for full details.

(12) GST implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

(13) New accounting standards and UIG interpretations

Standards issued by the AASB not yet effective

The AASB has issued Australian Accounting Standards and Interpretations which are not effective at 30 June 2023, these standards have not been adopted by Council and will be included in the financial statements on their effective date. Where the standard is expected to have a significant impact for Council then further information has been provided in this note.

The following list identifies all the new and amended Australian Accounting Standards, and Interpretation, that were issued but not yet effective at the time of compiling these illustrative statements that could be applicable to Councils.

Effective for NFP annual reporting periods beginning on or after 1 January 2024

- *AASB 2022-5 Amendments to Australian Accounting Standards - Lease Liability in a Sale and Leaseback.* (This Standard makes amendments to AASB 16 Leases, February 2016. These amendments arise from the issuance of International Financial Reporting Standard Lease Liability in a Sale and Leaseback (Amendments to IFRS 16) by the International Accounting Standards Board (IASB) in September 2022)
- *AASB 2022-10 Amendments to Australian Accounting Standards - Fair Value Measurement of Non-Financial Assets of Not-for-Profit Public Sector Entities* (This Standard makes amendments to AASB 13 Fair Value Measurement, August 2015 for application by not-for profit public sector)

Effective for NFP annual reporting periods beginning on or after 1 January 2026 for public sector

- *AASB 2022-9 Amendments to Australian Accounting Standards – Insurance Contracts in the Public Sector.* (This Standard amends AASB 17 Insurance Contracts, July 2017 and AASB 1050 Administered Items, December 2007 to include modifications related to the application of AASB 17 by public sector entities. This Standard also amends the following Standards to remove the temporary consequential amendments set out in AASB 2022-8 Amendments to Australian Accounting Standards – Insurance Contracts: Consequential Amendments since AASB 4 Insurance Contracts, August 2015 and AASB 1023 General Insurance Contracts, July 2004 do not apply to public sector entities for periods beginning on or after 1 July 2026: AASB 1 First-time Adoption of Australian Accounting Standards, July 2015, AASB 3 Business Combinations, August 2015, AASB 5 Non-current Assets Held for Sale and Discontinued Operations, August 2015, AASB 7 Financial Instruments: Disclosures, August 2015, AASB 9 Financial Instruments, December 2014, AASB 15 Revenue from Contracts with Customers, December 2014, AASB 119 Employee Benefits, August 2015, AASB 132 Financial Instruments: Presentation, August 2015, AASB 136 Impairment of Assets, August 2015, AASB 137 Provisions, Contingent Liabilities and Contingent Assets, August 2015, AASB 138 Intangible Assets, August 2015, AASB 1057 Application of Australian Accounting Standards, July 2015, AASB 1058 Income of Not-for-Profit Entities, December 2016)

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 1. Summary of Significant Accounting Policies (continued)

(14) Comparative figures

To ensure comparability with the current reporting period's figures, some comparative period line items and amounts may have been reclassified or individually reported for the first time within these financial statements and/or the notes.

There have been adjustments to 2022 to reflect changes in accounting treatment for Local Roads and Community Infrastructure grant funding, the prepayment of rates income received and equity accounting for Brownhill Keswick Creek Stormwater Board.

A change in accounting treatment for derecognition of infrastructure assets have also been made in 2023. The profit or loss of derecognising infrastructure assets is recognized in other comprehensive income instead of revaluation reserve.

This is as a result of updating accounting treatment as per the 2023 South Australian Model Financial Statements.

(15) Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 2. Income

\$ '000	2023	2022
(a) Rates		
General rates		
General rates	64,135	61,632
Less: mandatory rebates	(1,027)	(1,024)
Less: discretionary rebates, remissions and write-offs	(65)	(51)
Total general rates	63,043	60,557
Other rates (including service charges)		
Landscape levy	1,620	1,612
Total other rates (including service charges)	1,620	1,612
Other charges		
Penalties for late payment	186	165
Legal and other costs recovered	90	98
Total other charges	276	263
Less: discretionary rebates, remissions and write-offs		
Less: discretionary rebates, remissions and write-offs	(17)	(19)
Total less: discretionary rebates, remissions and write-offs	(17)	(19)
Total rates	64,922	62,413
(b) Statutory charges		
Development Act fees	881	945
Animal registration fees and fines	431	407
Parking fines / expiation fees	743	756
Environmental control fines	4	1
Other licences, fees and fines	39	44
Sundry	55	45
Total statutory charges	2,153	2,198
(c) User charges		
Hall and equipment hire	240	157
Property lease	1,292	1,049
Subsidies received on behalf of users	56	5
Waste royalties	30	74
Employee Contributions	135	144
Home Assistance	11	107
Sundry	87	50
Total user charges	1,851	1,586

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 2. Income (continued)

\$ '000	2023	2022
(d) Investment income		
Interest on investments		
- Local Government Finance Authority	751	125
- Banks and other	36	–
Market movement on investments	68	(213)
Dividend income including franking credits	78	94
<u>Total investment income</u>	<u>933</u>	<u>6</u>
(e) Reimbursements		
Private works	43	40
Electricity & Gas	188	103
Insurance	28	28
Rates & Taxes	164	133
Employee Costs	3	4
Other	24	11
<u>Total reimbursements</u>	<u>450</u>	<u>319</u>
(f) Other income		
Insurance and other recoupments - infrastructure, property, plant and equipment	25	10
Fuel Tax Credits	29	32
Mendelson Scholarships	15	20
Sundry	85	48
<u>Total other income</u>	<u>154</u>	<u>110</u>
(g) Grants, subsidies and contributions		
Amounts received specifically for new or upgraded assets	649	3,514
Total	<u>649</u>	<u>3,514</u>
Other grants, subsidies and contributions - capital		
Untied - Local roads and community	–	1,033
Total Other grants, subsidies and contributions - capital	<u>–</u>	<u>1,033</u>
Other grants, subsidies and contributions		
Other grants, subsidies and contributions	1,391	1,846
Untied - Financial Assistance Grant	1,968	1,753
Roads to Recovery	617	617
Home and Community Care Grant	–	535
Library and communications	448	444
Total other grants, subsidies and contributions	<u>4,424</u>	<u>5,195</u>
<u>Total grants, subsidies and contributions</u>	<u>5,073</u>	<u>9,742</u>

The functions to which these grants relate are shown in Note 12.

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 2. Income (continued)

\$ '000	2023	2022
(i) Sources of grants		
Commonwealth Government	990	5,125
State Government	3,359	3,864
Other	724	753
Total	5,073	9,742

(h) Conditions over grants and contributions

Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:

Unexpended at the close of the previous reporting period	261	1,055
Less:		
<i>Expended during the current period from revenues recognised in previous reporting periods</i>		
Other Environment	—	—
Parks & Gardens	—	—
Roads Sealed	—	(398)
Other Community Amenities	(261)	(657)
Subtotal	(261)	(1,055)
Plus:		
<i>Amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions</i>		
Community Support	—	6
Cultural Services	—	5
Library Services	—	12
Transport & Communications	1,102	—
Council Administration	1,563	—
Other Environment	—	133
Public Order & Safety	—	20
Waste Management	—	85
Other Community Amenities	280	—
Subtotal	2,945	261
Unexpended at the close of this reporting period	2,945	261
Net increase (decrease) in assets subject to conditions in the current reporting period	2,684	(794)

(i) Physical resources received free of charge

Roads, bridges and footpaths	—	39
Total physical resources received free of charge	—	39

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 3. Expenses

\$ '000	Notes	2023	2022
(a) Employee costs			
Salaries and wages		20,539	20,168
Employee leave expense		494	544
Superannuation - plan contributions	18	2,004	1,926
Workers' compensation insurance		664	624
Other employee related costs		506	407
Less: capitalised and distributed costs		(956)	(1,025)
Total operating employee costs		23,251	22,644
Total number of employees (full time equivalent at end of reporting period)		199	209
(b) Materials, contracts and other expenses			
(i) Prescribed expenses			
Auditor's remuneration			
- Auditing the financial reports		21	27
Bad and doubtful debts		6	-
Elected members' expenses		477	494
Other		-	7
Subtotal - prescribed expenses		504	528
(ii) Other materials, contracts and expenses			
Contractors		14,327	13,396
Energy		809	637
Individually significant items		293	290
Maintenance		600	404
Legal expenses		465	420
Levies paid to Government - NRM levy		1,620	1,595
Levies - other		222	225
Parts, accessories and consumables		666	577
Professional services		1,931	1,261
Materials		963	1,826
Insurance		1,218	873
Street lighting		750	717
Printing, Postage & Stationery		366	317
Advertising & Marketing		206	154
Software, Licensing & Maintenance		1,366	1,297
Water Rates		547	605
Memberships & Subscriptions		364	315
Partnership and Community Grants		387	340
Sundry		2,026	2,059
Subtotal - Other material, contracts and expenses		29,126	27,308
Total materials, contracts and other expenses		29,630	27,836
(iii) Individually significant items			
Library Resources		293	290

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 3. Expenses (continued)

\$ '000	2023	2022
(c) Depreciation, amortisation and impairment		
(i) Depreciation and amortisation		
Land improvements	1,695	1,392
Buildings and other structures	2,999	2,920
Infrastructure		
- Sealed roads	5,392	5,132
- Kerb & Guttering	2,030	1,766
- Stormwater drainage	1,681	1,478
- Other Transport	71	59
- Footways / Cycle Tracks	1,189	1,157
- Glenelg to Adelaide Pipeline	55	48
- Bridges	138	126
Right-of-use assets	470	436
Plant and equipment	1,047	1,015
Furniture and fittings	512	562
Subtotal	17,279	16,091
Total depreciation, amortisation and impairment	17,279	16,091

(d) Finance costs

Interest on loans	728	777
Interest on Leased Assets	248	240
Total finance costs	976	1,017

Note 4. Asset disposal and fair value adjustments

\$ '000	2023	2022
Infrastructure, property, plant and equipment		
(i) Assets renewed or directly replaced		
Proceeds from disposal	298	4,472
Less: carrying amount of assets sold	(3,538)	(4,234)
Gain (loss) on disposal	(3,240)	238
Net gain (loss) on disposal or revaluation of assets	(3,240)	238

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 5. Current assets

\$ '000	2023	2022
(a) Cash and cash equivalent assets		
Cash on hand and at bank	345	283
Deposits at call	16,278	23,420
Investment - Mendelson	4	5
<u>Total cash and cash equivalent assets</u>	<u>16,627</u>	<u>23,708</u>

(b) Trade and other receivables

Rates - general and other	1,459	1,348
Council rates postponement scheme	23	26
Accrued revenues	121	65
Debtors - general	3,251	3,552
Other levels of government - operating	62	57
GST recoupment	853	321
Prepayments	8	–
Loans to community organisations	14	13
<u>Subtotal</u>	<u>5,791</u>	<u>5,382</u>
<u>Total trade and other receivables</u>	<u>5,791</u>	<u>5,382</u>

(c) Other financial assets

Shares in Listed Companies - Mendelson Foundation	1,679	1,556
<u>Total other financial assets (investments)</u>	<u>1,679</u>	<u>1,556</u>

(d) Inventories

Stores and materials	21	28
<u>Total inventories</u>	<u>21</u>	<u>28</u>

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 6. Non-current assets

\$ '000	Notes	2023	2022
(a) Trade and other receivables			
Receivables			
Loans to community organisations		249	250
Total receivables		249	250
<u>Total financial assets</u>		<u>249</u>	<u>250</u>
(b) Equity accounted investments in council businesses			
Brownhill Keswick Creek Stormwater Project	19	18,166	17,232
<u>Total equity accounted investments in Council businesses</u>		<u>18,166</u>	<u>17,232</u>
(c) Other non-current assets			
Capital work in progress		12,544	9,344
<u>Total other non-current assets</u>		<u>12,544</u>	<u>9,344</u>

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 7. Infrastructure, Property, Plant & Equipment

Infrastructure, property, plant and equipment

\$ '000	Fair Value Level	as at 30/06/22					Asset movements during the reporting period					as at 30/06/23		
		At Fair Value	At Cost	Accumulated Depreciation	Carrying amount	Asset Additions New / Upgrade	Asset Additions Renewals	WDV of Asset Disposals	Depreciation Expense (Note 3c)	WIP Transfers	Donated assets	Revaluation Decrements to Equity (ARR) (Note 9)	Revaluation Increments to Equity (ARR) (Note 9)	Carrying amount
Land - community	3	207,240	-	-	207,240	-	-	-	-	-	-	-	-	207,240
Land - other	2	48,970	-	-	48,970	-	-	-	-	-	-	-	-	48,970
Land improvements	3	38,574	-	(8,056)	30,518	2,966	212	(293)	(1,695)	1,272	-	2,022	-	35,001
Buildings and other structures	2	147,716	-	(73,865)	73,851	673	109	(110)	(2,844)	1,494	-	-	-	73,173
Buildings and other structures	3	28,812	-	(20,048)	8,764	191	-	-	(155)	33	-	-	-	8,833
Infrastructure														
- Sealed roads		277,265	-	(128,960)	148,305	273	3,741	(516)	(5,392)	582	-	8,740	-	155,733
- Kerb & Guttering		142,616	-	(20,779)	121,837	286	3,467	(1,347)	(2,030)	-	-	14,589	-	136,802
- Stormwater drainage		155,004	-	(70,598)	84,406	3,453	5	(300)	(1,681)	182	-	10,317	-	96,382
- Other Transport		3,508	-	(540)	2,968	330	-	-	(71)	-	-	202	-	3,429
- Footways / Cycle Tracks		81,614	-	(18,060)	63,554	428	1,041	(652)	(1,189)	-	-	(6,097)	-	57,085
- Glenelg to Adelaide Pipeline		2,739	-	(481)	2,258	-	-	-	(55)	-	-	372	-	2,574
- Bridges		12,821	-	(3,853)	8,968	288	-	(93)	(138)	-	-	603	-	9,629
Right-of-use assets		10,788	-	-	10,788	-	776	-	(470)	-	-	-	-	11,094
Plant and equipment		-	11,867	(5,093)	6,774	-	1,242	(227)	(1,047)	-	-	-	-	6,742
Furniture and fittings		-	9,894	(7,824)	2,070	24	408	-	(512)	21	-	-	-	2,011
Total infrastructure, property, plant and equipment		1,157,667	21,761	(358,157)	821,271	8,912	11,001	(3,538)	(17,279)	3,584	-	(6,097)	36,845	854,698

Comparatives	1,099,580	21,195	(329,981)	790,794	6,069	9,262	(314)	(16,091)	3,353	39	(6,097)	33,455	1,157,667	821,271
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Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 7. Infrastructure, Property, Plant & Equipment (continued)

Valuation of infrastructure, property, plant & equipment and investment property

Valuation of assets

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Refer to Note 7(a) for the disclosure of the Fair Value Levels of Infrastructure, Property, Plant and Equipment Assets.

Information on valuations

Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

There is no known market for buildings, infrastructure and other assets. These assets are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.
- The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

Other information

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to *AASB 1.D5* to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent addition at cost, this remains as the basis of recognition of non-material asset classes.

Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with *AASB 13 Fair Value Measurement*: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, current replacement cost is taken to be the fair value.

Highest and best use

All of Council's non financial assets are considered as being utilised for their highest and best use.

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 7. Infrastructure, Property, Plant & Equipment (continued)

Transition to AASB 13 - Fair Value Measurement

The requirements of AASB 13 Fair Value Measurement have been applied to all valuations undertaken since 1 July 2013 as shown by the valuation dates by individual asset classes below.

Land Improvements

Land Improvements including car parks, playgrounds and open space assets are valued at cost and indexed each year following for CPI increases.

Land

Land (including Community Land) is valued at written down replacement cost. Independent valuations of land were determined at 30 June 2019 by Mitch Ekonomopoulos, AAPI, Certified Practising Valuer, of AssetVal Pty Ltd. The next scheduled valuation is due to be undertaken in FY 2023/24.

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Buildings & Other Structures

Buildings and other structures assets were valued using the market or current replacement cost approach with the most recent valuation conducted during the reporting period ended 30 June 2019 by Mitch Ekonomopoulos, AAPI, Certified Practising Valuer, of AssetVal Pty Ltd.

Acquisitions subsequent to the most recent valuation have been measured at cost. The next scheduled valuation is due to be undertaken in FY 2023/24.

Infrastructure

Roads

Unit rate valuations are conducted annually through a combination of relevant tendered, contractor rates and Rawlinsons Australia Construction Handbook 2023. The most recent valuation was conducted as at 30 June 2023. This methodology has been consistent with the previous year's methodology that has been audited by Asset Engineering. Alternatively where unit rate application is not applicable asset is valued at cost and indexed each year following for CPI increases.

A targeted, independent condition audit was undertaken by Steve Walker, BEng (Civil) of Asset Engineering in FY 2019/20. The next condition audit is scheduled for 30 June 2024.

Kerbs & Guttering

Unit rate valuations are conducted annually through a combination of relevant tendered, contractor rates and Rawlinsons Australia Construction Handbook 2023. The most recent valuation was conducted as at 30 June 2023. This methodology has been consistent with the previous year's methodology that has been audited by Steve Walker, BEng (Civil) of Asset Engineering. Alternatively where unit rate application is not applicable asset is valued at cost and indexed each year following for CPI increases.

A targeted, independent condition audit was undertaken by Steve Walker, BEng (Civil) of Asset Engineering in FY 2019/20. The next condition audit is scheduled for 30 June 2024.

Stormwater Drainage & GAP

Unit rate valuations are conducted annually through a combination of relevant tendered, contractor rates and Rawlinsons Australia Construction Handbook 2023. The most recent valuation was conducted as at 30 June 2023. This methodology has been consistent with the previous year's methodology that has been audited by Steve Walker, BEng (Civil) of Asset Engineering. Depreciable Replacement Cost is based on asset age.

Independent condition audits are conducted annually, targeting assets nearing end of life and those impacted by road reconstruction.

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 7. Infrastructure, Property, Plant & Equipment (continued)

Other Transport

Asset is valued at cost and indexed each year following for CPI increases.

Footways / Cycle Tracks

Unit rate valuations are conducted annually through a combination of relevant tendered, contractor rates and Rawlinsons Australia Construction Handbook 2023. The most recent valuation was conducted as at 30 June 2023. This methodology has been consistent with previous years methodology that has been audited by Steve Walker, BEng (Civil) of Asset Engineering. Alternatively where unit rate application is not applicable asset is valued at cost and indexed each year following for CPI increases.

Independent footpath condition audit were determined on the 30 June 2023 by Michael Standford, B Eng, Director of Sproutt & Odyssey SOS. The next scheduled network condition audit is scheduled for FY 2026/27.

Bridges

Bridge assets are revalued periodically by independent valuer. The most recent valuation was completed during the period ended 30 June 2020 by Paul Allen, B Eng, Certified Practising Engineer, of Kellogg Brown & Root. The next scheduled valuation is scheduled for FY 2024/25. Bridges are then valued at written down replacement costs and subject to annual CPI increases for each year following.

Plant & Equipment

Council has elected to recognise these assets on the cost basis.

All other Assets

Pursuant to Council's election, these assets are recognised on the cost basis.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 8. Liabilities

\$ '000	2023 Current	2023 Non Current	2022 Current	2022 Non Current
(a) Trade and other payables				
Goods and services	4,498	—	4,017	—
Payments received in advance	11,835	—	11,514	—
Accrued expenses - employee entitlements	860	—	873	—
Accrued expenses - other	446	—	978	—
Deposits, retentions and bonds	48	—	53	—
<u>Total trade and other payables</u>	<u>17,687</u>	<u>—</u>	<u>17,435</u>	<u>—</u>

(b) Borrowings

Loans	1,581	20,116	1,531	21,697
Lease liabilities	372	11,159	347	10,768
<u>Total Borrowings</u>	<u>1,953</u>	<u>31,275</u>	<u>1,878</u>	<u>32,465</u>

All interest bearing liabilities are secured over the future revenues of the Council

(c) Provisions

Employee entitlements (including oncosts)	5,329	229	5,332	252
<u>Total provisions</u>	<u>5,329</u>	<u>229</u>	<u>5,332</u>	<u>252</u>

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 9. Reserves

	as at 30/06/22				as at 30/06/23
\$ '000	Opening Balance	Increments (Decrements)	Transfers	Impairments	Closing Balance
(a) Asset revaluation reserve					
Land - community	242,187	—	—	—	242,187
Land - other	14,976	—	—	—	14,976
Land improvements	3,977	2,022	—	—	5,999
Buildings and other structures	38,501	—	—	—	38,501
Infrastructure					
- Sealed roads	226,636	8,740	—	—	235,376
- Kerb & Guttering	1,643	14,589	—	—	16,232
- Stormwater drainage	58,357	10,317	—	—	68,674
- Other Transport	349	202	—	—	551
- Footways / Cycle Tracks	67,129	(6,097)	—	—	61,032
- Glenelg to Adelaide Pipeline	571	372	—	—	943
- Bridges	6,718	603	—	—	7,321
Plant and equipment	411	—	—	—	411
Furniture and fittings	(5)	—	—	—	(5)
JV's / associates - other comprehensive income	63	79	—	—	142
Total asset revaluation reserve	661,513	30,827	—	—	692,340
Comparatives	637,692	27,421	(3,600)	—	661,513

	as at 30/06/22				as at 30/06/23
\$ '000	Opening Balance	Tfrs to Reserve	Tfrs from Reserve	Other Movements	Closing Balance
(b) Other reserves					
Development Reserve	3,290	—	—	—	3,290
Committed Expenditure Reserve	38,447	8,847	—	—	47,294
Urban Tree Fund Reserve	14	—	(3)	—	11
Total other reserves	41,751	8,847	(3)	—	50,595
Comparatives	23,308	18,443	—	—	41,751

Purposes of reserves

Asset revaluation reserves

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

Development Reserve

The development reserve largely holds funds from the sale of assets and is used for developmental purposes.

Committed Expenditure Reserve

The committed expenditure reserve holds unspent funds being carried forward to 2022/23 for capital and operational purposes.

Urban Tree Fund Reserve

The Urban Tree Fund reserve is maintain or plant trees which will constitute significant trees under the Development Act.

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 10. Assets subject to restrictions

\$ '000	2023	2022
<p>The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.</p>		
Cash and financial assets		
Mendelson Foundation	1,590	1,518
Total cash and financial assets	1,590	1,518
Total assets subject to externally imposed restrictions	1,590	1,518

Note 11. Reconciliation to Statement of Cash Flows

\$ '000	Notes	2023	2022
(a) Reconciliation of cash			
<p>Cash assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows:</p>			
Total cash and equivalent assets	5	16,627	23,708
Balances per Statement of Cash Flows		16,627	23,708

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 11. Reconciliation to Statement of Cash Flows (continued)

\$ '000	2023	2022
(b) Reconciliation of change in net assets to cash from operating activities		
Net surplus/(deficit)	1,185	8,997
Non-cash items in income statements		
Depreciation, amortisation and impairment	17,279	16,091
Equity movements in equity accounted investments (increase)/decrease	(25)	266
Non-cash asset acquisitions	—	(39)
Grants for capital acquisitions treated as investing activity	(689)	(5,580)
Net (gain)/loss on disposals	3,240	(238)
	20,990	19,497
Add (less): changes in net current assets		
Net (increase)/decrease in receivables	(408)	116
Net (increase)/decrease in inventories	7	(10)
Net increase/(decrease) in trade and other payables	257	1,921
Net increase/(decrease) in unpaid employee benefits	(26)	178
Net increase/(decrease) in other liabilities	—	5,510
Net cash provided by (or used in) operations	20,820	27,212

(c) Non-cash financing and investing activities

Acquisition of assets by means of:

Physical resources received free of charge	2i	—	39
Amounts recognised in income statement		—	39
Total non-cash financing and investing activities		—	39

(d) Financing arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate credit cards	88	97
LGFA cash advance debenture facility	20,000	20,000

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.

City of West Torrens

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 12(a). Functions

Income, Expenses and Assets have been directly attributed to the following Functions / Activities. Details of these Functions/Activities are provided in Note 12(b).											
	2023	INCOME		EXPENSES		OPERATING		GRANTS INCLUDED		TOTAL ASSETS HELD	
		2022	2023	2022	2023	SURPLUS (DEFICIT)	2022	2023	IN INCOME	2022	2023
\$ '000											
Functions/Activities											
Business Undertakings	24	34	—	—	24	34	—	2	—	39,506	—
- Public Order & Safety	—	—	337	287	(337)	(287)	—	20	—	435	—
Community Services											
- Health Services	56	5	370	349	(314)	(344)	—	23	—	9	12
- Community Support	28	122	3,113	3,369	(3,085)	(3,247)	—	805	—	43,149	40,374
- Community Amenities	62	55	468	410	(406)	(355)	—	—	—	3,030	2,759
Culture											
- Library services	30	27	4,063	3,936	(4,033)	(3,909)	463	456	—	5,722	5,872
- Cultural services	243	192	1,981	1,810	(1,738)	(1,618)	100	5	—	17,319	16,844
Economic Development	—	—	742	662	(742)	(662)	—	—	—	—	—
Environment											
- Waste Management	115	144	8,308	7,894	(8,193)	(7,750)	—	85	—	38,021	35,974
- Other Environment	1,631	1,636	10,842	10,574	(9,211)	(8,938)	40	133	—	133,783	96,530
Recreation	227	158	8,737	8,071	(8,510)	(7,913)	7	—	—	232,859	229,047
Regulatory Services	2,154	2,199	5,306	5,221	(3,152)	(3,022)	—	—	—	236	240
Transport & Communication	1	3	14,899	14,269	(14,898)	(14,266)	1,846	1,911	—	366,020	348,793
Plant Hire & Depot/Indirect	691	565	20	17	671	548	—	—	—	31,011	31,172
Unclassified Activities	—	—	—	—	—	—	—	—	—	—	—
Council Administration	65,226	63,008	11,950	10,687	53,276	52,321	1,968	1,755	—	32,630	31,213
Total Functions/Activities	70,488	68,148	71,136	67,556	(648)	592	4,424	5,195	909,775	878,771	878,771

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, amounts received specifically for new or upgraded assets and physical resources received free of charge.

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 12(b). Components of functions

The activities relating to Council functions are as follows:

Community services

Public Order and Safety, Crime Prevention, Emergency Services, Other Fire Protection, Other Public Order and Safety, Health Services, Pest Control – Health, Immunisation, Nursing Homes, Preventive Health Services, Other Health Services, Community Support, Elderly Citizens Facilities, Home Assistance Scheme, Other Services for the Aged and Disabled, Child Care Centres, Children and Youth Services, Community Assistance, Community Transport, Family and Neighbourhood Support, Other Community Support, Community Amenities, Bus Shelters, Cemeteries / Crematoria, Public Conveniences, Car Parking – non-fee-paying, Telecommunications Networks, and Other Community Amenities.

Culture

Library Services, Mobile Libraries and Housebound Services, Static Libraries, Other Library Services, Cultural Services, Cultural Venues, Heritage, Museums and Art Galleries, and Other Cultural Services.

Economic development

Employment Creation Programs, Regional Development, Support to Local Businesses, Tourism, and Other Economic Development.

Environment

Agricultural Services, Agricultural Water, Animal/Plant Boards, Landcare, Other Agricultural Services, Waste Management, Domestic Waste, Green Waste, Recycling, Transfer Stations, Waste Disposal Facility, Other Waste Management, Other Environment, Coastal Protection, Stormwater and Drainage, Street Cleaning, Street Lighting, Streetscaping, Natural Resource Management Levy, and Other Environment.

Recreation

Parks and Gardens, Sports Facilities – Indoor, Sports Facilities – Outdoor, and Other Recreation.

Regulatory services

Dog and Cat Control, Building Control, Town Planning, Clean Air/Pollution Control, Litter Control, Health Inspection, Parking Control, and Other Regulatory Services.

Transport

Bridges, Bus Service, Footpaths and Kerbing, Roads – sealed, Roads – formed, Roads – natural formed, Roads – unformed, Traffic Management, LGGC – roads (formula funded), and Other Transport.

Council administration

Governance, Administration n.e.c., Elected Members, Organisational, Support Services, Accounting/Finance, Payroll, Housing for Council Employees, Human Resources, Information Technology, Communication, Rates Administration, Records, Occupancy, Contract Management, Customer Service, Other Support Services, Revenues, LGGC – General Purpose, and Separate and Special Rates.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 13. Financial instruments

Recognised financial instruments**Bank, deposits at call, short term deposits****Accounting Policy:**

Initially recognised at fair value and subsequently measured at amortised cost; interest is recognised when earned.

Terms & Conditions:

There were no fixed term deposits held during 2022/23.

Carrying Amount:

Approximates fair value due to the short term to maturity.

Receivables - rates and associated charges**Accounting Policy:**

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:

Secured over the subject land, arrears attract interest of 0.48% (2022: 0.42%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables - fees and other charges**Accounting policy:**

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms and conditions:

Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

Carrying amount:

Approximates fair value (after deduction of any allowance).

Receivables - other levels of government**Accounting policy:**

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms and conditions:

Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

Carrying amount:

Approximates fair value.

Liabilities - creditors and accruals**Accounting policy:**

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 13. Financial instruments (continued)

Terms and conditions:

Liabilities are normally settled on 30 day terms.

Carrying amount:

Approximates fair value.

Liabilities - interest bearing borrowings

Accounting Policy:

Initially recognised at fair value and subsequently at amortised cost using the effective interest rate.

Terms & Conditions:

Secured over future revenues, borrowings are repayable; interest is charged at fixed rates of 2.78% and 3.80% (2022: 2.78% and 3.80%). No CAD drawdown.

Carrying Amount:

Approximates fair value.

Liabilities - leases

Accounting policy:

Accounted for in accordance with AASB 16 as stated in Note 17.

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 13. Financial instruments (continued)

\$ '000	Due < 1 year	Due > 1 year and ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Financial assets and liabilities					
2023					
Financial assets					
Cash and cash equivalents	16,627	—	—	16,627	16,627
Receivables	3,635	—	—	3,635	3,635
Other financial assets	19,845	—	—	19,845	19,845
Total financial assets	40,107	—	—	40,107	40,107
Financial liabilities					
Payables	5,852	—	—	5,852	5,852
Current borrowings	2,273	—	—	2,273	1,581
Non-current borrowings	—	9,092	14,797	23,889	20,116
Lease liabilities	612	2,382	11,781	14,775	11,531
Total financial liabilities	8,737	11,474	26,578	46,789	39,080
Total financial assets and liabilities	48,844	11,474	26,578	86,896	79,187
2022					
Financial assets					
Cash and cash equivalents	23,708	—	—	23,708	23,708
Receivables	3,880	—	—	3,880	3,880
Other financial assets	18,788	—	—	18,788	18,788
Total financial assets	46,376	—	—	46,376	46,376
Financial liabilities					
Payables	5,921	—	—	5,921	5,921
Current borrowings	2,273	—	—	2,273	1,531
Non-current borrowings	—	10,892	15,270	26,162	21,697
Lease liabilities	579	2,605	11,193	14,377	11,115
Total financial liabilities	8,773	13,497	26,463	48,733	40,264
Total financial assets and liabilities	55,149	13,497	26,463	95,109	86,640

The following interest rates were applicable to Council's borrowings at balance date:

\$ '000	2023		2022	
	Weighted Avg Interest Rate	Carrying Value	Weighted Avg Interest Rate	Carrying Value
Fixed interest rates	2.88%	33,228	2.91%	34,343
		33,228		34,343

Net fair value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 13. Financial instruments (continued)

Risk exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any impairment. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 and 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 14. Capital Expenditure

\$ '000	2023	2022
Capital commitments		
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Land	580	290
Buildings	11,713	4,444
Infrastructure	16,010	16,499
Plant and equipment	1,775	742
Other	5,876	13,444
	35,954	35,419
These expenditures are payable:		
Not later than one year	35,954	35,419
	35,954	35,419

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 15. Financial indicators

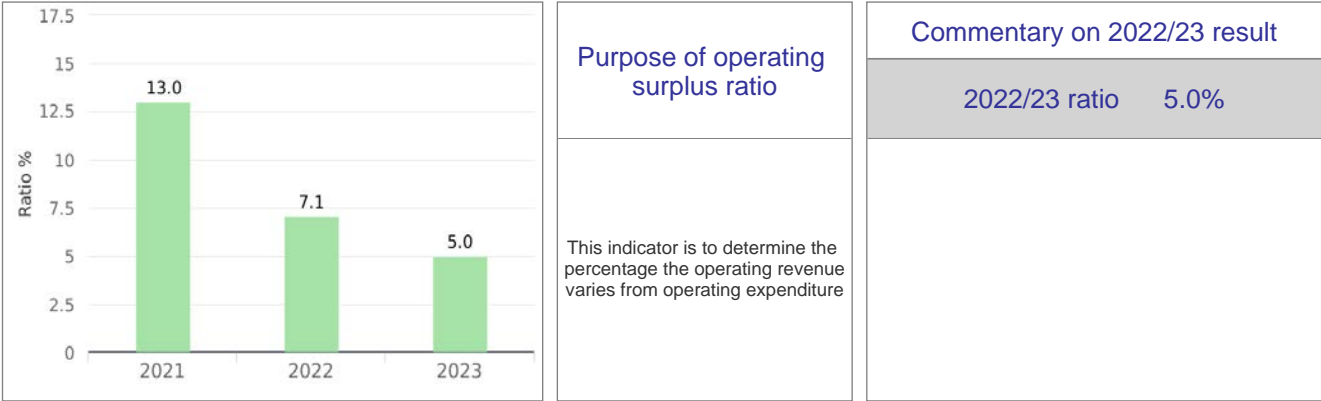
	Indicator 2023	Indicators 2022	Indicators 2021
Financial Indicators overview			
<i>These Financial Indicators have been calculated in accordance with Information paper 9 - Local Government Financial Indicators prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.</i>			
1. Operating Surplus Ratio			
Operating surplus			
Total operating income	5.0%	7.1%	13.0%
<i>This ratio expresses the operating surplus as a percentage of total operating revenue.</i>			
Adjusted Operating Surplus Ratio			
Operating surplus			
Total operating income	1.9%	5.7%	12.1%
2. Net Financial Liabilities Ratio			
Net financial liabilities			
Total operating income	43%	36%	46%
<i>Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.</i>			
Adjusted Net Financial Liabilities Ratio			
Net financial liabilities			
Total operating income	44%	37%	47%
Adjustments to Ratios			
<i>In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. These Adjusted Ratios correct for the resulting distortion in key ratios for each year and provide a more accurate basis for comparison.</i>			
Net Financial Liabilities Ratio - Adjusted for Leases			
Net Financial Liabilities Excluding Lease Liabilities			
Total Operating Income	28%	20%	0%
<i>Net Financial Liabilities are defined as total liabilities (excluding Lease Liabilities) less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.</i>			
3. Asset Renewal Funding Ratio			
Asset renewals			
Infrastructure and Asset Management Plan required expenditure	86%	59%	93%
<i>Asset renewals expenditure is defined as capital expenditure on the renewal and replacement of existing assets relative to the optimal level planned, and excludes new capital expenditure on the acquisition of additional assets.</i>			

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

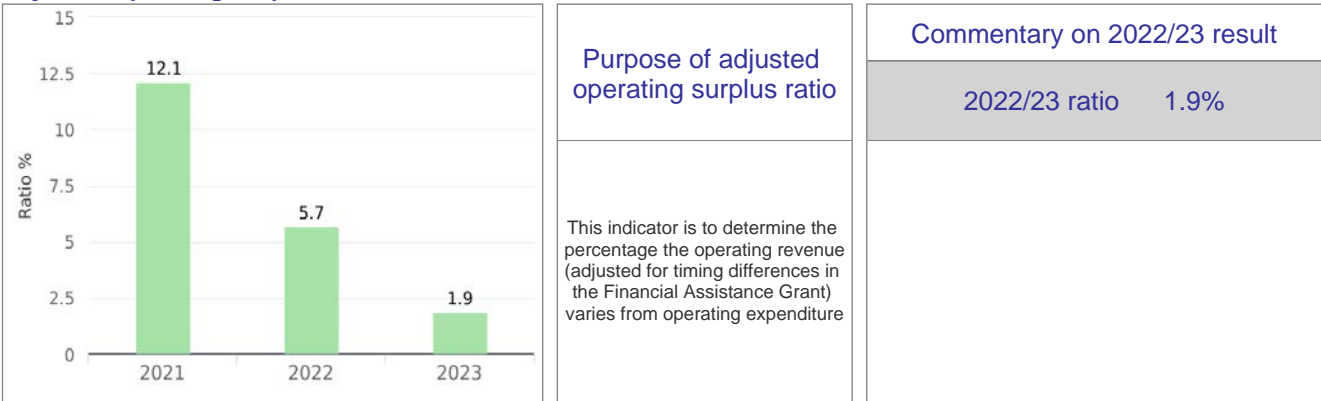
Note 15. Financial indicators (continued)

Financial indicators - graphs

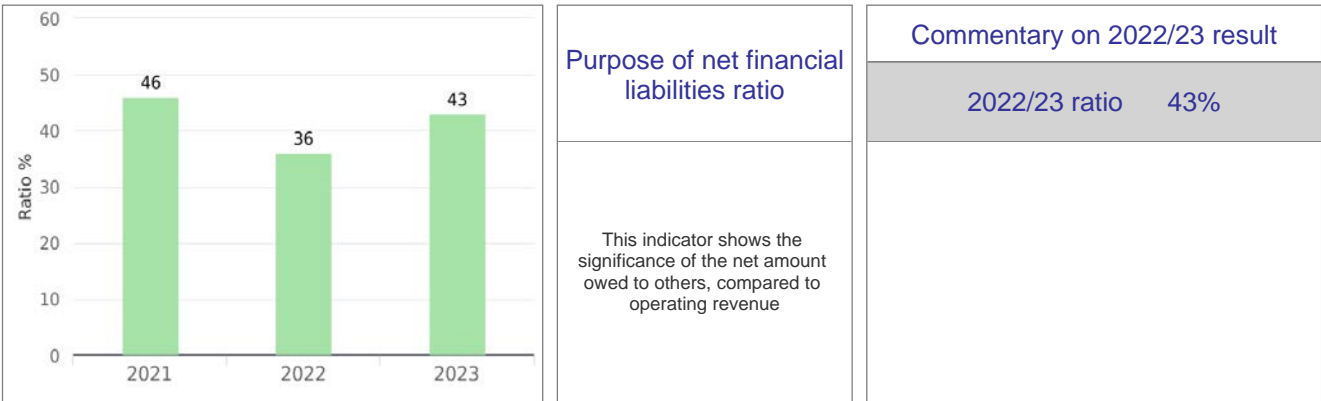
1. Operating Surplus Ratio



Adjusted Operating Surplus Ratio



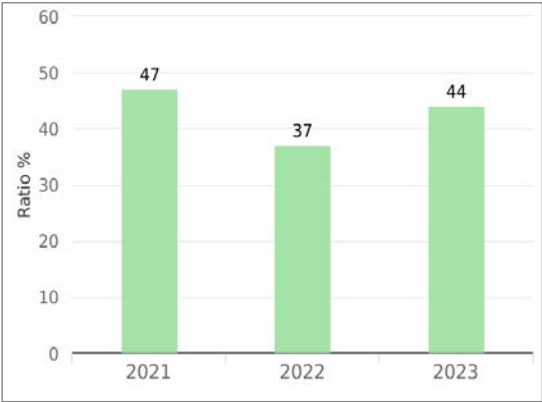
2. Net Financial Liabilities Ratio



Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 15. Financial indicators (continued)

Adjusted Net Financial Liabilities Ratio



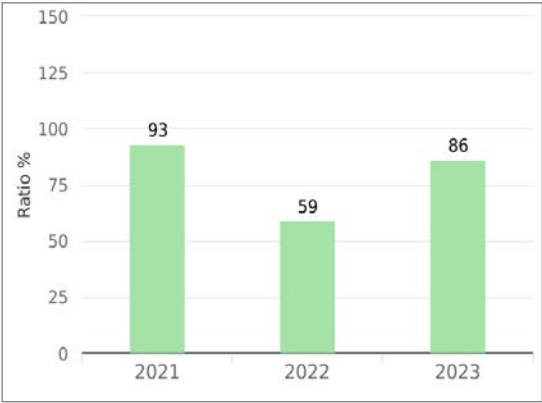
Purpose of adjusted net financial liabilities ratio

This indicator is to determine the percentage the operating revenue (adjusted for timing differences in the Financial Assistance Grant) varies from operating expenditure

Commentary on 2022/23 result

2022/23 ratio 44%

3. Asset Renewal Funding Ratio



Purpose of asset renewal funding ratio

This indicator aims to determine if assets are being renewed and replaced in an optimal way

Commentary on 2022/23 result

2022/23 ratio 86%

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 16. Uniform presentation of finances

\$ '000	2023	2022
<p>The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.</p> <p>All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.</p> <p>The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.</p>		
<u>Income</u>		
Rates	64,922	62,413
Statutory charges	2,153	2,198
User charges	1,851	1,586
Grants, subsidies and contributions - capital	—	1,033
Grants, subsidies and contributions - operating	4,424	5,195
Investment income	933	6
Reimbursements	450	319
Other income	154	110
Net gain - equity accounted council businesses	25	—
Total Income	74,912	72,860
<u>Expenses</u>		
Employee costs	23,251	22,644
Materials, contracts and other expenses	29,630	27,836
Depreciation, amortisation and impairment	17,279	16,091
Finance costs	976	1,017
Net loss - equity accounted council businesses	—	66
Total Expenses	71,136	67,654
Operating surplus / (deficit)	3,776	5,206
Adjusted Operating surplus / (deficit)	3,776	5,206
Net outlays on existing assets		
Capital expenditure on renewal and replacement of existing assets	(11,171)	(9,984)
Add back depreciation, amortisation and impairment	17,279	16,091
Add back proceeds from sale of replaced assets	298	—
	6,406	6,107
Net outlays on new and upgraded assets		
Capital expenditure on new and upgraded assets (including investment property and real estate developments)	(14,749)	(9,325)
Add back amounts received specifically for new and upgraded assets	649	3,514
Add back proceeds from sale of surplus assets (including investment property, real estate developments and non-current assets held for resale)	—	4,472
	(14,100)	(1,339)
Annual net impact to financing activities (surplus/(deficit))	(3,918)	9,974

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 17. Leases

(i) Council as a lessee

Terms and conditions of leases

Asset class here

Right of use assets are inclusive of our depot land and plant and equipment.

Set out below are the carrying amounts of right-of-use assets recognised within Infrastructure, Property, Plant and Equipment and the movements during the period:

(a) Right of use assets

\$ '000	Land	Plant & Equipment	Total
2023			
Opening balance	10,712	76	10,788
Transfer from leased assets (former finance leases)	—	—	—
Additions to right-of-use assets	—	—	—
Adjustments to right-of-use assets due to re-measurement of lease liability	776	—	776
Depreciation charge	(442)	(28)	(470)
Impairment of right-of-use assets	—	—	—
Other	—	—	—
Balance at 30 June	11,046	48	11,094
2022			
Opening balance	10,740	17	10,757
Transfer from leased assets (former finance leases)	—	—	—
Additions to right-of-use assets	—	83	83
Adjustments to right-of-use assets due to re-measurement of lease liability	384	—	384
Depreciation charge	(412)	(24)	(436)
Impairment of right-of-use assets	—	—	—
Other	—	—	—
Balance at 30 June	10,712	76	10,788

(b) Lease liabilities

Set out below are the carrying amounts of lease liabilities (included under interest-bearing loans and borrowings) and the movements during the period:

\$ '000	2023	2022
Adoption of AASB 16 at 1 July 2019	11,115	10,978
Re-measurement of Liability	776	384
Additions	—	83
Accretion of interest	248	240
Payments	(608)	(570)
Other	—	—
Balance at 30 June	11,531	11,115

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 17. Leases (continued)

\$ '000	2023	2022
Classified as:		
Current	372	347
Non-current	11,159	10,768

The maturity analysis of lease liabilities is included in Note 13.

The Group had total cash outflows for leases of \$535,130.

The following are the amounts recognised in profit or loss:

Depreciation expense of right-of-use assets	470	436
Interest expense on lease liabilities	248	240
Expense relating to short term leases	—	—
Expense relating to leases of low-value assets	—	—
Variable lease payments	—	—
Other	—	—
Total amount recognised in profit or loss	718	676

(ii) Council as a lessor

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.

Investment property

Rentals received, and outgoings reimbursed, in relation to Investment Property are also disclosed in Note 2. These lease agreements, all of which are classified as operating leases, are made on a non-cancellable basis wherever practicable.

\$ '000	2023	2022
Future minimum rentals receivable under non-cancellable operating leases as at 30 June, are as follows:		
Not later than one year	1,026	1,095
Later than one year and not later than 5 years	1,531	1,911
Later than 5 years	197	231
	2,754	3,237

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 18. Superannuation

The Council makes employer superannuation contributions in respect of its employees to Hostplus (formerly Local Government Superannuation Scheme and Statewide Super). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (10.50% in 2022/23; 10.00% in 2021/22). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2021/22) of "superannuation" salary.

In addition, Council makes a separate contribution of 3.2% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.34(a), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willie Towers Watson as at 30 April 2022. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to other superannuation schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Superannuation contributions paid by council for 12 months to 30 June 2023 totalled \$2,003,521 (2021/22 \$1,925,537).

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 19. Interests in other entities

All joint ventures and associates are required to prepare Annual Financial Statements that comply with the SA Local Government Model Financial Statements.

\$ '000	Council's Share of Net Income		Council's Share of Net Assets	
	2023	2022	2023	2022
Council's share of net income				
Joint ventures	25	(66)	18,166	17,232
Total Council's share of net income	25	(66)	18,166	17,232

((a)i) Joint ventures, associates and joint operations

(a) Carrying amounts

\$ '000	Principal Activity	2023	2022
Brownhill and Keswick Creek Stormwater Board	Flood Mitigation	18,166	17,232
Total carrying amounts - joint ventures and associates		18,166	17,232

Brownhill and Keswick Creek Stormwater Board

During the 2017/18 financial year, the Brown Hill and Keswick Creeks Stormwater Board (the 'Regional Subsidiary') was established and City of West Torrens has 49% Equitable Interest and 20% Operating Expenses Interest in this.

The Board has been established to implement or oversee the construction of stormwater infrastructure for the purpose of implementation of the Brown Hill and Keswick Creeks Stormwater Management Plan (the Plan); oversee the maintenance and repair and /or renewal of stormwater infrastructure; oversee implementation of associated or related infrastructure works; hold stormwater infrastructure; implement other non infrastructure measures; provide a forum for the discussion and consideration of the constituent council's obligations and responsibilities under the Plan; and enter into agreements with constituent councils for the purpose of managing the Plan.

Other constituent councils include City of Adelaide, City of Burnside, City of Unley, and City of Mitcham.

(b) Relevant interests

	Interest in Operating Result		Ownership Share of Equity		Proportion of Voting Power	
	2023	2022	2023	2022	2023	2022
Brownhill and Keswick Creek Stormwater Board	20.00%	20.00%	49.00%	49.00%	20.00%	20.00%

(c) Movement in investment in joint venture or associate

\$ '000	Brownhill and Keswick Creek Stormwater Board	
	2023	2022
Opening Balance	17,232	12,693
Share in Operating Result	25	(66)
Share in Other Comprehensive Income	(166)	1,093
New Capital Contributions	1,201	1,960
Adjustments to Equity	(203)	1,489
Asset Revaluation Movement	79	63
Council's equity share in the joint venture or associate	18,168	17,232

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 19. Interests in other entities (continued)

(d) Summarised financial information of the equity accounted business

\$ '000	Brownhill and Keswick Creek Stormwater Board	
	2023	2022
Statement of Financial Position		
Cash and Cash Equivalents	10,151	9,503
Other Current Assets	296	441
Non-Current Assets	30,669	25,786
Total assets	41,116	35,730
Current Trade and Other Payables	4,001	537
Current Provisions	31	25
Total liabilities	4,032	562
Net Assets	37,084	35,168
Statement of Comprehensive Income		
Other Income	162	129
Contributions from Constituent Councils	668	486
Interest Income	349	60
Capital Funding/Grants	586	5,464
Total income	1,765	6,139
Employee Costs	370	317
Materials, Contracts & Other Expenses	327	472
Depreciation, Amortisation and Impairment	194	86
Total expenses	891	875
Other Revenue / Expense Items	(1,417)	—
Operating Result	(543)	5,264

(e) Share of joint operations expenditure commitments

Expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:

\$ '000	2023	2022
(i) Capital expenditures payable		
Not later than one year	8,803	1,920
Later than one year and not later than 5 years	—	—
Later than 5 years	—	—
	8,803	1,920

(f). Transactions with Council

Aggregate amount of transactions with Council		
- receipts from Council	1,201	1,962

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 20. Contingencies and assets/liabilities not recognised in the balance sheet

Council has no contingencies nor any assets or liabilities not recognised in the Statement of Financial Position. There are also no liability, contingent or otherwise in the opinion of the Directors and the Board of Brown Hill & Keswick Creeks Storm Water Board as at 30 June 2023 (30 June 2022 : None).

Note 21. Events after the balance sheet date

Events that occur after the reporting date of 30 June 2023, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Accordingly, the "authorised for issue" date is 10/10/23.

Council is unaware of any material or significant "non adjusting events" that should be disclosed.

In August 2023 Council has received Notice of Acquisition documents from the Department for Infrastructure and Transport for a portion of Kings Reserve, Torrensville. This portion includes Thebarton Community Centre. There is no effect for the 2022/23 financial year however it is expected to impact 2023/24.

Excluding the acquisition event outlined above Council is not aware of any further "non adjusting events" that merit disclosure.

Note 22. Related party transactions

Key management personnel

Transactions with key management personnel

The Key Management Personnel of the Council include the Mayor, Councillors, CEO and certain prescribed officers under section 112 of the Local Government Act 1999 . In all, 24 persons were paid the following total compensation:

\$ '000	2023	2022
The compensation paid to key management personnel comprises:		
Short-term employee benefits	1,099	1,181
Post-employment benefits	91	97
Elected Members	443	438
Mendelson Committee	10	10
Total	1,643	1,726

Amounts paid as direct reimbursement of expenses incurred on behalf of Council have not been included above.

City of West Torrens

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 23. Retrospective Restatement of Comparative Data

Review of accounting treatments for the recognition of the prepayment of rates, the Local Roads and Community Infrastructure grant funding and equity accounting for Council businesses (Brownhill Keswick Creek Stormwater Management Board) has lead to a change in those accounting treatments that were originally used for the 2022 General Purpose Financial Statements.

A reduction in income of \$2,018 and an increase in expenditure of \$66 has been recognised in the 2022 Financial Year. Comparative information which has adjusted the Net Surplus of \$11,081 to a Surplus of \$8,997. The impact of the correction to prior period information was as follows:

**Statement of Comprehensive Income
for the year ended 30 June 2022**

		Audited 2022 \$'000	Adjustments	Updated 2022 \$'000
	Notes			
Income				
Rates	2a	62,875	(462)	62,413
Statutory Charges	2b	2,198	-	2,198
User Charges	2c	1,586	-	1,586
Grants, subsidies and contributions - Capital	2g	-	1,033	1,033
Grants, subsidies and contributions - Operating	2g	5,195	-	5,195
Investment Income	2d	6	-	6
Reimbursements	2e	319	-	319
Other Income	2f	110	-	110
Net Gain - Equity Accounted Council Businesses	19(a)	2,589	(2,589)	-
Total Income		74,878	- 2,018	72,860
Expenses				
Employee Costs	3a	22,644	-	22,644
Materials, Contracts and Other Expenses	3b	27,836	-	27,836
Depreciation, Amortisation and Impairment	3c	16,091	-	16,091
Finance Costs	3d	1,017	-	1,017
Net Loss - Equity Accounted Council Businesses	19(a)	-	66	66
Total Expenses		67,588	66	67,654
Operating Surplus / (Deficit)		7,290	(2,084)	5,206
Physical Resources Received Free of Charge	2i	39	-	39
Asset disposal and fair value adjustment	4	238	-	238
Amounts received specifically for new or upgraded assets	2g	3,514	-	3,514
Net Surplus / (Deficit)		11,081	(2,084)	8,997
Other Comprehensive income				
Amounts which will not be reclassified subsequently to operating result				
Changes in Revaluation Surplus - I,PP&E	19a	27,358	63	27,421
Share of Comprehensive income - Equity Accounted Council Businesses	19	200	893	1,093
Total amounts which will not be reclassified subsequently to operating result		27,558	956	28,514
Total Other Comprehensive Income		27,558	956	28,514
Total Comprehensive income		38,639	(1,128)	37,511

City of West Torrens

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 23. Retrospective Restatement of Comparative Data

Statement of Financial Position as at 30 June 2022

	Audited 2022 \$'000	Adjustments	Updated 2022 \$'000
Notes			
TOTAL ASSETS	878,771	-	878,771
LIABILITIES			
Current Liabilities			
Trade & Other Payables	6,145	11,290	17,435
Borrowings	1,878	-	1,878
Provisions	5,332	-	5,332
Other Current Liabilities	11,861	(11,861)	-
Total Current Liabilities	25,216	(571)	24,645
Non-Current Liabilities			
Borrowings	32,465	-	32,465
Provisions	252	-	252
Total Non-Current Liabilities	32,717	-	32,717
TOTAL LIABILITIES	57,933	-	57,362
Net Assets	820,838	571	821,409
EQUITY			
Accumulated Surplus	117,447	698	118,145
Asset Revaluation Reserve	661,650	(137)	661,513
Other Reserves	41,741	10	41,751
Total Council Equity	820,838	571	821,409
Total Equity	820,838	571	821,409

City of West Torrens

Notes to and forming part of the Financial Statements
for the year ended 30 June 2023

Note 23. Retrospective Restatement of Comparative Data

**Statement of Changes in Equity
for the year ended 30 June 2022**

		Audited			
	Notes	Acc'd Surplus	Asset Revaluation reserve	Other Reserves	TOTAL EQUITY
2022		\$'000	\$'000	\$'000	\$'000
Balance at end of previous reporting period		121,199	637,692	23,308	782,199
Net Surplus / (Deficit) for Year		11,081	-	-	11,081
Other Comprehensive Income		3,600	23,758	200	27,558
Transfers between Reserves		(18,433)	200	18,233	-
Balance at end of period	9	117,447	661,650	41,741	820,838

		Updated			
		Acc'd Surplus	Asset Revaluation reserve	Other Reserves	TOTAL EQUITY
2022		\$'000	\$'000	\$'000	\$'000
Balance at end of previous reporting period		121,199	637,692	23,308	782,199
Net Surplus / (Deficit) for Year		8,997	-	-	8,997
Other Comprehensive Income		6,392	23,821		30,213
Transfers between Reserves		(18,443)	-	18,443	-
Balance at end of period	9	118,145	661,513	41,751	821,409

City of West Torrens

Notes to and forming part of the Financial Statements for the year ended 30 June 2023

Note 23. Retrospective Restatement of Comparative Data

Note 15 - Financial Indicators for the year ended 30 June 2022

	Audited		Updated	
Operating Surplus Ratio				
Operating Surplus	<u>7,290</u>	9.7%	<u>5,206</u>	7.1%
Operating Result	74,878		72,860	
Adjusted Operating Surplus Ratio				
Operating Surplus	<u>6,226</u>	8.3%	<u>4,142</u>	5.7%
Operating Result	74,878		72,860	
Net Financial Liabilities Ratio				
Net Financial Liabilities	<u>27,037</u>	36.1%	<u>26,466</u>	36.3%
Total Operating Income	74,878		72,860	
Adjusted Net Financial Liabilities Ratio				
Net Financial Liabilities	<u>27,037</u>	36.6%	<u>26,466</u>	36.9%
Total Operating Income	73,814		71,796	
Asset Renewal Funding Ratio				
Asset Renewals	<u>9,984</u>	59.1%	<u>9,984</u>	59.1%
Infrastructure & Asset Management Plan required expenditure	16,880		16,880	

Notes to and forming part of the Financial Statements

for the year ended 30 June 2023

Note 24. Mendelson Foundation

\$ '000	2023	2022
<p>The Max and Bette Mendelson Foundation is a charitable fund established in 1996 under a Deed of Charitable Trust, and it is dedicated in perpetuity to the promotion and encouragement of education in conjunction with South Australian universities. Foundation funds were bequeathed to the City of West Torrens under the terms of the Trust Deed.</p>		
Statement of Comprehensive Income - Mendelson Foundation		
Operating Income		
Dividend Income including Franking Credits	78	94
Fair Value Movement on Financial Assets	68	(213)
Council Contribution	15	20
Total Operating Income	161	(99)
Operating Expenses		
Scholarships	52	48
Fund Management	20	22
Member Emoluments	17	19
Total Operating Expenses	89	89
Operating Surplus / (Deficit)	72	(188)
Net Surplus / (Deficit)	72	(188)
Statement of Financial Position - Mendelson Foundation		
Assets		
Cash & Cash Equivalents	4	5
Trade & Other Receivables	63	57
Units in Managed Funds	576	649
Shares in Listed Companies	1,103	907
Total Assets	1,746	1,618
Liabilities		
Current Liabilities	156	100
Non Current Liabilities	—	—
Total Liabilities	156	100
Net Assets	1,590	1,518

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Independent Auditor's Report

To the members of the City of West Torrens

Opinion

We have audited the accompanying financial report of the City of West Torrens (the Council), which comprises the statement of financial position as at 30 June 2023, statement of comprehensive income, statement of changes in equity, the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information, and the Certification of the Financial Statements.

In our opinion, the financial report presents fairly, in all material aspects, the financial position of the Council as at 30 June 2023, and its financial performance and its cash flows for the year then ended in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulation 2011* and the Australian Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described as in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Council in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants (Including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Council's Responsibility for the Financial Report

The Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* and for such internal control as Council determines is necessary to enable the preparation of the financial report to be free from material misstatement, whether due to fraud or error.

In preparing the financial report, Council is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless Council either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the Council's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that the audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Council.
- Conclude on the appropriateness of the Council's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

DEAN NEWBERY



SAMANTHA CRETEN
Director

15 November 2023

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INDEPENDENT ASSURANCE REPORT ON THE INTERNAL CONTROLS OF THE CITY OF WEST TORRENS

Opinion

In our opinion, the City of West Torrens (the Council) has complied, in all material respects, with Section 125 of the *Local Government Act 1999* in relation to the Internal Controls established by the Council relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law for the period 1 July 2022 to 30 June 2023.

Basis for opinion

We have audited the Internal Controls of the Council under the requirements of *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2022 to 30 June 2023 have been conducted properly and in accordance with law.

We conducted our engagement in accordance with Standard on Assurance Engagements *ASAE 3000 Assurance Engagements Other than Audits or Reviews of Historical Financial Information* and *ASAE 3150 Assurance Engagements on Controls* issued by the Auditing and Assurance Standards Board.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

The Council's Responsibility for the Internal Controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with *Section 125 of the Local Government Act 1999* to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

Our Independence and Quality Control

We have complied with the independence and other relevant ethical requirements relating to assurance engagements, and applying Auditing Standard *ASQC 1 Quality Control for Firms that Perform Audits and Review of Financial Reports and Other Financial Information, and Other Assurance Engagements* in undertaking the assurance engagement.

Assurance Practitioner's Responsibilities

Our responsibility is to express an opinion on the Council's compliance with *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures have been conducted properly and in accordance with law.

ASAE 3150 requires that we plan and perform our procedures to obtain reasonable assurance about whether, in all material respects, the controls are suitably designed to achieve the control objectives and the controls operating effectively through the period. ASAE 3000 also requires us to comply with the relevant ethical requirements for the Australian professional accounting bodies.

An assurance engagement to report on the design and operating effectiveness of controls involves performing procedures to obtain evidence about the suitability of the design of the controls to achieve the control objectives and the operating effectiveness of the controls throughout the period. The procedures selected depend on our judgement, including the assessment of the risks that the controls are not suitably designed or the controls did not operate effectively. Our procedures included testing the operating effectiveness to the controls that we consider necessary to achieve the control objectives identified. An Assurance engagement of this type also includes evaluating the suitability of the control objectives.

Limitation on Use

This report has been prepared for the members of the Council in accordance with *Section 129(1)(b) of the Local Government Act 1999* in relation to the Internal Controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

Limitations of Controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on operating effectiveness of controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

DEAN NEWBERY



SAMANTHA CRETEN
Director

15 November 2023

City of West Torrens

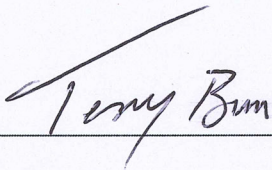
General Purpose Financial Statements

for the year ended 30 June 2023

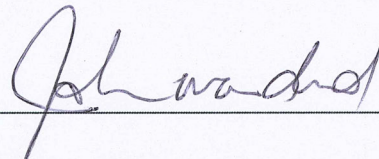
Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of City of West Torrens for the year ended 30 June 2023, the Council's Auditor, Dean & Newbery Pty Ltd. has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



Terry Buss PSM
Chief Executive Officer



John Woodward
Presiding Member, Audit Committee

Date: 14 November 2023

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Certification of Auditor's Independence

I confirm that, for the audit of the financial statements of the City of West Torrens for the year ended 30 June 2023, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Part 4A, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



SAMANTHA CRETEN

Director

DEAN NEWBERY

15 November 2023



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